









## EUROPEAN NEWS

## Arsonist fires opera house in Frankfurt

By Andrew Fisher in Frankfurt

FRANKFURT suffered its second tragedy in just over a week in the early hours of yesterday morning, when an arsonist set fire to the city's opera house, causing more than DM100m (\$33.6m) damage.

Police said the fire was started by a homeless 26-year-old man who had slipped into the building - not to be confused with the renovated neo-classical Alte Oper, now mainly a concert hall - through an open window to find some food.

Last week, the city was shocked by the deaths of two police officers in a simultaneous demonstration at the airport. This was the first time West German police had been shot dead in a demonstration.

The fire at the opera house, which was built in 1903 and had just been renovated at a cost of DM55m, took several hours to contain. The damage was to the stage area and evidence of the fire was not visible from outside.

Mr Wolfgang Brueck, the mayor of Frankfurt, said that the damage was covered by insurance. Efforts would now be made to spread this season's opera programme around other facilities in the city, including the Alte Oper.

Police said that the arsonist, who came over from East Germany in the early 1980s, wanted to draw attention to his homeless plight by starting the fire.

## Balladur refuses to alter French economic policy

By George Graham in Paris

THE FRENCH Government will not adjust its economic policy in the light of the turbulence in the financial markets, even though it expects negative effects on the country's economy as a result of the crisis.

Mr Edouard Balladur, French Finance Minister, said he would embark "neither on expansion nor on austerity" while recognising that the forecast of 2.2 per cent economic growth contained in his budget for 1988 was now questionable.

The stock market turmoil has forced Mr Balladur to postpone the privatisation of Union des Assurances de Paris, the country's largest insurance company, until the New Year. But the minister said that the setback to his privatisation programme would have only minor effects on next year's budget.

Even if the privatisations had to be completely abandoned in 1988, the total budget loss would be of only FF3.2bn (\$520m) already assigned to capital increases for companies remaining in the state sector.

Mr Alain Juppé, Budget Minister, added that the Government was "perfectly convinced that the 1988 budget still holds good in the new context of the stock market crisis."

The Socialist opposition has attacked Mr Balladur's budget on the grounds that his economic premises have now been over-

taken by the financial crisis.

Members of the governing majority who support Mr Raymond Barre, rather than Mr Jacques Chirac, the Prime Minister, in next year's presidential elections have also taken the opportunity offered by the financial crisis to distance themselves from Mr Balladur's economic management.

The Finance Minister's relative economic position was reinforced by the publication yesterday of favourable inflation statistics for October.

French consumer prices rose by 0.2 per cent during the month, leaving a year-on-year inflation rate of 3.1-3.2 per cent, compared with 3.3 per cent in September.

Finance ministry officials pointed out that the French inflation rate was now only 2.2 percentage points higher than West Germany's, compared with a gap of 2.8 percentage points last month. They said the margin was the lowest since 1973.

But Mr Balladur warned that European economic prospects were threatened principally by the possibility of a further fall in the US dollar.

"It is the US dollar, the fall of the dollar constitutes for Europe a veritable economic menace. A prolonged decline of the dollar would be contrary to the interests of Europe and of the Western world," Mr Balladur said.

UAP privatisation postponed, Page 22

## Italian business warns of crisis in economy



Lucchini: coalition plan

ITALIAN BUSINESS leaders yesterday presented a deeply pessimistic view of their country's economic outlook and issued a fervent appeal to the governing parties to settle their political differences today.

At the end of a meeting of the executive of Confindustria, the main representative of Italian industry, Mr Luigi Lucchini, the organisation's president, warned that companies were faced with "a very deep crisis" as a result of recent events in global markets.

In this situation, it was "indispensable" that the governing parties formed a solid coalition, rather than one just based on a policy programme, said Mr Lucchini.

He was speaking on the eve of today's meeting of party leaders

By John Wyles in Rome

which will try to head off a looming political crisis caused by the Liberal Party's threat to withdraw from the coalition. The party, which has only one ministerial portfolio, Defence, is claiming that the revised budget proposals adopted in cabinet on Tuesday breach the coalition's policy agreements.

Confindustria leaders were merciless in their criticism of the proposals yesterday. Mr Cesare Romiti, Fiat's managing director, said they were "absolutely insufficient," while Mr Lucchini complained that "neither in logic nor in numbers do they reflect the seriousness of the situation and

the economy's growing difficulties."

The fall in the stocks markets was especially serious for Italy because of the "profound uncertainties" about its political and economic direction, argued Mr Lucchini. There was a risk of a fall in world demand, reduced investment and cuts in production which would damage employment, he added, appearing to regard a recession as inevitable.

The budget proposals, which through higher charges and some economies, aim to cut next year's budget deficit by L6,000bn to L103,500bn (\$47bn), did not respond to the gravity of the situation, nor did they measure up to the need to strengthen and develop the economy.



Romiti: budget attack

## G7 action on dollar 'hinges on US budget talks'

By David Marsh in Bonn

TALKS BETWEEN the US Administration and Congress on fresh cuts in the country's budget deficit were a "keynote" to determining action by the Group of Seven industrial countries to stabilise the dollar, Mr Michael Wilson, the Canadian Finance Minister, said yesterday.

Mr Wilson is on a European tour to meet three of his fellow finance minister signatories of last February's Louvre currency accord.

Although the trip was planned several weeks ago, Mr Wilson's talks appear to be setting a loose

framework for a meeting of the Group of Seven - the US, Japan, West Germany, France, Britain, Canada and Italy - after agreement in Washington on a deficit reduction package. This could open the way for West Germany and Japan to take action to boost their economies to offset any slackening US economic activity.

Affirming that the financial market turbulence of the past few weeks had brought governments into "uncharted waters," he said other countries were reluctant to make "policy commitments" until there was action

on the budget from Washington. Speaking in Bonn yesterday after seeing Mr Gerhard Stoltenberg, the West German Finance Minister, Mr Wilson said financial markets were looking for cuts in the US deficit going beyond the \$28bn which would be triggered by the Gramm-Rudman legislation.

Mr Wilson saw Mr Edouard Balladur, the French Finance Minister, on Monday, and was due to hold talks with Mr Nigel Lawson, the UK Chancellor of the Exchequer, in London later yesterday.

He stopped short of directly proposing stimulatory action for the chief countries with current account surpluses - West Germany and Japan. But he said that if the US was going to cut its budget deficit further, it would be "important" for other countries to "pick up possible slack there might be in economic activity."

On the timing of any Group of Seven meeting, he affirmed that it would need to be "properly prepared and executed." A hasty meeting with insufficient preparation "could be more damaging to the whole process than

not having a meeting at all," he warned.

He dismissed any question of a speedy meeting, saying he would not be staying in Europe to wait for one to be arranged. "I will run out of shirts before there is a G7 meeting," he quipped.

Asked about the dangers of a recession in the US, Mr Wilson said leading indicators would have to be studied carefully in coming months. Although he saw some "troublesome" problem areas in the US economy, he added that he was not "excessively worried" about the recessionary dangers.

## W Germany yields on Minitel

By Paul Betts in Paris

THE BONN Government has finally agreed to allow France to market in West Germany its successful Minitel videotext services, ending a bitter dispute between the two countries.

The agreement to open up the West German market for the Minitel was signed yesterday by Mr Christian Schuiling, the West German Telecommunications Minister, and Mr Gerard Longuet, his French counterpart, during the latest Franco-German summit in Karlsruhe.

The West German Bundespost has thus finally agreed to accept the French Minitel standard in

the face of increasing pressure from the French Government and the French telecommunications authority, the Direction Generale des Telecommunications (DGT), France had filed a formal complaint last year with the European Commission against what it regarded as an obstructive attitude of the West German authorities against Minitel.

France has been anxious to export its Minitel technology since it is a great success in the country. Indeed, France has taken a lead in videotext technology and services with the

Minitel, which is supplied by the DGT to French telephone subscribers.

However, France has argued that West Germany had been seeking to protect its own telecommunications industry by not allowing France to export its Minitel services and technology across the Rhine because of West Germany's lag in this field compared with France.

The agreement signed yesterday and confirmed by French officials last night has now removed a serious bone of contention between the two countries.

## Yeltsin's departure may slow the pace of Soviet reform

By Catherine McLennan in Moscow

THE dismissal of Mr Boris Yeltsin from his senior position in the Moscow Communist Party hierarchy deprives Mr Mikhail Gorbachev of a key supporter and could signal a slowing of the social and economic reforms being introduced in the Soviet Union.

Mr Yeltsin was among the first promoted by Mr Gorbachev when he came to power and some Western observers see his demise as the first serious political setback to the Soviet leader. Mr Gorbachev appears to have been forced into ousting his ally and protégé as part of a political compromise with those in the party who, while supporting reform, advocated a gradualist, step-by-step approach.

The outspoken and abrasive style of the former Moscow party chief grated on this section of the party, led by the politburo number two, Mr Yegor Ligachev, who has publicly criticised some of the free-ranging debates allowed in the national press under the policy of glasnost (openness).

Mr Yeltsin's departure reinforces Mr Gorbachev's frank admission that opposition to his attempt to transform Soviet society is mounting. "There really is a lot of resistance to perestroika (restructuring). To put it mildly, there is a debate about what perestroika means, and people are beginning to take sides," a senior



Yeltsin: abrasive style caused his downfall

Western diplomat said last week. The manner of Mr Yeltsin's going is particularly damaging, reinforcing as it does the image of a party unable to throw off the habits of the Brezhnev years, not least the habit of obsessive secrecy.

News of his ousting at a central committee meeting attacking those who slowed the pace of reform was not only slow to emerge but appeared first at a briefing for foreign journalists.

Tam, the official news agency, carried reports but ordered Soviet publications not to print them. None did, provoking bitter accusations in Moscow of "information apartheid," with native Muscovites having to learn from foreigners what was going on.

Mr Yeltsin was brought to Moscow from his post as party leader in the city of Sverdlovsk in the Urals in April 1985, one month after Mr Gorbachev took office. He was promoted to Moscow city party chief in December, and appointed to the ruling politburo as a non-voting member the following February. His expected promotion to full politburo member status never came.

He captured the attention of ordinary Muscovites, when he travelled on the Moscow metro and made surprise visits to food stores as he tried to reinvigorate the city's services by seeing their problems at first hand. Mr Yeltsin also became known for his scathing attacks on the corruption and inefficiency of his predecessor, Mr Viktor Grishin, a man who had enough friends at the top to stand against Mr Gorbachev for the leadership in 1985.

Strict enforcement of perestroika won him a lot of enemies. "He became isolated because he was so stubborn. He went ahead of Gorbachev - the political cost of keeping him alive became too great," a Western diplomat said.

Mr Lev Zaikov, Mr Yeltsin's replacement, is a very different character, his performances being described in the press as "grey and dull." The 64-year-old Mr Zaikov worked for nearly 40 years in scientific production and is known as an arms specialist who has been in control of the Soviet arms industry.

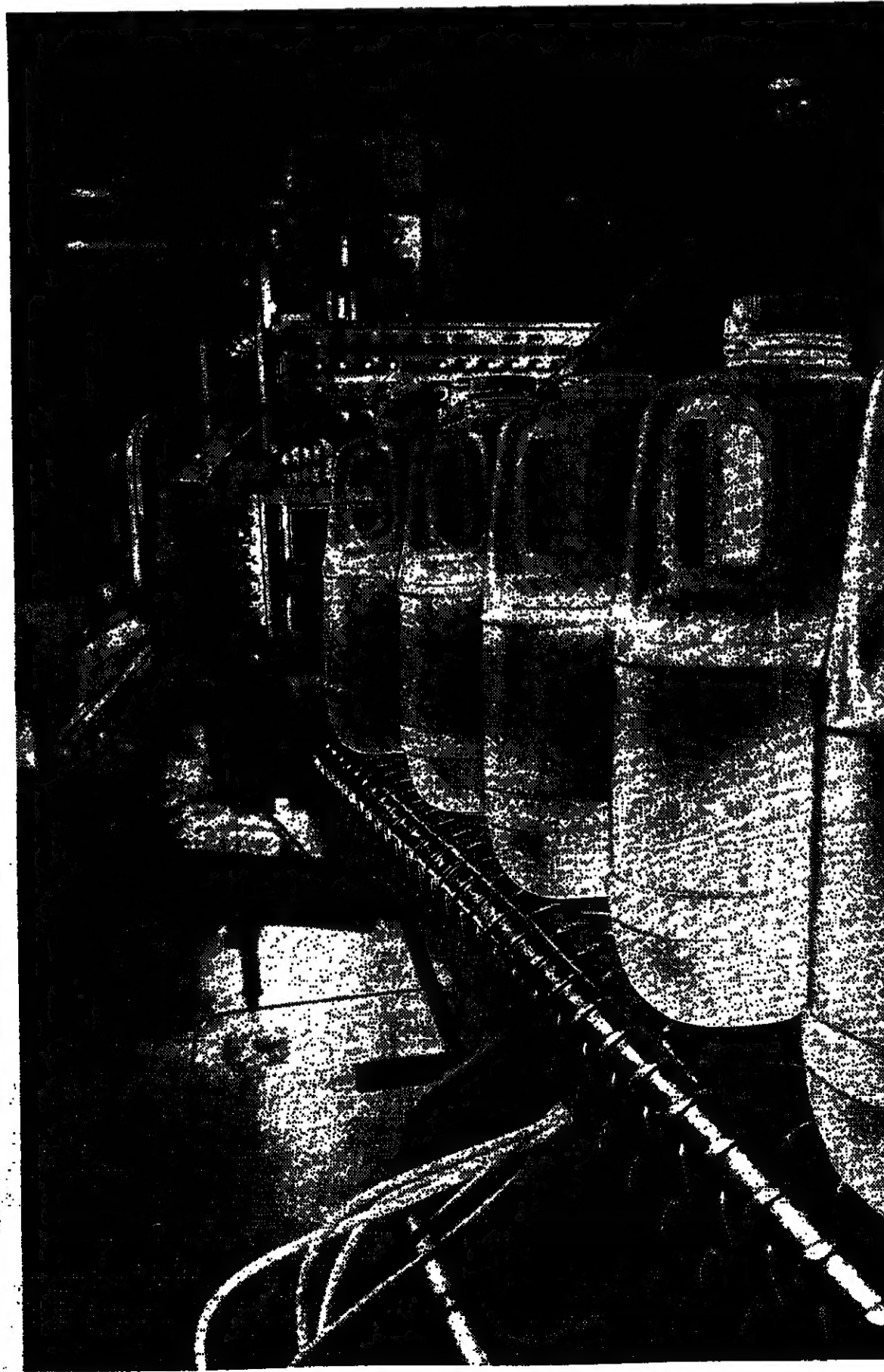
He was only chairman of the executive of the Leningrad city Soviet, the eighth-ranking job in the city, when Mr Yuri Andropov, Soviet leader from 1982 to 1984, picked him out to be First Secretary of the Leningrad party committee in 1985. Subsequently promoted by Mr Gorbachev to full membership of the politburo, he has kept a low profile but is regarded as a loyal supporter and a keen advocate of reform.

## Doubts over F-16s

Portugal would find it difficult to accommodate the US F-16 fighter bombers which Spain wants removed from its soil, Prime Minister Anibal Cavaco Silva said yesterday. Reuter reports from Madrid. He added, however, that Portugal, which has been mentioned as a possible alternative destination for the F-16s currently stationed at Torrejon near Madrid, had not been approached.

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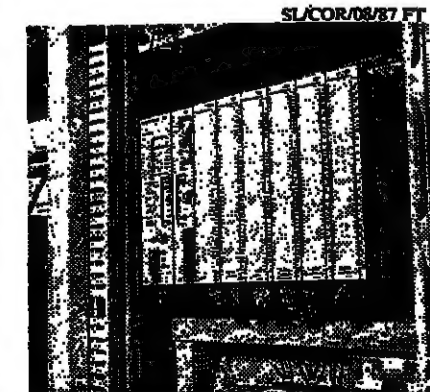
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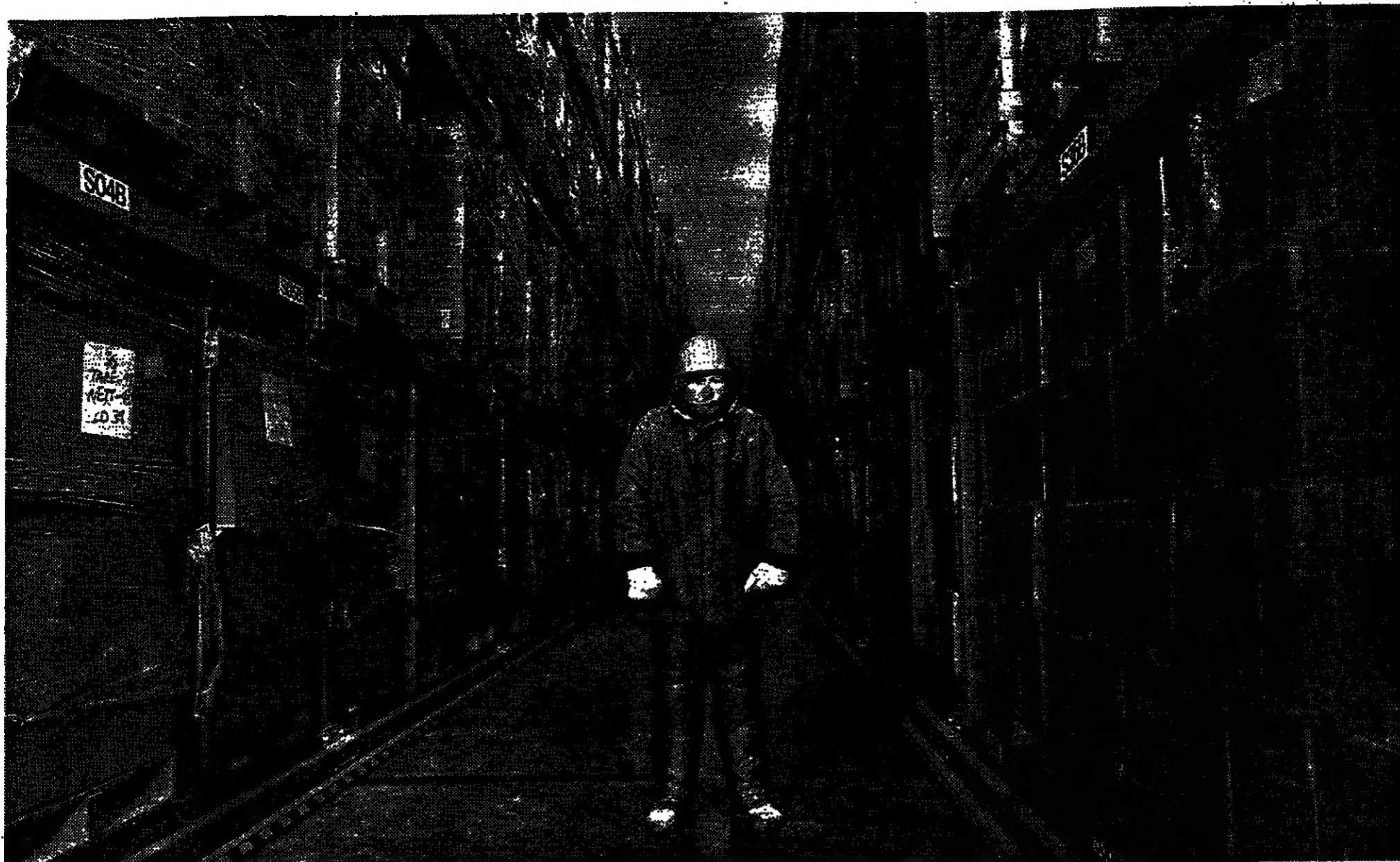
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## AMERICAN NEWS

## Peronists set to wreck Argentine budget reforms

BY TIM COOME IN BUENOS AIRES

AN ATTEMPT by the Argentine government to introduce tax reforms to reduce its fiscal deficit has run into serious difficulties with business leaders and the opposition Peronist party.

The reforms, on which the government's economic plan rests, face defeat at best severe watering down.

The measures seek to halve the fiscal deficit, cut of about \$2.4bn, and will fall heavily on the business community through increases in property taxes, the reversal of "forced savings" and higher taxes on bank transactions. The package has first to be approved by Congress, where intensive lobbying is taking place to kill the proposals.

A leader of the Peronist deputies in the Congress, Mr Jose Mazkín, confirmed to farm and business leaders on Wednesday evening that his block of legislators, which form the principal minority, will vote against the tax bills. This greatly reduces the bills' chances.

The ruling Radical Party has a majority only in the lower house of the Congress, but will lose even that when new legislators, elected in last September's polls, take up their seats next month. On top of that there is dissent within the Radical Party over the efficacy of the new taxes and the general direction of the government's economic policy.

Business leaders in one province have already threatened a

tax strike if the proposals go through, while leaders of the Argentine Industrial Union, which groups together Argentina's leading industries, warned Mr Juan Sourrouille, the Economy Minister, that the package was unacceptable to the business community.

Mr Sourrouille was apparently adamant and told them: "The package as it stands is the only scheme possible which will enable the figures to balance."

A halving of the fiscal deficit, now running at 7 per cent of GDP, is the *quid pro quo* on the agreement with the IMF is based, and which in turn is the key to continued finance from Argentina's commercial creditor banks.

At failure of the tax package could thereby lead to a failure of the IMF agreement. A cut in external finance would seriously limit Argentina's capacity to service its \$4.4bn foreign debt (its visible trade surplus will be little more than \$1bn this year), and could force it into a *de facto* moratorium by early next year.

The rejection of the tax package by the business community and the Peronist opposition comes on top of mounting trade union opposition to the government's economic plan. The General Confederation of Workers has threatened a second general strike this month, this time for 36 hours. One of its principal demands is a debt moratorium.

Canute James in Kingston reports on an uphill struggle between governments and drug traffickers

## Drug smugglers turn to Caribbean island-hopping

FOR MANY Caribbean governments and police chiefs, the words "bat trick" and "bat" no longer refer to the game of cricket, but to a threat they now accept as being more dangerous than that served up by the once-fearsome West Indies fast bowlers.

These, with "blue lightning" and "thunderstorm", are codenames for operations which have been mounted by regional governments and US law-enforcement agencies to curb the production and smuggling of narcotics to the US.

Despite some successes, mainly in the eradication of marijuana in major producers such as Jamaica and Belize, the Caribbean has become a sieve through which cocaine flows from South America to the US.

The growth of smuggling is causing more than slight concern to Caribbean governments, particularly those in the small islands of the eastern Caribbean. "The drug problem has reached frightening proportions," says Mr John Compton,

Prime Minister of St Lucia.

"If the trade continues at the present level the traders will soon be able to control governments."

Mr Ray Robinson, Trinidad and Tobago's Prime Minister, agrees. He said: "The power and complexity of the criminal drug network is such that it has penetrated to the very fabric of our societies and threatens to corrupt our most sacred institutions."

The geography of the region helps the traffickers. Small planes, many amphibious, island-hop through the archipelago with their cargoes, undetected by inadequate surveillance. Small boats use the thousands of coves and inlets with ease. The fact that many island governments view pleasure boating as a potentially lucrative arm of tourism is providing greater cover for smugglers.

It is not only the islands which are being used. A recent report from the US State Department identified Guyana and Surinam, on

the South American mainland, as favoured channels.

There is no clear indication of the volume or value of the drugs passing through the region to the US.

The coves and beaches of the Caribbean archipelago shelter smugglers' boats. The traffickers are rich enough, says one police chief, to pay off customs, airlines, governments and police.

but the size of some hauls is an indicator.

In the Dominican Republic, for example, a ship travelling from Venezuela to Miami was found to be carrying cocaine with a street value of \$125m. Puerto Rican authorities last year seized drugs worth \$500m - an estimated 10 per cent of the trade.

Mr Robinson has said that the region's coastguard must collaborate to deal with the smuggling. But the

these islands have absolutely no problem with money," Mr Cuthbert Phillips, St Lucia's police commissioner, said recently. He claims that traffickers' budgets include payments for governments, police, customs and airlines.

The pervasive influence of the traffickers has been demonstrated in the convictions in US courts of government ministers from the Turks and Caicos islands and from Surinam, who were held on drug charges. An official enquiry in Trinidad and Tobago is said to have found former government officials and police officers were involved in drug trafficking.

The magnitude of the problem for the eastern Caribbean is indicated in Mr Compton's suggested solutions. Besides the harassment of the traffickers, he wants "economic activities to remove the breeding ground of recruits into this army of evil."

In a region struggling with little success, to reduce unemployment

from an average 25 per cent, there are likely to be more than enough hands attracted to what the traffickers are offering.

In its effort to deal with illegal trafficking by air, the Puerto Rican administration is spending \$50m on airship-based radar to cover the 100-mile-long island.

A more radical solution is planned by Mr Edward Seaga, the Jamaican Prime Minister. He says aircraft suspected of smuggling drugs and which enter Jamaican airspace illegally will be shot down by surface-to-air missiles. Government officials said the Jamaican defence forces had no surface-to-air missiles and there is no indication when it will get them.

However, Ms Ann Wroblewski, the US Assistant Secretary of State for Narcotics, said recently that Washington was to give more aid to Jamaica to fight the smugglers. She did not indicate the nature of the assets to be provided.

## Shell subsidiary threatens to stop selling petrol in Brazil

SHELL warned yesterday it would abandon petrol sales in Brazil rather than accept the imposition of a Brazilian majority shareholding in its distribution network, writes Ivo Dawson in Rio de Janeiro.

The warning was issued by Mr Robert Broughton, Shell Brazil president, after a key committee now drafting a new constitution voted to require Brazilian control of foreign-owned petrol outlets.

Petrol and fuel alcohol distribution in Brazil is 55 per cent controlled by foreign companies, with the wholly-owned Royal Dutch/Shell subsidiary holding 21 per cent, Esso 15 per cent, Atlantic 10 per cent and Tascaco 8 per cent. Petrobras, the state oil company, controls 37 per cent while a private Brazilian distributor, Ipiranga, holds 9.5 per cent.

Mr Broughton's comments markedly toughen an earlier

statement that merely pledged the company to fight the move. While expressing confidence that the clause would be thrown out by a plenary session of the Constitutional Assembly, he promised a united campaign by the foreign companies.

He also warned: "Shell absolutely does not accept being transformed into a minority shareholder." It would withdraw altogether from distribution

which provided the major part of its \$2.7bn Brazilian sales in 1986.

In later comments Mr Broughton said Shell shareholders would be distressed that the eighth-largest economy in the world could vote on matters of such international consequence with so little debate.

It was more similar to the behaviour of a small African republic, he said. Shell said it was not threatening to halt its

chemicals and mining activities.

A similar vote by the drafting committee to restrict mining operations to Brazilian majority companies was not expected to have the remotest chance of passing through the plenary, Shell claimed.

Mr Ari Macedo, the vice-president of Atlantic, has also vigorously attacked the proposal. "Whoever was thinking of investing in Brazil will have to

think 10 times more after this lamentable episode," he said.

Government officials were yesterday attempting to minimise the damage of the vote, claiming that there was not the slightest chance of the measure becoming part of the new constitution. Mr Luiz Carlos Bresser Pereira, the Finance Minister, is reported to have described the proposal as absurd and a negative signal to foreign investors.

## Peru in \$27m debt deal with Prague

BY BARBARA DUNN IN LIMA

PERU yesterday signed a \$27m debt deal with Czechoslovakia under which Lima will pay \$5m towards its \$58m debt to Czechoslovakia in return for the Czechs buying an extra \$18m of Peruvian products.

This is the third such deal struck by Peru this year with East bloc countries - the others were with East Germany and Hungary. It follows a similar deal between the Peruvian Government and First Interstate Bank of California and Midland Bank.

The Czechoslovakian agreement covers debt service for the rest of this year and for 1988. The products to be used for payment include computers assembled in Peru, frozen fish, zinc discs, iron pellets and leather goods.

The Peruvian Government has insisted that for every one dollar's worth of debt repayment in kind creditors buy at least two dollars' worth of products using hard currency. The two-for-one formula aims to conserve Peru's dwindling foreign exchange.

Mr Guillermo Runciman, director of the Ministry of Economy's public credit office, said talks on similar deals with three more Western commercial creditors were very advanced. These were Chase Manhattan Bank, American Express and Banco de Bogota.

Mr Runciman said that no deal had yet been reached with the Soviet Union, which refuses to accept the two-for-one formula.

The Czechoslovakian accord comes as Peru's Minister of Economy and Finance, Mr Gustavo Sabero, has begun talks on Peru's external debt with the World Bank. The Bank suspended payments to Peru last April after Peru refused to pay its full arrears, but as its economic prospects worsen, Peru is anxious to resume relations with the Bank.

Mr Runciman said he believed the World Bank's attitude had changed and that the Bank might now be flexible over its demand that Peru pay its full



Gustavo Sabero talks with creditors

arrears of approximately \$130m. While no specific loan agreements are expected to be signed, Mr Sabero hopes to reach an understanding with the World Bank on Peru's economic problems and to determine the country's financial needs for a new lending programme.

Mr Sabero will also have an informal meeting with the Paris Club next week in Paris. Government creditors hold \$4.3bn of Peru's total \$14.3bn foreign debt. Its total arrears now run to \$5.5bn.

Mr Runciman said Peru had asked the commercial bank steering committee in New York for a meeting in mid-January. He said Peru had proposals for payments to banks including payment in-kind and the conversion of debt into 25-year no-interest bonds. Peru's last meeting with its commercial bank creditors in September 1986 ended without agreement.

There is speculation in Lima that Peru will be forced by early next year to reverse its policies and move towards more orthodox economic adjustment recipes. Since July 1985, when President Alan Garcia came to office, Peru has maintained a policy of paying its foreign debt at only 10 per cent of export income.

## Relief as Kennedy is judged acceptable

BY NANCY DUNNE IN WASHINGTON

MORE THAN 100 cheering students crowded into a courtroom at the McGeorge School of Law in Sacramento, California, to watch on a large television screen the nomination of their popular part-time professor to the vacant seat on the US Supreme Court.

In Washington, the reaction to Judge Anthony Kennedy's selection was more subdued, containing an element of relief that President Reagan had, after two failures, found a Supreme Court justice who appears to be acceptable to a majority in both parties.

"The experience of the last several months has made us all a bit wiser," the president said of his four-month battle to instal a rightwing candidate.

For their part, the liberal Democrats seem to have learned caution from accusations that they had behaved like a lynch mob in the debate over Judge Robert Bork, the president's first nominee. Others, mindful of the unexpected revelations about Judge Douglas Ginsburg's marijuana smoking and ethical problems, were wary as well. Judge Kennedy, said simply, "I look forward to the

hearings and to meeting Judge Kennedy." Senator Joseph Biden, chairman of the judiciary committee, said he suspected "we'll have a new Supreme Court justice, if all goes well."

Civil rights and women's groups were studying the nominee's 400 written opinions. The American Bar Association, whose evaluation is crucial, began yet another study of a candidate's qualifications.

No senator is predicting that confirmation is a certainty. Even the White House said Judge Kennedy's name would not be sent to Congress until a comprehensive background check was completed.

Conservatives, who threatened to fight the nomination, seemed yesterday to have fallen in line. Senator Orrin Hatch, Utah Republican, appeared on television to praise Judge Kennedy's credentials.

Senator Larry Pressler, a South Dakota Republican, called the judge "a compromise candidate."

The judge's views on abortion, now unknown, could draw fire from the right or the left, and he is likely to try to avoid giving them.

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## OVERSEAS NEWS

# Richard Johns reports on the ineffectiveness of sanctions designed to prevent Iran waging war with Western weaponry in the Gulf

## Arms embargo which cannot withstand the profit motive

THE discovery that Iran has obtained Stinger missiles and other sophisticated weapons, despite the embargo, has caused the US to intensify its efforts to restrict the flow of arms to the Islamic Republic - even one initiated and endorsed by the UN Security Council.

The Pentagon has regarded the portable, shoulder-fired surface-to-air missile as sophisticated enough to restrict its sale to only a handful of trusted allies and, more problematically, two liberation movements fighting Moscow-backed Communist regimes and Chad, in its confrontation with Colonel Muammar Gaddafi of Libya.

However, it denied deliveries of Stingers to Saudi Arabia and Jordan under pressure from Congress, which argued they might fall into the hands of Israel's Palestinian enemies.

In the squalid and corrupt world of the international arms business, only perhaps the sale to Iran of weapons captured from it by Iraq (through middlemen) offers a more bizarre comment on the attempts of the international community to stem the flow of weapons to Iran.

Efforts to curb the trade by Western governments have been rendered largely futile by the use of false and forged end-user certificates, falsified shipping documents and phoney invoices. The traffic has been made possible by legal loopholes, the laxity of official controls and the willingness of a score or more of third party entrepôts to facilitate the movement of lethal equipment. The profit motive of companies desperate for orders has also helped to strengthen Iran's martial efforts.

After Stinger batteries and cases of the kind normally used for the missile were found on one of the Iranian gunboats cap-

tured on October 8 it was not necessary to look further for the source of an embarrassing breach of the US embargo than neighbouring Afghanistan. The weapon, which has caused the Soviet forces there so much discomfort, was channelled to mujahideen guerrillas by no less than seven parties based in Peshawar.

That was a direct route compared with the devious twisting trails used by many middlemen in a trade which - quite apart from supplies to Iran from the Communist bloc - has flourished in the face of legal and administrative restrictions imposed by Western governments. It is likely

**Efforts to curb the trade by Western governments have been rendered largely futile by the use of false and forged end-user certificates, falsified shipping documents and phoney invoices.**

to continue as long as handsome profits can be made and Iran is able to pay the inflated premium for the supplies it needs. In its pursuit of the war Iran has been greatly handicapped by the difficulty of obtaining parts to maintain the weapons systems purchased by the Shah and the Mirage F-1 fighter bombers and Exocet missiles which made possible a sustained campaign against its enemy's oil traffic from early 1984. Supplies from China and North Korea have been inadequate.

If mandatory sanctions were



F-4 Phantom fighter aircraft and M-48 tanks were among shipments intended for Iran, discovered as part of a "sting operation" mounted by the US authorities in Bermuda. Seven teen men, including Israeli General Avraham Bar-Am, are awaiting trial.

enforced by the Communist bloc Iran would be deprived of its main source of hardware, albeit relatively unsophisticated. Last summer China was reckoned by the US Administration to have surpassed North Korea as Iran's leading supplier following the \$1.6bn deal concluded in March 1985.

Officials in Washington reckon that China supplied arms worth about \$1bn last year. Beijing has continued to protest that it has not sold Silkworm missiles to Iran and has even suggested that the weapons in its possession were captured from the Iraqis. Shipments were possibly sent via North Korea. But equipment made available by China to Iran is reckoned to have included Soviet aircraft, anti-aircraft missiles, tanks and armoured personnel carriers.

An arms embargo against Iran would not only put a greater onus on Western governments to tighten up controls on exports through third countries. It would also place them under a much stronger obligation to stop the movement of weaponry destined for Iran through their borders. Yet some notable failures in the last few years indicate how difficult it will be to eliminate the traffic.

According to the most recent allegations relating to the sale of

explosives by the French arms company Luchaire, President François Mitterrand - who has declined to comment on the charges - was told in 1984 about the illegal exports, but the shipments continued for another two years despite an arms embargo against Iran, in force since the start of the Gulf conflict.

The right-wing newspaper *Le Figaro* quoted Mr Jean-François Barba, inspector general of the armed forces, as saying Mr Charles Hernu, the Defence Minister, may have turned a blind eye to the sales because he was sympathetic to aides who wanted to help the struggling company while also accepting contributions to the Socialist Party.

In Italy an investigation into gun-running and drug-trafficking, involving the Mafia, implicated Valsella Meccanotecnica, a 50 per cent owned Fiat subsidiary, in the supply to Iran (via cover companies in Nigeria and elsewhere) of the mines which the Italian and five other Western navies are now hunting in the Gulf. Both the chairman and the managing-director of the Brescia-based company were arrested in connection with the allegations.

Noricum, the weapons division of Voest-Alpine, is under investigation in Austria for selling to

Iran in 1985-6 140 cannon of the GHN-45 type, part of an order reported to be for 600. With the use of false end-user certificates the weapons are said to have been shipped via Libya and Brazil. Mr Peter Unterwiesing, the chairman, has been detained. "We never knowingly sold arms to Iran," says Voest-Alpine.

In the wake of Iran's perhaps the most notable revelations have related to the way in which Nobel Industries AB of Sweden, the most pious Western country on the issues of peace

**If mandatory sanctions were enforced by the Communist bloc Iran would be deprived of its main source of hardware, albeit relatively unsophisticated.**

and disarmament, assisted the war effort of Ayatollah Khomeini's regime in collaboration with an international cartel of explosives manufacturers.

The IV men, including retired Israeli General Avraham Bar-Am, arrested as the result of a "sting operation" mounted by the US authorities in Bermuda 18 months ago, are still awaiting trial.

Mr Anthony Cordesman, a Washington analyst, commented in a recent publication: "Iran was never able to tell whether it was dealing with serious offers, frauds, or sales being partly controlled by Western intelligence."

**Over the seven-year period of the conflict, Israel has been the most consistent and probably the most substantial supplier of arms to Iran, motivated by the desire to weaken the Arab world, boost export earnings and secure the well-being of Jews remaining in Iran.**

In the autumn of last year, meanwhile, the shooting down of an Iraqi aircraft by a US-made Phoenix missile indicated how far from comprehensive US vigilance may have been. So, too, did a UK Customs and Excise probe in 1985 which unearthed in a private mansion in Middlesex,

stolen spare parts for the F-14 Tomcat fighter aircraft purchased by the Shah before his overthrow.

The British Government's decision to close what the Iranians called their "logistics support centre" at the trade complex at 4, Victoria Street, London SW1, will probably inconvenience arms procurement by Iran. But it is unlikely to strangle it whether or not the UN Security Council agrees on an arms embargo.

The centre, manned by military personnel, was essentially an office for liaison, co-ordination and clearance of payments through the Bank of India's branch in the City. But the Islamic Republic has other non-diplomatic outposts and will establish more unless Western governments show much more vigilance.

Iran has, for instance, an important outlet in Hamburg masquerading under the name of Pacific Import-Export, and another in Zurich. Both are run by the Revolutionary Guards Corps, which has received an increasing proportion of available resources for weapons purchases, according to well-informed emigres.

They say that other centres of significance for dealings and transshipment of weapons have been Singapore, Greece, Turkey, Spain and - for South African and Brazilian arms in particular - Portugal. Yugoslavia is believed to have provided a clearing house for supplies from East European, including East German-manufactured versions of the highly effective ZSU series of

Boghammar Merin AB might seem less obvious. Yet the sale of 40 of these high-speed craft to the Iranian customs service in 1983-4 has provided marauding Revolutionary Guards with the means to disrupt seriously Arab oil traffic in the Gulf and create a potentially explosive confrontation with the US naval presence there.

The difficulties of defining precisely what should be banned in an international arms embargo are obvious. Equipment, components or materials may not be lethal in themselves but they can help the pursuit of the conflict. In this respect the European Community has identified and forbidden the export to Iraq, as well Iran, of eight chemicals which could be used in the manufacture of mustard gas and chemical agents.

Over the seven-year period of the conflict, Israel has been the most consistent and probably the most substantial supplier of arms to Iran, motivated by the desire to weaken the Arab world, boost export earnings and secure the well-being of Jews remaining in Iran.

As early as 1981 Israel is believed to have supplied Hawk missiles, M-48 tanks and 155mm artillery pieces. As recently as 1986 in the six months between May and November, it delivered anything from \$500m-1bn of arms in nine to 12 shipments, according to Mr Gary Sick, a US analyst.

Since the Irangate scandal broke the assumption must be that the US has put pressure on Israel to stop supplying Iran. At



Silkworm missiles are being used by Iran in the Gulf conflict, although China, the manufacturer, denies supplying the equipment.

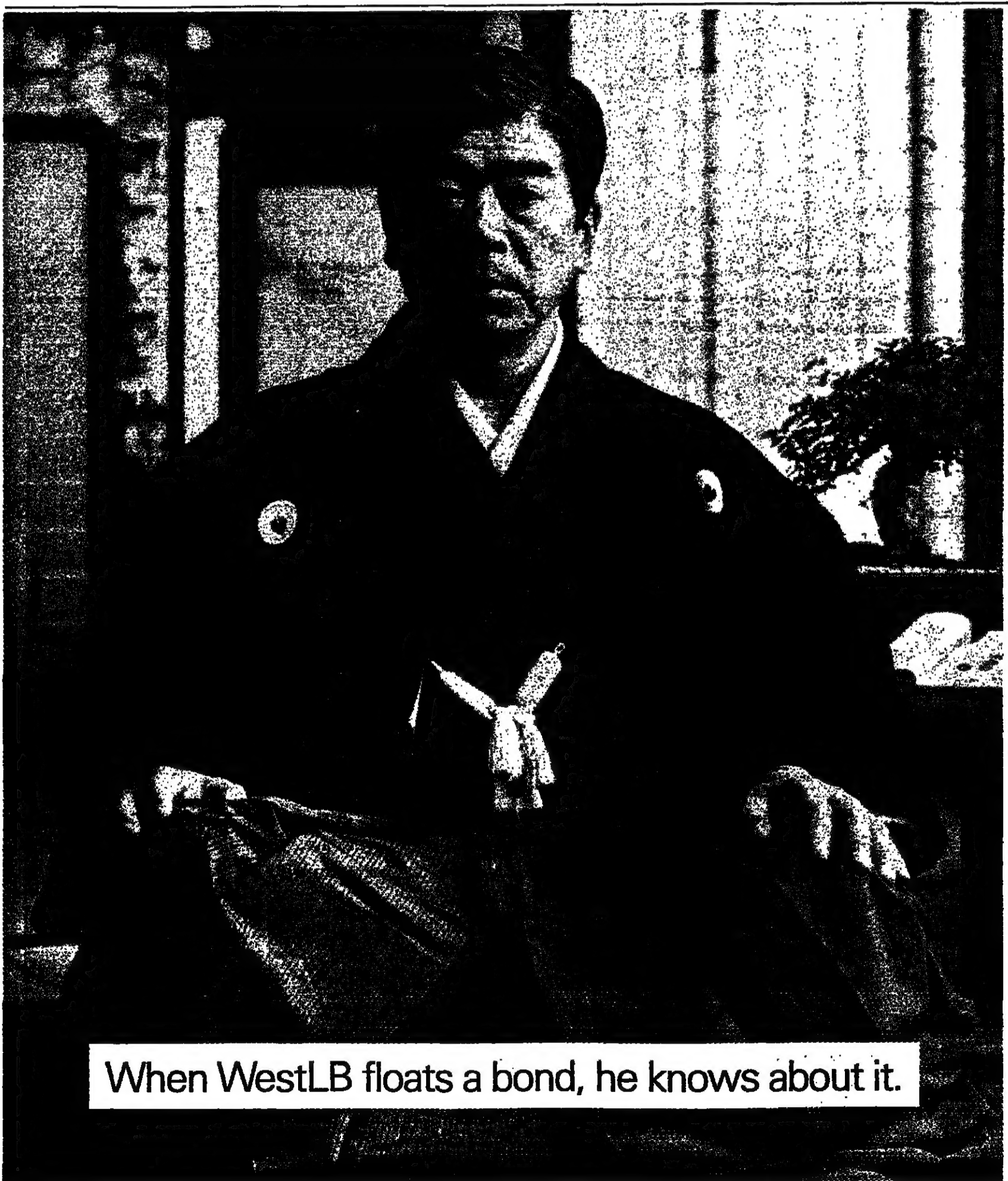
anti-aircraft guns. Long before the embargo, Iran's arms purchases about helping and profiting from a fundamentalist Islamic regime dedicated in the long-term to the destruction of the Jewish state.

Israel's close, somewhat covert links with South Africa could make the country an ideal conduit. In September Jerusalem bowed to pressure from Washington and announced measures limiting diplomatic, cultural and business links with Pretoria. The measures included that no new arrangement on collaboration was entered into and Israel also let it be known that none relating to arms had been concluded since 1977. But nothing was said about the duration of old contracts.

It is known that South Africa was a large supplier of explosives and shells to Iran, at least until the summer of 1984 under counter-purchase deals involving crude oil. At that point South Africa's state-owned Arms and Armaments Corporation concluded a contract worth \$400m to sell Iran its powerful G-5 long-range artillery pieces. One of the conditions was reported to be a stoppage of deliveries to Iran. Whether this was successful is unclear.

If an arms embargo against Iran was declared, South Africa has the potential to be a major breach in it.

FT correspondents around the world contributed to this article.



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September 1987



دور افغانی

## Pretoria admits four soldiers killed in Angola

BY ANTHONY ROBINSON IN JOHANNESBURG

GEN MAGNUS MALAN, the South African Defence Minister, yesterday announced that four South African soldiers had been killed and an undetermined number injured during fierce fighting between South African and Soviet bloc forces in south-east Angola on Monday.

Earlier claims by the state-controlled Angolan news agency Angop that 200 South African soldiers had been killed were denied.

Announcing further details about the clash between the leading regional power and the Soviet bloc, Mr Malan said: "A brigade supported by tanks, artillery, anti-aircraft weapons, ground-to-air missiles and aircraft was successfully forced to withdraw from its position." It added: "The Cubans were instructed to be evacuated by helicopter leaving Papias troops to carry out."

However, correspondents returning from a press conference held by Dr Jonas Savimbi, leader of Angola's Unita rebels, reported that he seemed mystified by the South African report. Dr Savimbi, who is supported by South Africa and supplied with Stinger missiles and other equipment by Washington, claimed that Unita forces had won the biggest victory of their 12-year insurgency, killing 1,884 Angolans, 27 Soviet and 21 Cuban soldiers and rendering Papias incapable of mounting another dry season offensive next year.

"This offensive is over. My commanders are now here. The Government will not be in a position to launch another offensive in 1988," he said. US and South African intelligence reports estimate that the Soviet Union poured over \$10m worth of military equipment, including MIG-23 fighters, attack helicopters, missiles and tanks into Angola in preparation for the two-pronged attack on Mavinga and other Unita bases in Cuan-do-Cubango province.

The attack started later than planned and was halted last month north of the Lomba River, according to Unita and the South African. Dr Savimbi said he was surprised by the South African statement claiming that its forces had intervened in support of Unita against Cuban and Soviet forces. He confirmed that Pretoria had helped Unita but insisted that this support involved neither ground troops nor aircraft. He added that he hoped Unita's success would open the way for power sharing negotiations, and said he intended to ask President Daniel arap Moi of Kenya to act as a mediator in an effort to start talks with the Angolan Government led by President Eduardo Dos Santos.

Meanwhile, the Botswana Government announced yesterday that leaders of the six front-line states - Angola, Botswana, Mozambique, Tanzania, Zambia and Zimbabwe - would meet in Lusaka on Saturday to review the situation in southern Africa.

## Moscow offers aid package to Pakistan

BY MOHAMMAD AFTAB IN ISLAMABAD

THE Soviet Union has offered Pakistan a multi-million dollar aid package, in a bid to improve relations which have been bad since the 1979 Soviet military invasion of Afghanistan.

Moscow and the Soviet-supported Communist Government in Kabul, Afghanistan, accuse Pakistan, the US, China and the Arab countries of militarily aiding the Islamic guerrillas in Afghanistan. The war there has claimed thousands of lives on the two sides over the last eight years.

Mr Mansoor Haq, Minister for Planning and Commerce, on his return from the Soviet Union, said Moscow had offered both technical and financial aid for steel, oil and gas, and several other sectors during the seventh five-year plan which Pakistan starts on

July 1 1988. But he put no price on the projects offered or what they would cost. If the two nations agreed to co-operate.

Mr Haq told a news conference the Soviet Union had offered to assist in expansion and modernisation of a steel mill in Pakistan which was Soviet-built. It has an annual capacity of 1.1m tonnes. But, Mr Beshir Ahmed, the Produc-

tion Minister, had previously told journalists that Moscow was not providing spare parts and essential components which the steel mill, at the industrial city of Karachi, requires. The controversy revolves round the ever-increasing rate of exchange which Moscow is demanding for roubles against the Pakistani rupee.

Mr Haq said the Soviet offer, if it goes through, also includes oil, gas and electricity projects which Pakistan urgently needs to overcome its energy shortage.

Each side at present exports goods worth \$100m annually: Pakistan mainly exports cotton, textiles, ready-made garments, and a range of industrial products. Soviet exports include supplies for the steel mills, tractors and heavy machinery.

## Protest fails to persuade Ershad's army

The Bangladesh Government is secure while the army is happy, our foreign staff and Robert Mahoney in Dhaka report

spite of the fact that Mr Ershad halted transport bringing protesters to the capital and arrested about 1,200 opponents before the demonstrations.

The protest was the biggest political challenge to Mr Ershad, a former army general, since he toppled a short-lived civilian government in a bloodless 1982 coup. The 57-year-old leader is, however, expected to weather the storm partly because the generals want it that way, political commentators and Western diplomats say.

More than anyone, Mr Ershad realises the importance of keeping the 75,000-strong army happy. This week he consulted with army chiefs and listened to their views on running the country. He said there was no army discontent "because if you keep them (the army) in the picture... they will be happy."

The army, with Indian support, helped give birth to Bangla-

desh when it broke away from Pakistan in 1971. Since then it has played a pivotal role in politics. Army officers killed the country's first president, Mrs Hasina's father Sheikh Mujibur Rahman in 1975. They also assassinated Mrs Zia's husband, President Ziaur Rahman in 1981.

Mrs Ershad has turned the army into a professional, cohesive force, imbued with a sense of purpose and given what it asked for, according to diplomats. "The army gets the lion's share of civil facilities, housing and education," said one diplomat.

This is particularly important in Bangladesh, one of the world's poorest countries with a per capita income half that of neighbouring India. Army officers have been given plum diplomatic assignments and retired officers sit on the boards of several state organisations and companies. The Government spent \$250m on defence this year, 6 per cent of the budget.

The opposition draws most of its support from the urban 20 per cent of Bangladesh's 100m people. The army has been active helping the other 80 per cent in the countryside cope with the floods and cyclones which regularly batter this land along the Ganges and Brahmaputra deltas.



Ershad: no intention of resigning

The opposition leaders have repeatedly charged Mr Ershad and his administration with corruption and repression - charges which Mr Ershad denies.

Mrs Hasina goes even further, saying that Mr Ershad has lost army support because of corruption. "If Ershad does not resign his own people will kill him," she told reporters.

"We have a history of change by the bullet rather than the ballot - we want Ershad to step down - and end this power politics through killing."

While the two mainline opposition alliances in general and their two leaders in particular appear firm in their bid to remove President Ershad from power, the leadership of the anti-government movement appears to be being taken over gradually by the Communists and the leftists. The attack on the American Consulate in Dhaka and the destruction of the Pan Am office in the commercial district of Motijheel earlier this week pointedly demonstrate the movement's anti-American stance.

Neither Mrs Hasina nor Mrs Zia favour such overtly anti-American fervour. Observers believe that if the current anti-Ershad agitation continues for long, the Communists and their left wing allies, who have emerged as the most organised force in the opposition, will take full advantage of the situation and consolidate their position.

Asked to comment on Mrs Hasina's remarks, Mr Ershad said he had no intention of resigning. "I know the army, I commanded it for eight years. Why has there been no whisper of a coup (against me)?" he asked.

The answer is that so far he has kept the army happy.

## 'Dove' Kim aims for presidency

By Maggie Ford in Seoul

MR KIM DAE JUNG, the South Korean opposition leader, was yesterday formally nominated as a presidential candidate by his new party for Peace and Democracy.

Dressed in the traditional Korean clothes that have become his trademark, Mr Kim released a careful of doves in front of thousands of cheering supporters, symbolising his determination to end military involvement in politics and bring peace to the peninsula.

The military's role has emerged as a major election issue following the announcement by Mr Kim Young Sam, another opposition candidate, that a senior general had joined his party. The general, martial law commander in 1979, was removed from his position and later jailed after the coup d'état by President Chun Doo-hwan.

On Wednesday a member of the ruling Democratic Justice Party, Mr Yoo Hak Seung, himself a former general, denied that the events of December 1979, were a coup. He claimed that the seizure of power by Mr Chun, presidential candidate for the DJP, was simply an "unfortunate accident".

He also claimed that it was he who gave the order for troops belonging to the Ninth Infantry Division, commanded by Mr Roh, to leave the demilitarised zone between North and South Korea in support of Mr Chun's move. Mr Roh was expected to give his version of events late last night.

Mr Kim Dae Jung's new party yesterday issued a comprehensive policy platform concentrating on five main areas: national reconciliation, a fair economy, neutrality of the military, self-reliant diplomacy and the promotion of reunification with the North.

## Tamil autonomy passed

THE Sri Lankan parliament, amid widespread often bloody protests, yesterday passed two controversial bills granting the Tamil minority limited autonomy in one-third of the country, Reuters reports from Colombo.

President Jurdas Jayawardene's United National Party pushed the legislation through parliament with a two-thirds majority, despite protests by Sinhalese hardliners and Tamils in which almost 100 people have died this week.

The opposition Freedom Party, charging that the 31-year-old

president had turned Sri Lanka into a pawn of India, denounced the autonomy plan and demanded a referendum.

The measures were approved as part of a deal between President Jayawardene and Prime Minister Rajiv Gandhi of India in July to end the island's ethnic

blotchy. The autonomy deal, according to the opposition, would give the Tamils, who make up just 18 per cent of the island's 16m people, 30 per cent of the land and 50 per cent of its coastline.

## Iran denounces Arab leaders as 'US stooges'

By Tony Walker in Amman

IRAN HAS denounced Arab rulers as stooges of the US following the emergency summit in Amman which endorsed a refusal to end the Gulf War.

Arab heads of state, at the conclusion on Wednesday of their four-day meeting, expressed support for Iraq and endorsed a United Nations Security Council resolution calling for an immediate ceasefire in the Gulf.

Libya, which had participated in the emergency summit, subsequently dissociated itself from the resolution, condemning Iran, saying it was "American inspired".

Tehran Radio said yesterday Iran was determined to "continue its defensive war despite all the enemies' plots and propaganda until the aggressor Baghdad regime is punished and (Iran's) rightful demands are met".

Meanwhile, western observers in the region are adopting a "wait and see" approach before fully assessing the consequences of the Arab summit.

Most interest has focused on whether Syria, which has supported Iraq from the start in the Gulf conflict, has in fact begun switching its allegiance.

"On the face of it, there has been a change," said a senior western ambassador, "but how exactly what commitments have been made?"

Echoing concerns expressed by diplomat colleagues, the Arab rulers may not endure, the ambassador said: "I'm afraid the process of evaporation is going to start quite soon."

Most observers believe that President Hafes al-Assad of Syria was forced by his economic circumstances to give ground in Amman, but they are reserving judgment on whether he made significant concessions.

Western officials are expressing satisfaction with the apparent ascendancy of the moderates at the summit. They have welcomed the imminent re-establishment of full diplomatic relations between most Arab states and Egypt.

## THE VOICE OF SOUTH AFRICAN BUSINESS

### Exciting new mining projects in prospect for the future

Loucas Pouroulis, Chairman of LEFKOCHRYSSOS LTD talks to John Spira, Finance Editor of the Johannesburg Sunday Star.

Spira: The Golden Dumps group has humble beginnings. How did it start?

Pouroulis: It goes back to when I was born in Cyprus. I studied mining and metallurgy at the Technical University of Athens and did my training in West Germany and Sweden.

At the end of 1964 I came to South Africa and worked for Anglo American Corporation in the East Darggafontein mine, being later transferred to Western Deep Levels.

At the beginning of 1971, I decided to go into business on my own - even though I had no capital to speak of. I started off by treating old mine dumps and tailings and acquired my first mineral rights in October 1974. Two years later, I was granted the clear-up contract for parts of East Darggafontein, which contract was, in retrospect, a watershed in my career, since it generated enough money to enable me to start South Africa's first ever visible carbon-in-pulp gold processing plant. Today this process is well established throughout the world.

In 1977 I registered Golden Dumps as a company to look after the East Darggafontein clean-up operation and at the end of 1978 the company undertook its second major task when it took over management control of the South Roodopoint mine to the west of Johannesburg from General Mining. We started drilling at the beginning of 1979 and found some payable reserves which served as the basis of what is today a fairly substantial gold mine.

Interestingly, no-one credited me with any hope of success. Experienced mining men contended that all the payable ore had already been extracted. Yet today the mine's paying dividends and will continue to do so for many years to come.

Having gained control of South Roodopoint, I turned my attention to the East Rand in the area then known as Modder 74, which comprised 1,575 claims granted to me by the state in 1974. I had been using the carbon-in-pulp plant to reclaim gold from the dumps in the area.

I was approached by a merchant bank and asked if I could do anything with Government Gold Mining Areas (GOMA), an old and defunct mine adjacent to the Modder 74 claims. On July 1, 1979, Golden Dumps assumed managerial control of the company, raised R800,000 on the Johannesburg Stock Exchange and set up a small carbon-in-pulp plant on the property.

In 1980, we merged GOMA with Modder 74, applied for and were granted some additional mining claims, and formed Consolidated Moddermine Mines, which has probably been one of the greatest mining successes of the past few decades. When Cons Modder came into being, the shares were trading at 27c. Last year they hit a peak of more than 2,000c.

Two years from now, Cons Modder will

be one of the world's major gold producers. Current expansion plans will raise production to nine tons of gold a year from a mill throughput of 200,000 tons a month.

Spira: How have you gone about supporting what has obviously evolved into a substantial gold mining infrastructure?

Pouroulis: In 1980, we set up a research unit, which not only provides metallurgical and mineralogical research support for group companies but serves small mines outside the group. Indeed, this unit has become a highly viable operation, also selling activated carbon, doing assay work and refining concentrates and slugs. Its technical personnel are always available to help these mines solve their technical problems.

Spira: Golden Dumps is essentially a management company. Under which umbrella do all your group companies fall?

Pouroulis: Saline Corporation, which we intend bringing to the stock market in the near future as a fully-fledged mining house. At present I am the major shareholder, with relatively small minority interests based abroad.

Spira: Your group has grown rapidly in a short period of time. To what do you ascribe the success you've achieved?

Pouroulis: Hands-on management, unusually careful attention to detail and the pursuance of unorthodox strategies. Above all, I've followed a policy of respecting my staff, thereby motivating them to work hard and show initiative. Those who have come up to scratch have been rewarded accordingly - irrespective of race.

We recognise that all personnel are part of our business; that they have played a part in its growth and that they are an integral part of its future. We are actively training and nurturing our black employees to assume more senior positions within the group.

Spira: Has black labour unrest impacted on the fortunes of your group?

Pouroulis: Not at all. During the recent strikes on the South African mines, not one of our workers stayed away. In fact, we've never had any labour problems and we don't expect to have any in the future.

There are several reasons for such a situation, one of which is that we are always prepared to sit down and discuss problems with all our staff. In many cases we've granted benefits to workers without their having asked for them. As a result, we enjoy a remarkably good relationship with our workforce. We pay more than the average and environmental working conditions are generally favourable. Another reason is our insistence on extremely high safety standards. Our safety record is outstanding.



LOUCAS POUROULIS

Our return record (those returning to work after going back to their homes on leave) is an unheard-of 90% plus, which means we must be doing something right.

It's worth mentioning that we have given a high level of priority to granting our people a meaningful stake in the group. I believe that all our employees should participate in the group's success. Thus, all staff, from top to bottom, were given the opportunity of acquiring a stake in our recently-listed platinum mine. And we'll adopt the same policy with future share issues. I personally take great pleasure in being able to offer my staff such opportunities.

Spira: Is there a place for smaller mining houses such as your own in an environment dominated by the giants?

Pouroulis: Yes, of course. Haven't we, as pioneers, proved that it can be done? I believe that projects ranging in size from R10 million to R100 million in terms of capital expenditure can survive and flourish in South Africa. We currently have several such projects operating and it is my view that many more will materialise in the years ahead. There are many more new mines to be discovered and certain of these will be developed by groups other than the giant mining houses.

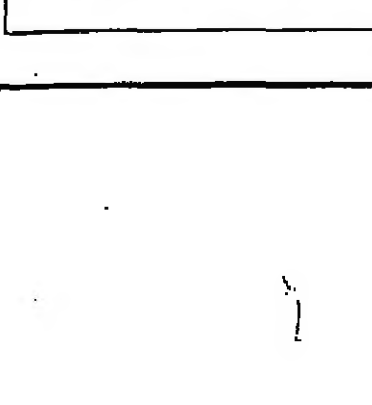
We're delighted that others have followed in our footsteps, because it's created a new climate of fresh thinking in the mining industry. Some will not succeed, as they lack the necessary infrastructure, but that's just part of the learning curve that the new breed must experience.

The traditional, long-established mining houses have accepted the presence of similar smaller units and, indeed, have co-operated with us in many spheres of activity.

Spira: Your new platinum mine, Lefko, has generated a great deal of interest both here and abroad. What is the potential of this project?

Pouroulis: It will eventually (five years down the line) be mining some 4.5 million tons of rock a year from which it will produce between 700,000 and 750,000 ounces of platinum group metals, making it potentially the world's third-largest platinum group metals producer in the world after Rustenburg and Impala.

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# WORLD TRADE NEWS

## Carla Rapoport on the slow sales of DAT, a product that terrified the music industry Tape manufacturers playing for time

IT HAD TO BE the most controversial product launch in the history of consumer electronics. Digital audio tape (DAT) was going to destroy the international music industry if it was allowed on the market in its pure form.

The music industry can relax at least for the time being. DAT has been on sale in the world's second largest consumer electronics market for nearly a year, but has been little more than a disappointment to its makers.

Sales of DAT in Japan have fallen seriously short of expectations, with only 15,000 units sold so far. Even Sony, which remains relentlessly cheerful about the product, admits the major purchasers of DAT are blue-watchers and self-confessed audio maniacs.

DAT, it appears, ran into a problem that had nothing to do with quality, technology or even desirability. A revolutionary audio product, DAT can record and play music with the same quality as a compact disc using tiny, reusable cassettes.

The music industry claims the product will be used to pirate its copyrighted music by home-taping of CDs. It is strongly pushing an international standard for DAT, called a copy code, which would render its recording function useless. The Japanese have flatly refused to comply.

Despite fierce protests from music industry executives and threats of reprisals, the Japanese went ahead with their launch of DAT last February. The players,



On the shelf: High prices have kept DAT player sales down

without the copycode, entered the market at the same price compact disc players were launched at five years ago. Unfortunately for the electronics industry, every consumer in Japan knows what happened to CD prices in the past five years. As a result, potential buyers of DAT have played on the sidelines, turning the problem into a vicious circle for the Japanese.

DAT manufacturing capacity is so underused at the moment that the makers cannot afford to cut prices to stimulate sales. Yet the volume doesn't look like increasing until prices fall.

CD players in Japan, for example, now sell for as little as ¥30,000 (\$220). "The users already know these high price products will become lower price products," said a Hitachi executive this week.

Further, the Japanese music industry has fallen in line with its Western counterparts and refused to produce any pre-recorded tapes on DAT cassettes. Although the Japanese do not own many rights to Western music, they do have the ability to produce DAT cassettes of the many popular Japanese artists. So far, however, they have been reluctant to irritate the International Federation of Phonogram and Videogram Producers (IFPI) which has been leading the fight against DAT.

As a result, there is nothing to play on a DAT player unless the consumer makes his or her own tapes. And indeed, because of the equipment's ability to make stu-

dio-quality recordings, mainly because it would be new, exciting and be able to command a good price at the beginning.

But marketing plans for overseas markets remain vague, primarily because of the poor reception at home and the fierce over-piracy abroad. Sony executives in Tokyo this week said sales in West Germany started this month, but sales in the UK have apparently been postponed. JVC said this week it would like to market DAT in West Germany "in the near future". Others refused comment on their plans.

In the meantime, the lack of interest in DAT at home is causing some pain among Japan's smaller exporters. Akai Electric, which has seen exports drop sharply this year due to the appreciation of the yen, now predicts a loss for its current fiscal year.

In making its forecast, Akai singled out the slower-than-expected sales of DAT as a significant contributor to its problems.

Most of the leaders in the industry are taking a wait-and-see attitude to DAT with the exception of Sony, Matsushita Electric and Aiwa, which is a subsidiary of Sony. Matsushita and Panasonic brand names, and Sony are bringing out portable DAT players within the next few weeks.

"People who are buying are the so-called maniacs, the first-on-the-block folks, the high-yen people," said Steve Burke, a public relations executive with Sony in Tokyo. "CD was slow to take off in the first year - it only sold about 30,000 units. We're not disappointed. We expect a certain level of growth when portables are available," he said.

JVC pointed out that industry has high hopes for car DAT players which will be available by the end of this year. "This will stretch the need for software and in turn put pressure on the software manufacturers," said Junko Yoshida of JVC.

"We still have hopes long-term that DAT will be a big seller."

At the moment, however, the great spur to reduce prices - competition - is lacking. A Hitachi executive summed it up: "The market is so small, there can be no competition. It is too small to make Japanese manufacturers shrink it. It is important and do what is necessary: start cutting prices."

## Suzuki to sell GM cars in Japan

By Stefan Wagstyl

GENERAL MOTORS, the largest US vehicle maker, and Suzuki, the smallest Japanese manufacturer, are planning a marketing arrangement under which Suzuki will sell General Motors cars in Japan.

Suzuki, which is 4.9 per cent owned by the American company, will sell three GM-built mid-sized cars, the Grand Am, Corsica and Beretta, through its 600-strong domestic dealer network, starting early next year.

Suzuki is considering setting up a separate company to import the GM vehicles, a GM spokesman said.

Details of the agreement had yet to be finalised but GM intended to maintain ties with Yanase, its existing Japanese importer.

The move comes at a time when the strengthened yen has made it easier for Western vehicle makers to export to Japan, although US producers trail far behind West German manufacturers in their efforts to penetrate the Japanese market.

Last year GM sold only 1,859 cars in Japan, compared with 16,085 by VW/Audi, the import market leader.

Total import penetration nevertheless remains extremely low, at less than 3 per cent of the market.

## Ford, Mazda in pact to replace small car range

By Stefan Wagstyl in Tokyo

FORD US and Mazda Motor, the Japanese manufacturer in which Ford has a 23.7 per cent stake, have agreed jointly to develop new small cars to replace current models, including the Ford Escort version sold in North America.

The replacement for the European version of the Escort - the world's biggest-selling car - will be developed separately, at Ford's engineering centre at Duntun in the UK, as well as the Fiesta, Sierra, Temp and Topaz replacements.

Yesterday's agreement, the latest result of long-standing close links between the two companies, demonstrates how car makers increasingly are co-operating to share development, manufacturing and marketing skills. This agreement, and the General Motors-Suzuki marketing deal also announced yesterday, "are good examples of how the industry is being globalised," said Mr Geoffrey Wilkinson, car industry analyst for Salomon Brothers, the US investment broker.

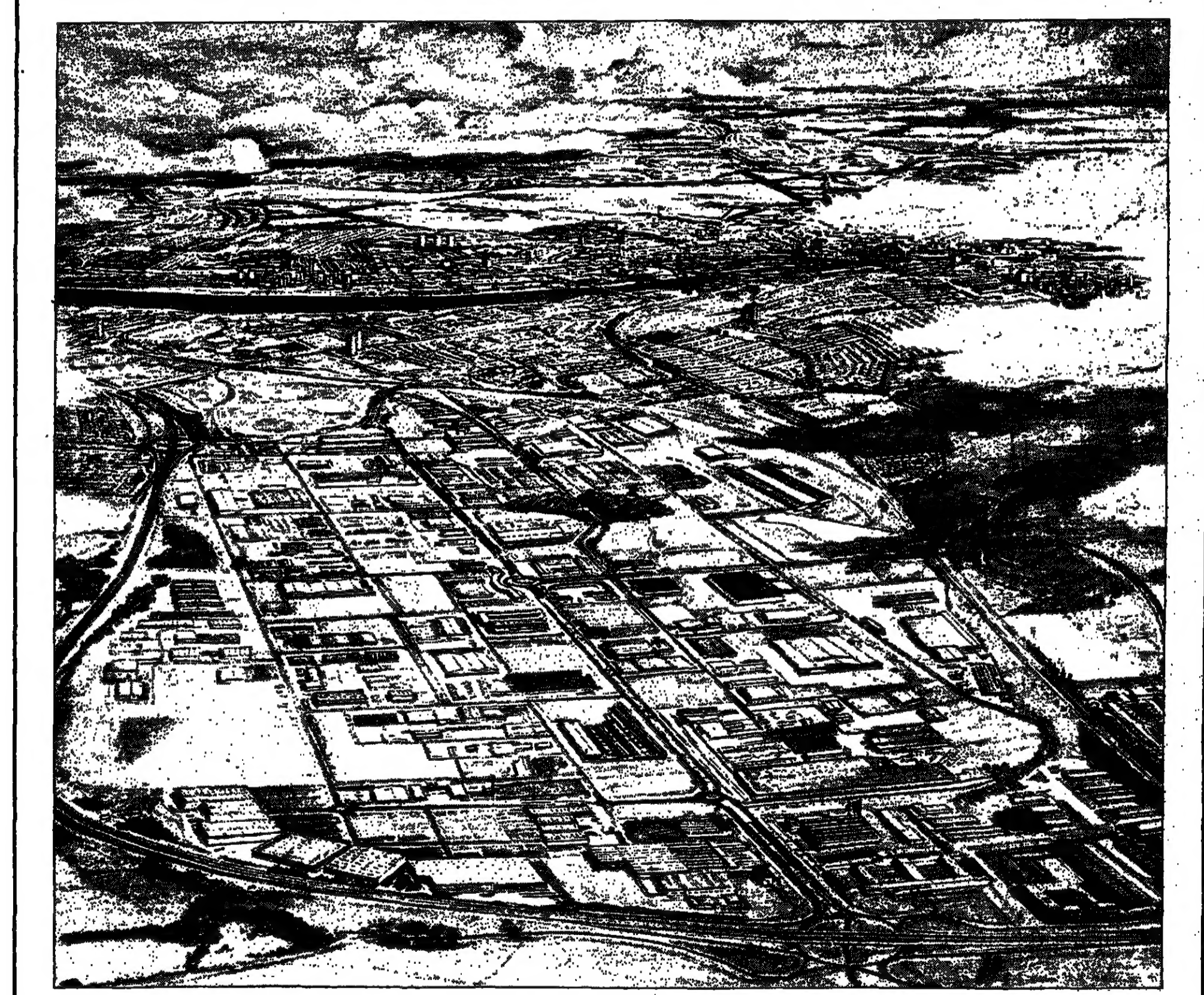
Mazda said it had been given the lead responsibility in developing components for a small car for Ford, and engineering work was under way. Industry analysts in Tokyo said Mazda would probably supply engines and other major components for the car.

The development project would possibly be completed in 1990. Mazda's South Korean affiliate Kia Motors recently began shipping small cars to Ford for sale in the US under the Ford badge. Mazda is also supplying cars to Ford from a newly completed plant at Flat Rock, Michigan.

Half the Mazda-developed cars are supplied to Ford for sale as Fords, and the rest are sold as Mazdas. The plant will produce 240,000 cars a year at full capacity in the 1990s.

Analysts said that the new agreement for joint development marked a closer stage of co-operation between the companies. If the companies decided to manufacture the car, it could well be built at Flat Rock. Mazda had particular expertise in engine development, the other Japanese manufacturers it also had better experience than most US car makers of developing small vehicles, said the analysts.

In other co-operation agreements involving Japanese manufacturers, Ford is studying making leisure vehicles jointly with Nissan, Mitsubishi Motors has a link with Daimler-Benz of West Germany, and Toyota has an agreement with Volkswagen of Germany to supply engines and



## Crash may hit US pulp industry

By James Buchanan in New York

LAST month's stock-market crash could claim one unlucky victim: the US pulp and paper industry, which in the months of its first sustained recovery for a long time.

After the best part of a decade of weak prices and gnawing foreign competition, mills are working at full capacity, markets are being reacquainted, prices are up sharply from their 1985 trough, and profits are going through the roof.

The industry is poised to launch its largest capital spending programme since before the recession of the mid-1970s.

The industry's current operating environment could not be much better, says Mr Roger Anderson, an analyst at the Wall Street securities firm of Prudential-Bache.

Up to last month, the industry was spending out some of the most troubling inflationary signals of any part of the US economy. Nobody worries about inflation now. The fear is that the stock market crash on October 19 heralds a recession which will send paper prices and production tumbling.

Industry executives report no signs yet of a loss of confidence. There is, as yet, no evidence of any major build-up of inventories at either paper and allied product mills and plants, or at user levels, says Mr Red Canavan, president of the American Paper Institute, the industry's trade body.

"The industry is just too early to know," said another industry executive.

This week, Mr Canavan presented the institute's annual survey of US pulp and paper-making capacity and showed an industry in the peak of health. Production of paper and paperboard is likely to top 74m tons this year, an increase of 4.4 per cent over 1986.

More important, the weakening of the dollar has allowed the industry to raise prices without fear of being undercut from overseas. Sales revenues will be up 10 to 15 per cent, and average 50¢. Profits in the first half were already 46 per cent ahead of the year before, according to the Commerce Department.

Exports, at 4.5m tons, are up about 10 per cent because of the weakening dollar, even if imports continue to bulk large in the market.

The share of imports has been steady at about 14.5 per cent for the past three years, largely because Canadian newspaper producers enjoy the same currency depreciation as their US neighbours. But European producers have been undercut by higher-value printing and writing grades.

This year, the industry has felt good enough about prospects to add some 2.5m tons of capacity, or further 3 per cent, for its largest addition in 14 years.

According to interviews conducted by the Institute, the industry is planning to spend about \$500m a year to build new mills and machines and improve others for a net gain of 6m tons.

"If these gains are achieved," Mr Canavan said, the production potential of the industry will grow at an average 2.5 per cent, a higher rate of growth than the 2.3 per cent annual average over the prior 10 years.

The line shape of the new production will go into newsprint - where two completely new mills are planned - and printing and writing papers. But what happens to these grand projects is anybody's business. Nevertheless, the stock market is sending gloomy messages about prospects for the industry. Stocks of many companies, such as International Paper or Bowater, are down about half from their peak for the year.

## Italians win telecom orders in Mexico, US

By Alan Friedman in Milan

TELETRA, the Fiat data transmission subsidiary, yesterday announced that it had won two important orders to supply telecommunications systems in Mexico and the US.

The first order is a \$160m (€160m) contract from Telcel, the Mexican telephone concern. This multi-year contract calls for Teletra to supply radio-bridge and fibre-optic systems and to supervise installation.

Telcel will be using Teletra products to expand and modernise its telecom network in Mexico. The Fiat subsidiary has had dealings in Mexico for 20 years.

In the US, Teletra has won a \$20m contract from Telcel, an independent telecoms company. The order from Telcel calls for digital fibre-optic equipment and small-to-medium capacity radio-bridge transmission systems.

## Indonesia to renew Swiss customs link

By Alan Friedman in Milan

INDONESIA is to renew its contract with Societe Generale de Surveillance (SGS), the private Geneva-based customs inspection services company, in a move which will give heart to trade reformers within President Suharto's Government, Easter reports from Jakarta.

The decision, announced to parliament by Mr Rachmat Saleh, Indonesia's commerce minister, is broadly welcomed by Indonesia's business community, which has reported a dramatic reduction in trading costs as a result of SGS's comprehensive import supervision scheme.

The renewal comes as Indonesia's non-oil exports, and in particular its shipments of manufactured goods, have shown steady gains, prompting Dr Ali Wardana, economic minister, to predict last week that GDP growth in 1987-88 could exceed 4 per cent.

GDP growth in 1986-87 was less than 3 per cent.

## Lisbon deficit up 71%

By Peter Ware in Lisbon

PORTUGAL'S trade deficit increased by 71 per cent in dollar terms in the first nine months of 1987, compared with the equivalent period last year, the National Institute of Statistics announced.

The deficit, one of the most vulnerable areas of the country's rapid economic growth over the past two years, reached \$438.5bn (\$1.5bn) in September, representing an increase of 88.2 per cent in euros, the institute said.

Imports increased 30.3 per cent in value over the nine-month period to \$1.372bn. Export earnings rose by 18.4 per cent to \$938.5bn.

Exports covered 68.4 per cent of the cost of imports, a decrease of 6.2 percentage points over the equivalent period last year.

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## TECHNOLOGY

David Fishlock examines GEC's development of a head-up holographic display for fighter aircraft

**T**HE STRAIN on the pilot is all too apparent in his laboured breathing. He is flying in darkness, very fast and very close to the ground. He peers straight ahead through his canopy at the eerie green image of symbols and labels which are all he knows of the world outside his cockpit. NO TURN tells him a mountain is looming away to his right; an urgent flashing 'that he is losing height'.

The pilot is flying a General Dynamics F-16 Fighting Falcon, equipped with a prototype of a new 'black box' which allows him to fly his aircraft without ever looking down at his instruments or through the canopy at the ground below. He has been trained to accept - no easy task - that all the flight data he needs is being projected into his forward view, on an area of canopy no bigger than a chocolate box.

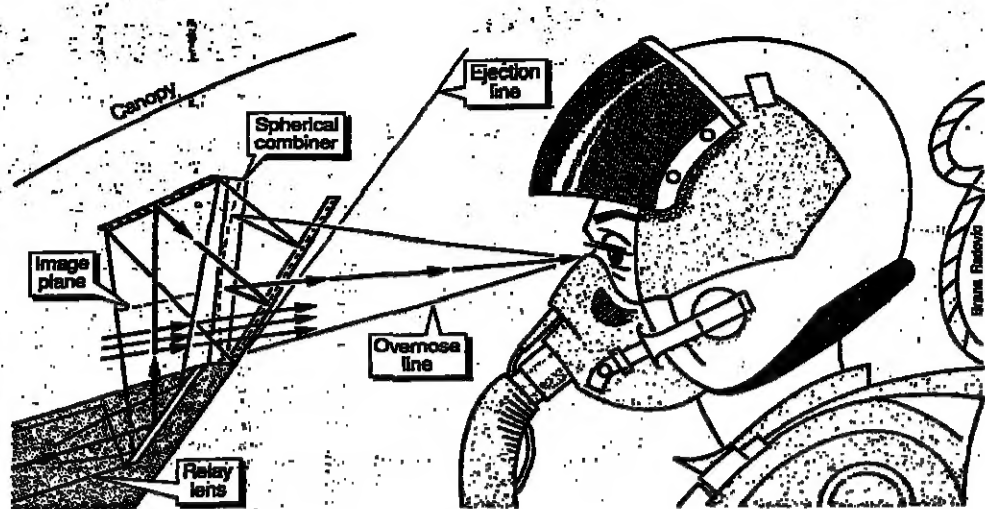
The black box which marshals the flight data for him is a holographic head-up display, developed by the airborne display division of the UK's GEC Avionics at Rochester, Kent. It uses holograms to give the pilot the wide field of vision he needs for night and day navigation and target-finding in a high-performance fighter. A more conventional head-up display (HUD) offers too small a port-hole through which to peer.

The holographic HUD, for example, gives him freedom to turn sharply at low level in safety, and to fly nearer the ground. GEC Avionics claims it will be the first such display to go into volume production.

On November 4 Sir Peter Levine, chief of procurement at the UK Ministry of Defence, officially opened the laser processing facility used to make holograms for a US\$72m (\$50m) contract to provide the US Air Force with over 450 holographic HUDs.

"The holographic optics in this HUD represent less than 10 per cent of the cost. But without them there would have been no order," says Robin Slight, general manager of the displays and guidance systems group.

In Slight's opinion, the company took a "monumental risk" in trying to develop holographic optics. Yet it proved the factor which finally earned the order because there is no other way of



giving the pilot a sufficiently wide field of vision. "Holography was invented by the late Professor Dennis Gabor in 1947, and won him a Nobel Prize in 1971. He was working in what was then the research centre of British Thomson-Houston, on the problem of improving the resolution of the electron microscope. Through holography he hoped to record the wavefront with electrons, reconstruct this wavefront with light, then correct the optical aberrations optically to give a better performance.

Unfortunately, it never worked, says Ken Firth, who worked with Gabor at the time, and who today is group leader of the GEC Avionics data presentation group, a team of six scientists studying advanced cockpit displays at GEC's central laboratories, Great Baddow, Essex.

Holography was hobbled until the invention of the laser in

1960, as a far more powerful source of coherent light than was available to enhance Gabor's early experiments. By 1970, GEC scientists were demonstrating holographic displays for a subsidiary (Cloughen). These operated as changeable road signs, providing such data as speed restrictions.

In the late-1970s GEC's airborne display division began to take holography seriously as a way of widening the HUD's field of vision. A US defence development programme called Lantira (low altitude navigation and targeting by infrared at night) was establishing that a wide field of vision would be essential for the next generation of fighters.

For GEC Avionics, as a successful exporter of HUDs to the US, the new challenge was to engineer this feature into a black box cockpit.

Firth's team came up with the

answer once it realised that it could make holograms which behaved like mirrors - reflective holograms. In effect, such holograms are semi-silvered mirrors.

Although made from conventional optical coatings, these holograms will reflect a specific wavelength (colour) of light, namely that of the green phosphor of the HUD's cathode ray tube. They reflect this colour at about 90 per cent of full efficiency. At the same time, white light is transmitted by the same optics, again with an efficiency of about 90 per cent.

Firth found such holograms capable, over a limited range of angles, of switching from reflecting almost all the green light to transmitting nearly all this light. In other words, for some angles a green ray reflects from the hologram, while for other angles it passes straight through, unimpeded.

The cathode ray tube projects

the flight data in green symbols into the pilot's field of vision. Just as in an ordinary HUD - except that he has a 30-degree view instead of only 20 degrees. Other information - NO TURN, for example - is overwritten in white on this data during the fly-back period of the tube.

The upshot is a compact HUD which still fits in front of the pilot, inside the canopy. One GEC Avionics executive says it can justifiably be claimed that "it's all done with mirrors."

At Rochester, the mirrors developed by Firth - three for each HUD - were engineered, without modifications, into a system to fit into the F-16 cockpit. Not least of the problems was to make the mirrors resistant to birdstrikes, a particular hazard for fast, low-flying aircraft.

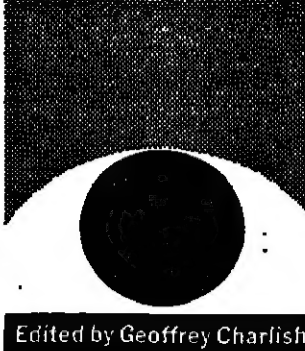
Initially, Pilkington, the UK glass manufacturer, furnished the holograms, sandwiched between perfect plates of glass; a total of 30 prototype sets of optical elements for the Lantira programme.

However, at Rochester GEC Avionics was investing in a film laser processing facility to make production holograms. "The holographic HUD has been almost entirely a private research and development investment by GEC Avionics," says Ron Howard, managing director. Such a black box costs between \$150,000-\$200,000 to buy. Although his company has won business worth \$50m overseas, it has orders worth only about \$1m from the UK Ministry of Defence.

In the US, the holographic HUD has made over 1,800 flights, under environmental conditions ranging from the Arctic to the tropics.

Howard sees it as demonstrating a novel "enabling technology" which his company will exploit more widely.

## WORTH WATCHING



Edited by Geoffrey Charlish

## Soldiering towards indoor war games

THE COST of training infantrymen in the use of ground-to-air missiles has been reduced by the Army Weapons Division of British Aerospace.

Instead of the costly realism of a battlefield training ground, a BAe team at Stevenage in the UK has developed the Microdome.

Inside this 10-metre diameter, 5.6-metre tall dome there is, claims the company, virtually no difference between the training environment and actual combat conditions.

The soldier's visual and aural surroundings are reproduced to left and right around 75 per cent of the dome's inside surface using scenery projectors and loudspeakers.

A computer-driven laser projector, designed by FA Technology, the UK research group, produces images of approaching enemy aircraft which the soldier attempts to "bring down" using his weapon. High-speed computer graphics generate target and missile images in full moving realism, with clear indications of the missile flare and any hits scored.

Several targets can be simulated at the same time, with a

number of different weapons systems and a variety of terrains. An instructor's console allows the exercise to be planned in advance, kept on disc and played back as necessary. A printed assessment of the student's session is provided.

Microdome can be erected easily in a hangar or drill hall and can be made fully operational in four or five days.

## Solid answer to an inky problem

THE IDEAL office computer printer would be one that prints a page in no time at all, produces no noise, mess or heat, gives crystal clear characters, cares little about the kind of paper used, is dirt cheap and never goes wrong.

Although that may be asking rather too much of the designers, US company Dataproducts of Milford, New Hampshire, seems to be pointing in the right direction with a new ink jet printer that uses solid ink.

Ink jet printing has the important advantages that there are no impacting mechanical parts to make a noise and that any kind of character or image can be printed. The principle is that the extremely small drops of ink released are electrically charged and then, with the aid of a computer controlled electric field, are made to land at an exact point on the paper to form characters.

In theory, any kind of surface can be printed on but, according to Dataproducts, there are limitations with liquid inks, whether they are based on water or oil.

Formerly, with some print heads, tends to dry out, clogging the nozzle, and the ink can spread out into the paper fibres to give ragged results. With oil-based inks, the drying time varies, giving variable quality.

Dataproducts' new machine uses an ink which is solid at room temperature. It is heated to allow drop formation, but when it hits the paper it penetrates enough to

There may be equivalents but there are no equals.



A SELKIRK World Leaders in Chimney Systems

give adhesion and then goes solid again, obviating all spreading problems. A quality bonus is that the lettering is slightly raised, in the manner of an embossed business card.

The Dataproducts machine, SI 480, can produce a high quality business letter on A4 paper in less than 25 seconds.

## The bar goes up on lost luggage

AIR TRAVELLERS before long will notice that the destination label tied to the handle of their baggage carries a bar code, in the interests of automatic baggage handling.

A handful of such systems is already in use in the US, and Logan Fenemec, the UK handling equipment company of Hull, has been working with British Airports Services to perfect such systems.

Eventually, tying the label to the handle will be the last touch of a human hand in airport baggage handling. The Logan Fenemec system will separate the pieces of labelled luggage to allow a six-laser scanning system to read the tag, regardless of its position.

Then, each piece of luggage will be pushed on to its own tilt tray on another conveyor line, and sent on its way to an array of sorting chutes.

The computer controlling the system remembers which piece of luggage is on which tray and tips it into the appropriate flight destination chute.

CONTACTS: British Aerospace UK, 0433 312422; Logan Fenemec UK, 0483 781211.

## Soft route to full financial profiles

BY DAVID LASCELLES, BANKING EDITOR



Bill Murphy, Chairman of Third Wave Systems

THIRD WAVE Systems, a computer software and consultancy company, has begun marketing TAMAR, a retail financial services system package developed by Western Trust and Savings, the Plymouth-based banking group.

The chairman of TWS is Bill Murphy who recently resigned from Western Trust and Savings where he was managing director for two years.

While at Western, Murphy said TAMAR to Citibank Savings, the UK arm of Citicorp, the large US commercial bank. He says he expects to announce a further sale this month. TWS is also in

discussions with a number of other financial institutions including a life insurance company, a clearing bank and a building society.

Murphy claims that TAMAR is a unique UK-designed product insofar as it provides financial services company users with a complete picture of their relationship with a particular client: the loans, deposits and other connections. It costs up to \$1.2m depending on the number of applications required.

TWS was founded by Bill Murphy in 1984 and it now has Hambro Bank as a 24 per cent shareholder.



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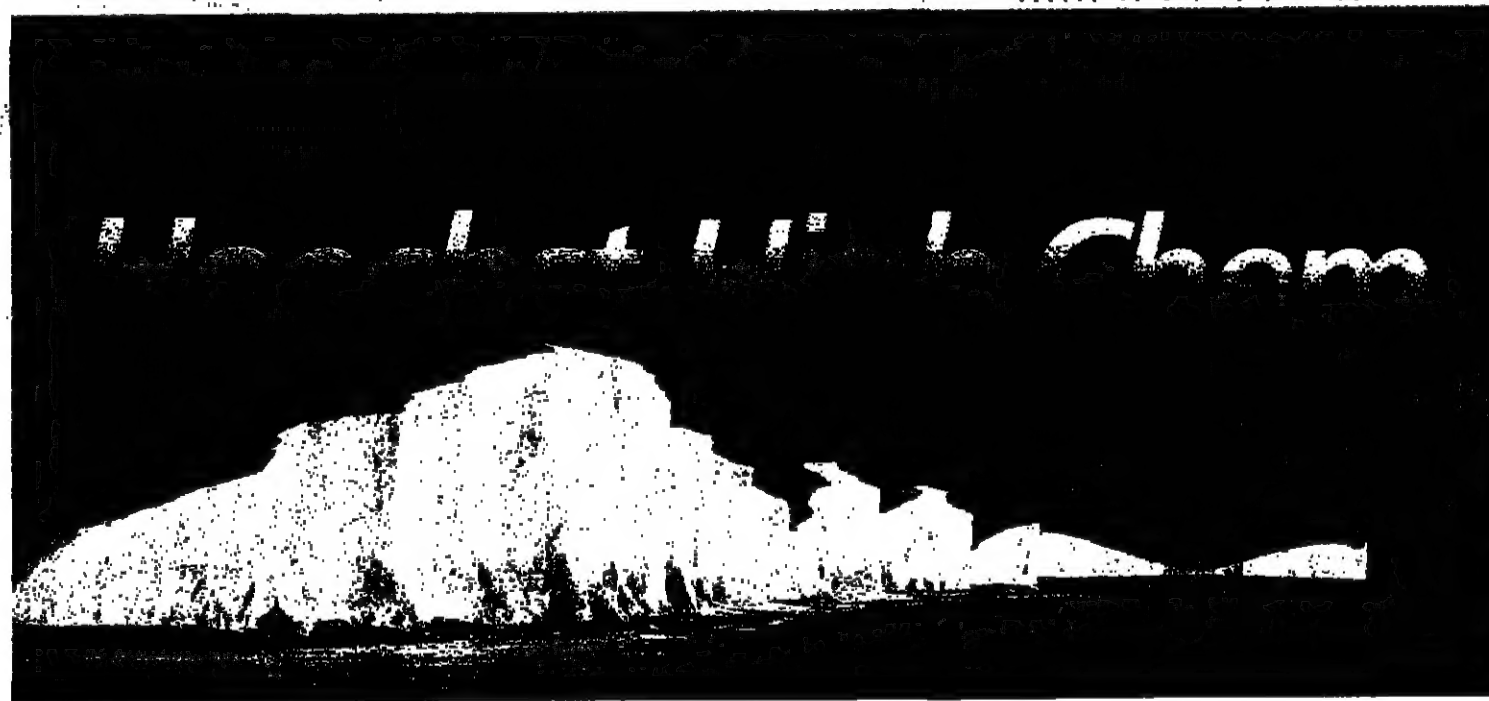
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## APPOINTMENTS

### Australians join Northern Bank

Mr N.E. Clark, managing director of National Australia Bank, has been appointed to the board of NORTHERN BANK, Belfast. This appointment follows completion of the acquisition of Northern Bank, Northern Bank (Ireland), and Clydesdale Bank by National Australia Bank. Mr R.P. Hefron, managing director of National Australia Finance (UK), the newly-established UK holding company through which National Australia Bank's interest in the three banks will be held, is also joining the Northern Bank's board.

Mr Peter Kinnaird has been appointed marketing director of TOZER VEHICLE SERVICES, Dover, which operates Alfa Romeo (GB) and Daihatsu (UK). He joins on December 1 from BMW (GB) where he was marketing manager.

Mr Nigel Beraard has been appointed marketing director of The Private Capital Group, the personal financial management specialist arm of the SCANDINAVIAN BANK GROUP. He was marketing and broker sales director of Crowa Financial Management.

Mr Andrew Lewis has been appointed to the board of GT MANAGEMENT (ASIA), with responsibility for retail sales and

marketing in Hong Kong and South East Asia. He has been with the company nearly six years.

Mr Tony Garner has become chief executive of WINCHMORE. He was group chief executive of Henry Sykes group, and master-minded its sale to SPP.

BMP BUSINESS has appointed Miss Jocelyn Horsfall as director of planning and research. She joins from Leo Burnett where she was on the board as deputy head of planning.

Mr Ian Howat has been elected chairman of the BRITISH CONSULTANTS BUREAU - the first chartered surveyor to take the post. He is a senior partner in Franklin & Andrews.

Dr Keith Maskiter has been appointed chief executive and general manager of SERONO DIAGNOSTICS (UK), Woking, where he was operations manager in the clinical reagents division at Amersham International.

Mr Peter Prosser has been appointed to the board of GOOD RELATIONS, part of the Lowe Bell Communications Group. He was a director of US-based Gavin Anderson & Co. Appointed associated directors are Mr Nicholas Jones, who joins from Con-

cep Inc., where he was co-ordinator, government affairs; and Mr Martin Roche, on promotion from account director.

Mr Frank E. Taylor has been appointed a director of PHILIP HARRIS HOLDINGS. He will continue as group company secretary.

Mr Tom Quinn has been appointed a director of BARCLAYS DE ZOEETE WEDD, and Barclays de Zoete Wedd Securities. He was a director of Greenwell Montagu.

Mr David J. Duncan has been appointed a director of GLOBE MANAGEMENT, a subsidiary of Globe Investment Trust. He was a director of Schroder Investment Management.

Mr Richard Brook has been appointed managing director of SIRA, Chislehurst. He was elected to the board in 1983 and succeeds Mr Terry Flanagan who has retired. Mr Brook also becomes chairman of subsidiaries Omnetron and Image Automation, and a non-executive director of Sira Safety Services.

Mr Bill Williams has been appointed director of corporate communications of the PA CONSULTANCY GROUP.

Mr Derek Corriale, with the group since 1969, becomes deputy managing director of Sira and chairman of Sira Safety Services.

### LEP Group changes

LEP GROUP has appointed Mr Horst Schumacher to the new post of chief executive, worldwide freight forwarding operations, from January. He will be based at the group's headquarters in Epsom. Mr Schumacher has been chief executive of the Pacific Basin. Mr Keith Stader is moving to Hong Kong as chief executive, Pacific Basin, in succession to Mr Schumacher. Mr Jack Wasp has been appointed managing director of LEP International (UK). The group has reached agreement to acquire Profit Systems, Australia. In June LEP took a controlling interest in Profit Systems Inc, US freight forwarders. Mr Doug Russell, chief executive of Profit Australia, is to be chairman of all LEP's interests in Australia and New Zealand.

Mr Jonathan Hardley has been appointed director of operations by the NATIONAL INVESTMENT GROUP, stockbrokers. He will be responsible for information technology, settlements and back office systems.

Mr John Carrington, director of British Telecom mobile communications, has been elected president of the BUSINESS EQUIPMENT & INFORMATION TECHNOLOGY ASSOCIATION.

### CONTRACTS

### Retail and business park at Epsom

THE J.M. JONES CONSTRUCTION GROUP, Maidenhead, has won contracts totalling over £21.5m.

The largest single order, with a value of £10m, is to build a retail and business park at Kilm Lane, Epsom, Surrey, for Peel Investments (UK).

The 44-week contract entails construction of a retail park of 124,875 sq.ft. comprising four warehouses, a restaurant of 4,500 sq.ft., a manager's office and 626 car parking spaces; and a business park providing a two-storey high-tech unit of 40,000 sq.ft., three industrial units totalling 40,000 sq.ft. and 275 car parking spaces.

The company will build the entire scheme on foundations of dynamic compaction, bored piles and reinforced concrete suspended beams and slabs. The development will be clad in combination brickwork and glazing/curtain walling on a steel frame. All roofs will be metal deck, except for the office which will have a tiled roof.

Markham Developments, a

wholly-owned subsidiary of the group, has teamed up with Peel to develop a £7.5m industrial/warehouse scheme on a 5.5 acre site at Wyde Road, Basingstoke.

To be known as the Loden Centre, the 116,000 sq.ft. project will provide units ranging from 5,100 sq.ft. to 37,000 sq.ft.

The Imperial College of Science, Technology and Design has awarded a £2.18m contract to construct three 3-storey laboratory buildings at the Gardenwood Laboratory complex at Buckhurst Road, Apsak. The 48-week contract entails constructing the buildings on mass concrete foundations with brickwork cladding on a steel frame.

TAYLOR WOODROW CONSTRUCTION (SCOTLAND) has a contract worth £3.8m from the East Kilbride Development Corporation to build 143 two-storey houses at Whitehill. The houses will be of common brickwork and stud partitions internally and facing brick externally, on concrete strip foundations. Roofs

will be timber truss with concrete interlocking tiles. Work has started for completion in February 1988.

ASHBY & BOHNER has won a £2m package of building works for the new Financial Times printing facility at Leamouth Road, off East India Dock Road in London E14.

The contract, due for completion at the end of next June, comprises brickwork and blockwork, floor and wall tiling, grout and plastering, decorations, partitions and joinery.

### Chemical agent monitor order

GRABNEY JONES, a company in the defence and instrumentation division of Cambridge Electronic Industries, has been awarded a contract worth over £1m by the Canadian Department of Supply and Services for the supply of chemical agent monitors (CAM) together with

peripheral equipment. This follows several years' work by Grabney and the Canadian Department of National Defence on the testing and evaluation of the CAM monitor. The equipment has already been ordered by the UK Ministry of Defence and the US Army, confirming the commitment of major NATO countries to the CAM monitor.

### £6m orders for Hewgate

Contracts worth over £6m won by HEWGATE CONSTRUCTION include industrial and commercial premises and speculative development schemes for developer S.T. Martin in Weymouth. Garden City, a multi-storey office block in High Wycombe for Fireland Properties and 25 freehold industrial units for Craighead Developments in Aylesbury. Hewgate has also secured a contract with Wycombe District Council for expansion of its combined services department.

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event of a component going down, you won't go down with it.

However, fault tolerance is by no means the 9800's only advantage.



## MINISTER PLANS MEASURES TO TACKLE LONG-TERM UNEMPLOYED

## Further sharp drop in jobless total

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR NORMAN FOWLER, the Employment Secretary, yesterday announced a further sharp fall in Britain's jobless total last month, and said that he was planning measures to tackle the high rate of long-term unemployment.

Official figures from the Employment Department show that the seasonally adjusted total of people eligible for unemployment benefit fell by 58,000 in October to stand at 2.71m.

It was the 18th consecutive monthly fall and the number of claimants is now 497,000 below its peak in June 1986.

On the basis of calculation introduced last year, the unemployment rate, at 9.3 per cent, has fallen below 10 per cent for the first time since July 1982.

Government statisticians believe that the underlying pace of fall in the numbers out of

work is now around 50,000 a month.

Mr Fowler predicted further reductions over the coming year, although he said it was impossible to judge whether the present pace of the downward trend would be maintained.

"The employment position is exceptionally strong. We are going to see a continued fall in unemployment," he said.

The Government was particularly encouraged by a sharp drop in the number of young unemployed and by the fact that Britain's job performance had been significantly better than that of many of its major competitors.

The number of vacancies recorded at Jobcentres had also risen by 25 per cent over the last year.

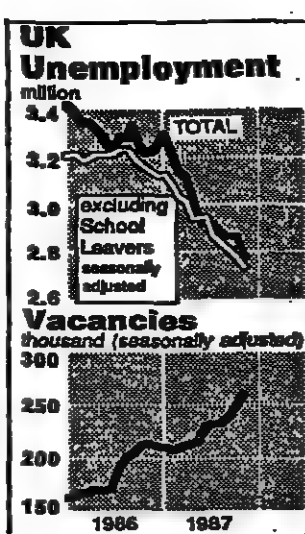
For the future, Mr Fowler said that the main priority would be

a reduction in the number of people out of work for a year or more, who currently account for over 40 per cent of the total.

In an unusual appearance at the monthly briefing for journalists on the official figures, the Employment Secretary said he expected to unveil proposals to tackle long-term unemployment within the next few weeks.

He would give no details of the plans, but suggested that they would be based on providing more training opportunities linked to the present Restart programme.

Mr Michael Meacher, the Labour party's employment spokesman, welcomed the latest fall in the total, but said that even on the Government's "optimistic" basis the jobless rate was over twice the 4.3 per cent rate it had inherited in 1979.



## In Brief

## Car plants back in business after strike

PRODUCTION at Vauxhall Motors and the majority of Ford Motor Company car plants resumed after Tuesday's industrial unrest, which was unprecedented in recent years, Jimmy Barnes writes.

Only Ford's Halewood plant was still disrupted by industrial action. Supervisors there are continuing their strike until Monday over the company's plans to change their role at the workplace.

Both Vauxhall and Ford said that they were waiting to resume negotiations on their disputed pay offer which are linked to significant changes in working practices.

Secrets Act reform

Mr Leon Brittan, the former UK Home Secretary, called on the Government urgently to reform the Official Secrets Act which he said was at present "a dangerous smokescreen for those whose aim is to damage our national interests."

Rich harvest

A 150-foot vegetable patch on the south coast of England was sold for more than £50,000. The sale, accompanied by planning permission for a two-bedroom bungalow - was the product of a boom in the demand for building land.

Strike hits Labour HQ

The Labour party headquarters was brought to a standstill when members of the National Union of Journalists staged a 24-hour strike and picket over redundancy payments for sacked journalists on Labour Party weekly, which closed down last week.

Britons £4,500 in red

The average family in Britain owes £4,500 excluding mortgages, and credit card lending in the UK topped £2.1bn in 1982, according to a survey published by Familybase, a charity organisation.

State schools 'at risk'

The Government's education reform plans are the first step to complete privatisation of state education and will lead to the introduction of partial fee-paying in state schools, Mr Jack Straw, Labour's shadow education minister, said.

## Scargill throws down the gauntlet

BY CHARLES LEADBEATER



"HE IS brave but crazy," commented one member of the National Union of Mineworkers executive after Mr Arthur Scargill, the union's left-wing president, had told the executive that he was volunteering to stand for re-election.

Brave because Mr Scargill, whose authority has increasingly been undermined by opposition on the executive, does not have to stand for re-election. Crazy, because Mr Scargill stands a good chance of winning, and thereby reasserting his authority.

Mr Scargill has called his opponents' bluff by challenging them to back a candidate against him. The strength of their opposition, which so far has mainly come from leaders of the union's constituent areas, will be put to the test among the union's approximately 100,000 members.

Mr Scargill, elected in 1981 by 70.3 per cent of those voting, is gambling that the opposition of leaders from areas such as South Wales and Scotland, is not shared by their members.

Why has Mr Scargill chosen this time to hand in his notice and stand for re-election? He does not have to seek re-election because in the aftermath of the 1984-85 pit strike the union changed its rules removing the president's casting vote on the executive committee.

This allowed Mr Scargill to escape the provisions of the 1984 Trade Union Act which requires all voting members of ruling union executive committees to submit themselves for periodic re-election.

The ostensible reason for his decision is that the union's national conference this summer supported a motion moved by the Scottish NUM, which set in train a review aimed at drawing up a procedure under which all significant union officials would have to stand for re-election.

His position was also under pressure from the Government into a strategic challenge to his leadership. He clearly hopes a

resounding victory would give him the authority to determine union policy over the next couple of years.

Mr Scargill will attempt to use the election as a referendum on the future direction of the union in which he will hope to defeat decisively the so-called new realism which he has consistently criticised.

Will the gamble work? The union's electoral terrain has been transformed in the six years since Mr Scargill's election. Then the NUM had more than 180,000 members; by the end of this year its membership could be down to about 90,000. Most moderate miners in Nottinghamshire, who voted heavily against Mr Scargill in 1981, have left.

But the election hinges on two factors. First, the votes of the 32,000 Yorkshire miners who make up about one-third of the union. Whoever wins Yorkshire's backing will almost certainly win the election.

Second, whether the opposition made up of traditional right-wingers and soft left leaders can unite behind a single candidate. Mr Scargill is almost certain to win against a split opposition.

## Law on secret union ballots to be widened

BY PHILIP BARNETT, LABOUR EDITOR

LABOUR PARTY leaders yesterday accused the Government of considerably extending the provisions in its new Employment Bill on secret ballots before industrial action.

Mr John Cope, employment minister, told the House of Commons standing committee on the bill that the clause enabling union members to demand secret ballots before strikes would also apply to overtime bans and go-slows.

He said because the definition of industrial action included interference with the performance of an employment contract, as well as the contract itself, such action as an overtime ban would be included.

Mr Michael Meacher, Labour's employment spokesman, described this as an "astounding extension," because overtime was not covered by employment contracts.

Labour forced a division on the issue, but lost 10-5.

The Government - which does not accept Labour's claim that this is a new extension - disagrees with this view, and recent case law seems largely to support this.

A law lords' ruling in March decided that a Wakefield registrar had rightly had his pay docked for refusing to work on a Saturday, and a 1986 case concerning workers at a container company agreed that workers' signing overtime did amount to industrial action.

## Unions angry over sharesave scheme at British Telecom

BY PHILIP BARNETT, LABOUR EDITOR

BRITISH Telecom's new sharesave scheme for its employees has angered unions because of the company's refusal earlier this year to pay share dividends to workers following their pay strike.

BT's offer of a sharesave scheme, under which employees save money regularly and then after several years are able to buy shares at the agreed offer rather than market price, came with a letter to all employees from Mr Iain Vallance, the company's new chairman.

BT's union officials - who opposed the original shareholdings offer to employees when the company was privatised only to see 96 per cent take it up - acknowledge that despite the company's action after the pay

strike, union members are likely to take up the new share scheme.

They recognise that many employees will judge that after the world stock market crash the BT share price is likely to have risen considerably by the time the share scheme is due.

BT's share price closed last night at 232p, down from 230p before the plunge in the markets. Mr Vallance's letter to all 234,000 BT employees included an option to buy BT shares in five years' time at a price which is 10 per cent below the market value at the time of the offer.

Employees must save a fixed amount of between £10 and £100 monthly with the Halifax Building Society under a save-as-you-earn (SAYE) contract. At the end

of an agreed period, employees will be able to use the savings plus the tax-free SAYE bonus to buy some or all of the shares under option.

BT had two previous schemes covering 1985 and this year. In the first, 83,000 employees were granted options, covering 113m shares, while in the second 14,688 options were granted, covering a further 15m shares.

Under the new scheme, applications must be lodged in January. Mr Vallance acknowledged the recent criticism of BT but says that with all employees working together, the company's current position amounts to "an opportunity, and a challenge that we must accept and I am confident and determined that we will succeed."

## Engineering union membership slides

BY OUR LABOUR STAFF

MEMBERSHIP of the Amalgamated Engineering Union, Britain's second largest union, is set to fall by almost a further 60,000 this year in a move which will have a considerable impact on overall union membership and density figures for 1987.

AEU leaders expect that the union's membership of 857,569 at the start of the year to have fallen by end-1987 to about 800,000.

This decline of almost 7 per cent comes on top of a fall last year of 117,245 members - making a cumulative total for the two years of about 175,000 members, or 18 per cent of the total. AEU officials are braced for a further fall next year of about 60,000, pushing the union down to about 750,000 - a decline over the three-year period of about 300,000 in all, or some 23 per cent.

While some of the decreases stem from continuing job losses in manufacturing, others arise from a winnowing-out by AEU leaders of lapsed or otherwise defunct membership roll entries.

This year's decrease, which may see the GMB's general union take over as Britain's second-largest, seems certain to push the overall membership of Trades Union Congress-affiliated unions close to the 9m mark.

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Denomination (Yen)	Number
100,000	24836-25681, 25486-26714
1,000,000	1- 152, 3490- 3530
10,000,000	361- 400, 742- 708

The numbers of Bonds shown below are to be redeemed with price at 102% as optional redemption.

Denomination (Yen)	Number
100,000	1-19163, 20944-21693, 23594-23694, 23696-24124, 26715-26976, 26979-26986, 26987-27078
1,000,000	153- 1307, 1505- 2128, 2323- 3489
10,000,000	1- 360, 703- 2240

Paying Agents: With respect to definitive bonds, the principal of and interest on the Bonds is payable at any of the paying agents mentioned therein. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording on the bonds.

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## UK NEWS

## Nirex may store nuclear waste deep underground

BY MAURICE SAMUELSON

BRITAIN'S nuclear industry yesterday said it was considering building a permanent storage site for radioactive waste up to 1,000 metres below the earth's surface.

The site, to be built for roughly £1bn on land, as sea or on the coast, would be used for intermediate and low-level waste which has been accumulating for several years as well as for fresh debris from the nuclear industry.

Nirex, the radioactive waste agency, outlined the scheme in a document, *The Way Forward*, on which it called for widespread public discussion before deciding whether to recommend it to the Government. It has printed an initial 10,000 copies and wants to hold "round-table" discussions with local authorities, trade unions, the public and special interest groups.

Anti-nuclear groups immediately attacked the document as

biased, and alleged that the deep-level site would also be used for more dangerous high-level waste and not only for less radioactive materials.

The discussion document contains a map of Britain indicating extensive onshore and offshore areas, especially in north-west England and East Anglia, with the most suitable geology for safe, long-term storage.

They embrace Cumbria and its Sellafield site where British Nuclear Fuels recently confirmed it wanted to start appraisal drilling for a deep disposal facility.

The discussion document follows Nirex's decision, last May, to halt development of a shallow storage site following strong opposition and cost problems.

Mr John Baker, Nirex chairman, who is also corporate managing director of the Central Electricity Generating Board,

said that large-scale storage facilities would be needed for accumulated waste even if Britain's nuclear programme were to be phased out.

"There is a recognised need, reflected in government policy, to establish a permanent, safe disposal facility which will remove from future generations any burden of management of current accumulations and future arisings of such waste. The provision of a facility deep underground will do this."

The facility would be constructed between 200 and 1,000 metres below ground.

The three options were:

- A deep-mined cavity under land.
- An offshore, sub-seabed cavity reached by tunnels from a coastal location.
- A sub-seabed cavity reached from the sea surface by a drilling platform or an artificial island.

## Increase in foreign aid 'a turning point'

By Peter Munro, World Trade Editor

THE REAL increase in Britain's aid programme announced by the Government last week's *Autumn Statement* marks an "important turning point," Mr Christopher Patten, Overseas Development Minister, said yesterday.

The increase, which will take aid spending from £1.24bn this year to £1.44bn in 1990-91, means aid is set to increase in real terms after a period of stagnation. This will allow the UK to make more bilateral aid available to developing countries, he told a construction industry lunch.

In his first detailed comments on the increase, Mr Patten said the strength of the economy justified an increase in the aid programme, but he made it clear that the simple availability of extra funds did not mean that aid should become more commercially oriented.

None the less, Mr Patten went on to say that to show some sympathy with exporters whose international competitors benefit from the aid programmes of other Governments, "it is difficult to avoid the conclusion that some of our main competitors simply have more aid to be commercially-minded about," he said.

Financing infrastructure projects was an important way of alleviating poverty, he said. However, the development, political, commercial and political objectives of aid could not be put into separate compartments.

"I am concerned to establish a broader constituency for the aid programme of I am all for a public debate, but a constructive one, which will strengthen support for a quality aid programme not fracture or weaken it," he said.

Mr Patten said that the aid programme had a partnership role to play in this.

He was replying to criticism from Mr Don Holland, chairman of Railfour, the company which operates the Channel Tunnel, who told the lunch that Britain's aid budget was "unacceptably low."

It would be to increase the amount spent on financing infrastructure projects in the developing world. Every extra £100m would produce 20,000 jobs at a cost much lower than conventional employment schemes.

The productivity of British construction companies was higher than that of their counterparts in Japan, he said.

They could compete satisfactorily in developed country markets but not in the developing world where aid finance was available.

The Japanese Government pays the bidding costs of companies seeking World Bank supply contracts, while Denmark left it up to industry to develop support for developing countries. This was because these countries saw aid more in terms of economic cooperation than handouts, he said.

The Bank of England's latest quarterly bulletin said that the Japanese Government was "a distinct possibility" as part of an internationally-agreed package of measures to stabilise financial markets.

The Bulletin says that the one point decline to 9 per cent in base rates over the last few weeks was justified by the prospective dampening effect on demand in the economy of the equity price fall. The reduction was also needed to help restore confidence in financial markets.

But domestic monetary conditions - rapid growth in broad measures of the money supply and strong credit demand - and the high level of pay settlements

## French company to pull out of plasterboard market

BY ANDREW TAYLOR

LAFARGE COPPEE, the large French building materials manufacturer, is to withdraw from the £250m-a-year British plasterboard market.

The British market is facing increased competition following a decision by Redland, the British building materials producer, and the Australian building materials, resources and sugar group, to establish a joint venture to make plasterboard in Britain using imported raw materials.

In a separate move, Eternit TAC, the Belgium affiliate of Compagnie Financière Eternit of Switzerland, is next week to start importing plasterboard from Belgium into Britain.

BPB Industries holds a virtual monopoly on British sales of plasterboard. Its only real competitor in recent years has been Lafarge, which last year imported about 2.3m sq metres of plasterboard into Britain, com-

pared with total British sales of 13m sq metres.

Lafarge, in a letter to British customers, says it has decided to run down its plasterboard operations next year because of "recent announcements concerning the future development of the gypsum plasterboard industry in the UK, and the problems which our company has to provide sufficient material for the needs of our clients in a period of strong demand in northern France and England."

It had previously proposed to open a manufacturing plant in Britain. This plan had been delayed by Lafarge's decision two years ago to restrain capital expenditure in order to reduce group borrowings. Lafarge, France's biggest cement manufacturer and second-largest plasterboard producer, says it will maintain British supplies of plasterboard "for as long as our customers need to adjust to an alter-

native supplier."

It intends to continue to develop sales of plaster of Paris powder in Britain, particularly sales of special industrial powders.

Eternit TAC (in which Turner & Newall holds a 49 per cent stake, which it must dispose of to Eternit within four years) says its first batch of 0.5m sq metres of plasterboard will land at Mistley, near Colchester, Essex, next week.

It plans to sell 2m to 3m sq metres in Britain next year, building up to 10m sq metres by 1990. It proposes to use imports as a platform from which to open a British plasterboard manufacturing plant.

Initially, plasterboard will be supplied from a Belgium factory near Antwerp owned by Gyproc Benelux in which Eternit says it holds a controlling interest and in which BPB Industries has a 44.9 per cent stake.

## Heathrow rail link plan put to ministers

By Lynton McLain

BRITISH RAIL and BAA, formerly the British Airports Authority, put joint proposals to the Government yesterday for a £180m express railway link between Heathrow Airport and London Paddington Station.

The proposal is in response to a report published in the summer by Howard Humphreys, consultants, for the Transport Department. This concluded that a rail link would be the best way to help improve access between Heathrow and central London.

The journey would take fewer than 20 minutes. The link would be able to handle 10m passengers a year, with trains every 15 minutes. BAA wants to be the leading private-sector company involved in the project.

## Broker to serve small investors

MIDLAND BANK is to set up Midland Stockbrokers, a "back office" settlement service to execute deals for small investors.

The firm has been registered with the Stock Exchange. Its services will be phased in to Midland's branch network by the middle of next year. The cost of transactions will be based on the standard commission structure, starting at 1.5 per cent for the first £7,000 with a minimum of £20.

## VAT loophole to be closed

DIRECTORS of large companies are to lose a VAT loophole which has allowed them to benefit from improvements to their private property carried out by their companies.

Companies are allowed to offset VAT paid on such improvements against VAT they charge their own customers - a course of action not open to small companies under HM Customs & Excise rules. The loophole, which will end on April 1, 1988, extends to all repairs, maintenance and improvements paid for by the company on behalf of its director.

## Teesside job creation plan

THE FIRST big job creation proposal for Teesside's new urban development corporation was revealed yesterday as an £80m scheme for a retail, hotel, conference and leisure complex.

The developer, Brookmount, a Mayfair-based property company, submitted the scheme for planning approval, claiming it would create 2,000 jobs. The amount was floated on the USM last year with assets of £7.6m. It is now capitalised at £80m.

## Chief cashier for Bank

THE Bank of England is to have a new chief cashier, the man whose name appears on UK bank notes. He is Mr Malcolm Gill, 53, currently head of the Bank's foreign exchange division.

Cambridge-educated Mr Gill will take over from Mr David Somerset on March 1 next year. He has worked at the International Monetary Fund and the Treasury as well as the Bank.

BY PHILIP STEPHENS

## Move on engineering training

BY JOHN GAPPER

THE ENGINEERING Industry Training Board is to allow big engineering companies to assess their own training programmes, following opposition it met on trying to tighten its own monitoring procedures. The board is made up of trade unions, employers and educationalists.

Yesterday it decided to exempt large companies that can exempt from paying a 1 per cent training levy into two groups, based on:

- Larger establishments, employing more than 1,000 workers or which are owned by companies employing at least 5,000, will submit their own assessments of their training to the board, instead of being inspected by board staff.
- Smaller companies, which will continue to be directly assessed, will have two years to work towards new training standards, set by the board under the revised levy-exemption scheme, which was criticised in consultation.

Mr Ashley Whitall, board chairman, said self-assessment might be seen as a concession to larger employers, but he believed it would make it slightly tougher for all companies to qualify for levy exemption from next year.

The proposal now needs approval by the Manpower Services Commission and the Gov-

ernment but is likely to be seen as a way to avoid conflict with employers such as Ford, Austin Rover, Vickers and Lucas.

The board covers 6,786 engineering establishments with more than 41 employees. Of these, 1,568, employing 737,000 people, will be eligible for self-assessment under the new guidelines.

Earlier this year, the board initially proposed three options for reforming training: a revised levy-exemption system, introduction of a system of levies and grants and replacement of exemptions by a non-returnable levy which would have funded board-directed training.

equal to 16-18 per cent in historical terms.

• Why had recent events on the Stock Exchange not reduced the discount necessary to "sell" the industry?

• Why was the government seeking to underwrite past investment mistakes in electricity generation?

• Why was old plant being written off at the rate of over £1bn a year when the electricity industry had very little debt?

• Why should today's industrial consumers pay for future increases in generating capacity?

• Why should the CEBG be "made to buy coal at well above the world market prices?"

• Why should intensive energy users, and industrial users generally, face the steepest increases?

• Why not refurbish some existing power stations to meet future needs?

## Power price row flares again

BY MAURICE SAMUELSON

THE ARGUMENT between industry and the Government over electricity price increases erupted again yesterday, when Mr Cecil Parkinson, Energy Secretary, announced that electricity prices were likely to rise by 16 per cent in the two years beginning next April.

In a speech in London, Mr John Banham, director general of the Confederation of British Industry, said the prices now under discussion would still add more than £1bn a year to the cost of electricity to a time when major investment was needed and would "inevitably fuel inflation."

The CBI, he added, was "totally opposed" to anything which would put at risk British industry's ability to compete in tough world markets.

Announcing that the issue would be discussed at next week's CBI Council meeting, he challenged Mr Parkinson to answer "eight crucial questions" if the increases were to go ahead.

These are:

- Why had the target return for the electricity supply industry been fixed at 4.76 per cent in current cost accounting terms,

nating Committee, Mr Banham yesterday said that, in spite of the reassurances for the intensification of electricity use, the increases under discussion would still add more than £1bn a year to business costs at a time when major investment was needed and would "inevitably fuel inflation."

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• Why not refurbish some existing power stations to meet future needs?

## SIB crackdown on funds advertising

BY ERIC SMYTH

THE SECURITIES and Investments Board considers that offshore investment companies seeking the prices of their funds in the British press will be breaking the advertising rules of the 1986 Financial Services Act if the address and telephone number of the company is shown.

"There are strong controls on offshore funds advertising here, but the Department of Trade and Industry has a relaxed attitude to the practice of showing the

address and telephone number of the investment company.

Lawyers for SIB, the City's new regulatory watchdog, are taking a different attitude.

They accept that showing information to existing investors and does not contravene the Act. But they consider that including the address and telephone number, which existing investors do not require, would be providing information calculated to lead

people directly or indirectly to making an investment agreement in contravention of Section 57 of the act.

This is one aspect of the complex problems of fitting offshore funds into the new regulatory system due to come into operation in April. These funds are not being banned by the act but to be marketed in Britain each fund will need to be recognised. The act lays down three routes for recognition

BY PHILIP STEPHENS

## BANK OF ENGLAND QUARTERLY BULLETIN

## Bank favours restraint on interest rates and wages

THE Bank of England signalled yesterday that it will be cautious about allowing interest rates to fall further in the wake of last month's crash on world stock markets and voiced its concern about the pace of pay awards.

In its latest Quarterly Bulletin, the Bank also predicted a slowing in the rate of world economic growth next year as a result of the equity price fall, but hinted that it shared the Treasury's view that output in Britain would rise by about 2½ per cent.

The Bulletin suggests that action by the US to reduce its Budget deficit should be accompanied by more expansionary policies in Japan and West Germany. Prospective growth in West Germany is particularly disappointing and might well be insufficient to stimulate the other key European economies.

The Bank adopts a markedly

less optimistic view than that presented in Whitehall over the past few days on the prospects for any significant further fall in Britain's borrowing costs. Earlier this week Mr Nigel Lawson, the Chancellor, said that another cut in base rates would be a "distinct possibility" as part of an internationally-agreed package of measures to stabilise financial markets.

The Bulletin says that the one point decline to 9 per cent in base rates over the last few weeks was justified by the prospective dampening effect on demand in the economy of the equity price fall. The reduction was also needed to help restore confidence in financial markets.

But domestic monetary conditions - rapid growth in broad measures of the money supply and strong credit demand - and the high level of pay settlements

point to a need to keep borrowing costs at close to current levels.

The Bank welcomes both recent strong gains in manufacturing industry's productivity and signs that investment spending has started to rise sharply in response to buoyant output.

However, it warns that output and productivity growth are likely to slow next year and says there is a danger that employers may be too optimistic about the prospects in setting pay awards. Any slowdown in investment spending as a result of the stock market crash would also increase the possibility that industry could begin to hit capacity constraints.

A deterioration in Britain's trade position this year may be partly attributable to faster growth in demand in the economy than in industry's ability to

meet it, the Bulletin says. A 7 per cent deterioration in industry's competitiveness over the last year is probably also having some damaging effect on exports, although competitive balance is still around 6 per cent higher than before sterling's devaluation last autumn.

The Bank says recent events on stock markets will damage the prospects for growth next year in two obvious ways - it will raise the cost of equity capital for industry and, by reducing household wealth, will also reduce consumption.

These two effects will not be negligible, particularly when combined with the impact on confidence of such a sharp and rapid fall in asset values. However, it adds that Britain should be less affected than the US, where personal ownership of shares is much more widespread.

The Bank's latest forecast of the outlook for the seven major industrial economies points to growth next year of 2.3 per cent against the 2.5 per cent expected in 1987. The scale of trade imbalances between the three largest economies - the US trade deficit and the parallel surpluses in Japan and West Germany - is such that they are likely to be corrected only gradually, the Bulletin says.

A projected sharp slowdown in the growth rate of domestic demand in the US economy, however, should contribute to a significant reduction in its current account deficit to 2.4 per cent by the end of 1988 against the 3.7 per cent seen in the first half of 1987.

Commercial paper market, Page 34

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AIR FRANCE



## UK NEWS

# Industry funds centre to exploit science

BY PETER MARSH

AN industry-funded centre to encourage stronger links between companies and academic scientists will start by the end of the year.

The Centre for the Exploitation of Science and Technology, which was formally launched yesterday, will aim to move Britain closer to Japan and West Germany in the way the country transfers ideas from research to industry, according to Sir Francis Tombs, chairman of Rolls-Royce and of the Government's Advisory Council for Science and Technology.

Sir Robin Nicholson, a director of Pilkington, the glass company, said he hoped the centre would act like Japan's Ministry of International Trade and Industry in bringing together researchers from the academic and commercial fields.

Sir Robin, a former chief scientific adviser to the Government, has acted as chairman of a group which has put up \$4.7m to establish the centre for five years.

Among the companies which are contributing \$250,000 each are British Telecom, IBM, Rolls-Royce, Jaguar, Lucas, Shell, British Aerospace, British Gas and Thorn EMI.

The Government is to contribute a further \$1m towards the cost of running the centre, which will be in Manchester.

The organisation will be supported by academic groups in the north-west. It will examine technical trends in industry and the educational world and indicate to government bodies and companies sectors of science and technology with both near and long-term commercial potential.

One of the centre's jobs will be to advise the Government on the orientation of publicly-funded research and development, which costs \$4.6bn a year.

Sir Robin Nicholson, who will chair the group of industrialists in charge of the centre, dismissed fears that the centre would encourage the application of research at the expense of programmes in pure science.

A warning about lack of government cash for long-term basic research came yesterday from Professor Bill Mitchell, chairman of the Science and Engineering Research Council.

Prof Mitchell said government spending cuts might mean his council is forced to trim \$46m a year from pure science programmes. This could lead Britain to drop out of CERN, the European centre for research into particle physics.

While it has few heroes - which ties in with emphasis on being cool and in control - it is not uncaring of the upsurge of mobile, self-made young adults has caught on.

These are among findings in a survey across Europe among 7,000 15-to-25 year-olds by McCann-Erickson, the US-owned multinational advertising agency, compared with a similar sample surveyed 10 years ago.

Money was given greater priority on the list of essentials by youth in Britain than in other European nations, where love and friendship were seen as more important, in contrast to the views of UK youth 10 years ago.

The sentiment of The Beatles' hit Money Can't Buy You Love, which caught the young's mood in the 1960s-70s, has made way for Madonna's Material Girl.

The 'new wave' believes in hard work as the way to success; more than a third would like a City job and a quarter a job in marketing. Higher than any choice of professional or public-service options.

Not all values are material: asked what brought happiness, health came first, then happy family life, then money.

There was a shift in women's attitudes: many believe it acceptable for women to be ambitious in work, striving for success is not seen as conflicting with femininity or enjoyment; in spite of outer confidence, women still yearn for romance and sentiment.

On moral values British youth displays conventional attitudes in general.

Details on Youth Study available from McCann-Erickson, at any Highland Street, London W1A 1AT.

Consumption is seen less as an end in itself than as a means of identification, promoting an image, indicating 'savvy' and know-how. Buying a T-shirt is meaningless but a Lacoste t-shirt says much about a person.

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Michael Donne on fears among independent airlines that they will be strangled by a merged BA/BCal

## CAA faces turbulent flight over routes allocation

THE CIVIL Aviation Authority will play an important role in what could be a turbulent few months for UK civil aviation following the Monopolies and Mergers Commission's granting of approval for the merger of British Airways and British Caledonian Airways.

If the merger goes ahead - and it remains to be seen whether BA's forthcoming offer, inevitably lower than the original \$237m because of the collapse in share prices, will prove acceptable to BCal's shareholders - the authority will have to mastermind the complex route-restructuring proposals which form part of the price of the commission's approval for the deal.

In particular, it will have to hold a long series of public hearings into applications from other independent airlines wanting to fly on those domestic and international routes which BA/BCal will surrender to compete with BA/BCal on the long-haul routes where existing "dual designation" permits a second UK airline.

There will also, inevitably, be something of a scramble among other airlines for the 5,000 aircraft "slots", spread "reasonably" throughout the year, at Gatwick that BA/BCal will surrender.

Already questions are being asked as to which slots and when, and who is going to allocate them, and on what basis. Some independent airlines believe a recipe for chaos is in the making.

At the same time, the Government will come under increasing political and airline pressure to clarify its policy on traffic distribution at UK airports. The independent airlines are not convinced the merger conditions will prevent anti-competitive and predatory behaviour.

The common theme running through the independent airlines' criticisms is that the merger, while highly beneficial for BA, under the chairmanship of Lord King, and BCal as major scheduled airlines, would do nothing to help the charter operators which between them handle by far the biggest proportion of the traffic moving through Gatwick.

They believe that their future security is threatened by the impending merger and say the Government should act to protect them. The charter airlines are worried that, even with 5,000 extra slots to be allocated, they face slow strangulation at Gatwick as the merged BA/BCal expands scheduled operations there.

The commission did not investigate the Government's airline or airports policies or the powers of the Civil Aviation Authority. Those were outside its terms of reference. Many of the submissions to it referred to those issues.

One leading concern about the CAA hearings on the licences BCal will surrender on its domestic, Channel Isles and short-haul European routes is that the merged airline will be able to apply to have them back.

International Leisure Group, is the most likely bidder. It has already won rights to fly to Continental cities, including Amsterdam, Brussels, Copenhagen, Frankfurt, Geneva, Munich, Paris and Zurich. However, services have not started because BCal appealed against the licence awards. BA says it will drop the appeals.

As a result, Air Europe is planning to start Munich flights on December 17 and flights to Paris and Brussels on "the very date" BCal withdraws from those two routes.

On the Amsterdam, Copenhagen, Frankfurt and Geneva routes, Air Europe will start as soon as the Transport Secretary is prepared to use his powers to ensure that sufficient slots are allocated for Air Europe's services.

Air Europe has already filed a bid for the Nice route, but routes to Rome and Milan might be more difficult because of the severe restraints on capacity imposed by the agreement between the UK and Italy. Air Europe hopes to start flights to Zurich within a year.

Other independent airlines could also move in. Air Europe itself sought its European licences when both BA and BCal were separately either flying on, or licensed to serve, many of those routes, creating the possibility of three UK airlines on them.

There is nothing now to stop other independent airlines from taking advantage of the surren-



Lord King: BCal chairholders may still turn down BA merger

Any BA/BCal bid will be treated on the same basis as any other application. However, many independents are worried that the airline's size and financial strength might lead the CAA to favour it over smaller airlines.

Sending up a new route is expensive, and the short-haul European routes involved - London to Paris, Brussels, Nice, Athens, Copenhagen, Hamburg, Oslo, Rome, Stockholm and

Stuttgart - are likely to be especially so because of the fierce competition which already exists.

To stand any chance at all, a new entrant would need a sizeable fleet of modern short-haul jet airliners and substantial ground support. As a result, only a small number of the biggest independents are likely to seek such licences.

Air Europe, backed by the

der of the BCal licences, to challenge not only BA/BCal but also Air Europe to win something from the route restructuring.

On long-haul routes, the situation will be less confusing, largely because the much greater cost involved in setting up a new service will limit the number of bidders.

In addition, the existence of "dual designation" - agreement with a foreign government that more than one British airline can fly a specific route - makes the licensing task easier.

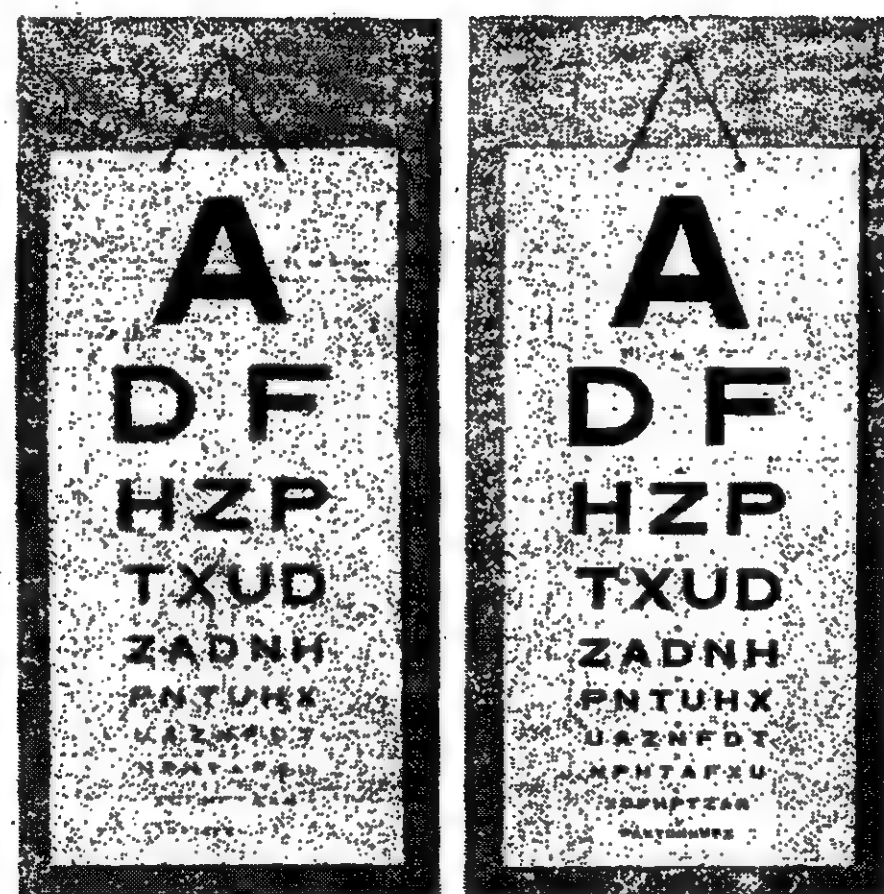
Virgin Atlantic has applied for Los Angeles, Kennedy (New York), Tokyo, Muscat and Hong Kong, and others may yet join in.

BA intends to retain BCal's Hong Kong licence, but will operate as a single airline, leaving room for another UK operator. However, the situation is still uncertain because the UK-Hong Kong bilateral air agreement is currently under review.

Similarly, Tokyo could prove difficult because the agreement with Japan allowing BCal on to the route as a second UK carrier was only recently renegotiated.

Although BA and BCal will now fly as one airline on that route, theoretically allowing the admission of another UK operator, under the capacity-sharing agreement any additional UK carrier's traffic would have to come out of the percentage originally allocated to BA and BCal, and the merged airline could well object.

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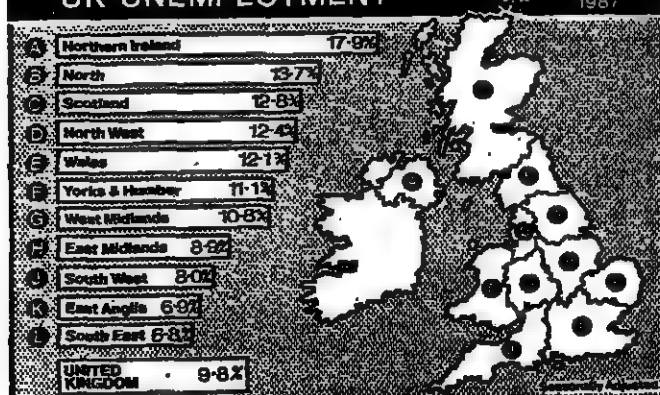
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### UK UNEMPLOYMENT



THE GOVERNMENT'S seasonally-adjusted unemployment total fell by 58,000 in October to 2,715m or 9.8 per cent of the workforce. The unadjusted total, which includes school-leavers, fell by 119,000 to 2,751m, or 9.9 per cent.

The numbers out of work have fallen in most regions over the past year, but the sharp divide in the jobless totals between the relatively prosperous south and relatively depressed north remains. Northern Ireland has benefited little from the 497,000 fall in the official total since its peak in mid-1986.

In the south-east the

adjusted unemployment rate last month was 6.3 per cent, and in East Angles it was fractionally higher at 6.9 per cent. The figure for the south-west was 8 per cent.

That compares with 13.7 per cent recorded in the north of England, 12.4 per cent in Scotland, 12.4 per cent in the north-west and 12.1 per cent in Wales. The jobless rate in Northern Ireland stood at 17.9 per cent.

The number of people covered by the Government's special employment measures in September was 506,000. The total has risen by 29,500 over the last year.

### TVS to recruit 100 for programmes expansion

BY RAYMOND BINGGOT

TELEVISION SOUTH, the ITV contractor for the south and south-east of England, will advertise next week for 100 production staff because it plans to make more programmes.

The company, which employs 1,000 people, is looking for camera operators, electricians, make-up personnel and other staff for its Maidstone, Kent, and Southampton studios.

TVS is hiring the staff because it believes it will be one of the main beneficiaries of planned reforms of the ITV network system which should give regional companies greater access to the national ITV network.

Five of the 15 ITV companies - Central, Granada, London Weekend, Thames and Yorkshire - make most nationally-transmitted programmes.

Last month, under pressure from the Independent Broadcasting Authority and the Government, the ITV companies agreed in principle to loosen up the system.

The number of guaranteed hours for the Big Five will fall from 42 to 35 a week.

TVS, which had pre-tax profits of \$10.9m in the six months to April, plans to increase its number of hours, including regional programmes, from 819 to 941 in the year to August.

The network changes, combined with greater access for independent producers, will make things difficult for the five big companies. TVS, with its strong south-east financial base, has been campaigning for several years to be a sixth network company.



## UK NEWS

## Extradition reform to be modified after criticism

BY RICHARD EVANS

THE GOVERNMENT is to press ahead with its controversial proposals to reform the extradition laws, but changes are to be introduced into the Criminal Justice Bill to meet some of the criticisms raised in the House of Lords last month.

The original proposals, intended to bring England and Wales more into line with other western countries, worried some peers who feared fugitives' rights could be prejudiced.

This is denied by ministers, who believe English law makes it far too difficult for other countries to obtain justified extraditions on terrorism or drug smuggling charges. To meet some of the anxieties, several statutory rights are to be written into the bill to underpin current practices.

Whether these will be sufficient to placate the critics will be seen on Tuesday, when the Lords begins the three-day report stage debate on the bill.

Mr Douglas Hurd, Home Secretary, emphasising that there was no way of changing the central thrust of the reforms without undermining their purpose, outlined the changes in a letter sent last night to Mr Ivor Stanbrook, Conservative MP for Orpington and an expert on extradition law.



Douglas Hurd, uniquely demanding extradition laws

The changes are: a fugitive would be given a statutory right to see the papers on which the extradition request was based; there would be a statutory right for a fugitive to make representations to the Home Secretary within 15 days of a committal order being made by a court; and, should a judicial review be undertaken of a ministerial decision to allow extradition the

return of the fugitive would be deferred until judgment was given.

Mr Hurd said Britain was one of the easiest countries for a criminal to take refuge in because of its uniquely demanding extradition laws.

"We are in no position to complain when we cannot obtain the return of fugitives from British justice if we regularly fail, because of the complexities of our law, to hand alleged criminals back to face trial in countries with legal systems of undoubted integrity," he writes.

A key element in the Government's proposals is the abandonment of the requirement on the requesting country to establish a *prima facie* case for extradition under English law.

Instead, extradition takes place on the basis of a request, a warrant of arrest, a statement of facts and evidence of law and identity.

The Home Secretary's discretion to refuse extradition would remain as a long-stop against the extradition of individuals who risked facing an unfair trial.

France has a failure rate of 50 per cent in obtaining extraditions from Britain. Austria has given up trying, having not had a successful application since 1933.

## Drive to ease debt pressures launched

By Richard Waters

A CAMPAIGN to ease the pressures of debt on a growing number of people was launched yesterday by Familybase, a group based on Christian principles which claims the support of churches, women's movements and advice centres.

The campaign hopes to persuade finance houses, banks and credit card companies to put a ceiling on their interest charges and voluntarily adopt less aggressive marketing.

The average debt of people seeking help from Citizens' Advice Bureaux has risen from £1,000 to more than £4,000 in the past two to three years, said Ms Diana Whitworth, CAB senior research and development officer.

A survey of more than 1,000 of these people revealed that on average they would take nearly 10 years to pay off their debts. Unemployed people, who made up a large proportion of the sample, would take 32 years to be rid of debt. The result of this overborrowing was depression in two-thirds of cases, while one in six people were described as "suicidal".

The campaigners called yesterday for a voluntary code of conduct among finance providers to include:

- A ceiling on interest rates charged by banks, high street stores and credit card companies of 20 per cent (as long as base rates remain below 10 per cent) and a ceiling on all types of consumer finance of 50 per cent.

- An end to credit card companies' arbitrarily increasing customers' credit limits and to the selling of credit through prize draws and similar promotions.
- A donation by credit companies of 1/4 per cent of turnover to finance money advice centres.

"They also want to see government health warnings on credit advertisements and a change in the judicial system to allow those hopelessly in debt to be released from their obligations, provided they have made regular repayments."

## GEC sells map system to RAF

By David Buchanan

GEC Avionics yesterday announced the £7m sale to the Royal Air Force of what it claims is the world's first entirely solid-state digital mapping system.

The company's guidance systems division at Rochester, Kent is to supply more than 100 digital colour map units for the GR1 ground-attack version of the Harrier aircraft. The DCMU has sales potential in the updated Tornado fighter, the European Fighter Aircraft and in refits on US military aircraft, company executives said yesterday.

Deliveries will start in two years. Most of the development has already been carried out by GEC Avionics on a private venture basis. This corresponds to the Ministry of Defence's stated desire that the defence industry should be more oriented towards exporting and investing rather than waiting for MoD development contracts.

## BNFL to put £10m into development of Cumbria

BY IAN HAMILTON FAHEY, NORTHERN CORRESPONDENT

BRITISH NUCLEAR FUELS is to put up £1m a year for 10 years to fund a development agency in west Cumbria, where its Sellafield reprocessing complex is the biggest employer.

The complex provides about 8,000 jobs in the area. Other jobs are provided by BNFL's building contractors but many will be hit when Sellafield's building programme slows down in five years as Thorp, the £1.65bn thermal oxide reprocessing plant, is completed.

BNFL money will go to a development fund operating with the agency. The fund will finance new and expanding businesses and broaden the industrial base.

The funding's size will make the agency one of the most powerful bodies of its type and is bound to draw envy from urban areas with worse problems.

The £10m programme is part of a joint initiative by BNFL, Copeland Borough Council, Cumbria County Council and Enterprise West Cumbria.

The agency will appraise projects financially, co-ordinate property and manpower supply, have private-sector members and be open to representatives of BNFL, the local authorities and trades unions.

BNFL says another contribution will be Sellafield's need for local goods and services. It spends £20m a year on these.

The scheme sees local businesses, entrepreneurs and suppliers playing a more active role, aided by the agency in achieving the standards BNFL requires.

A report for BNFL says there is potential for small-business growth in the area, much of it spinning off Sellafield.

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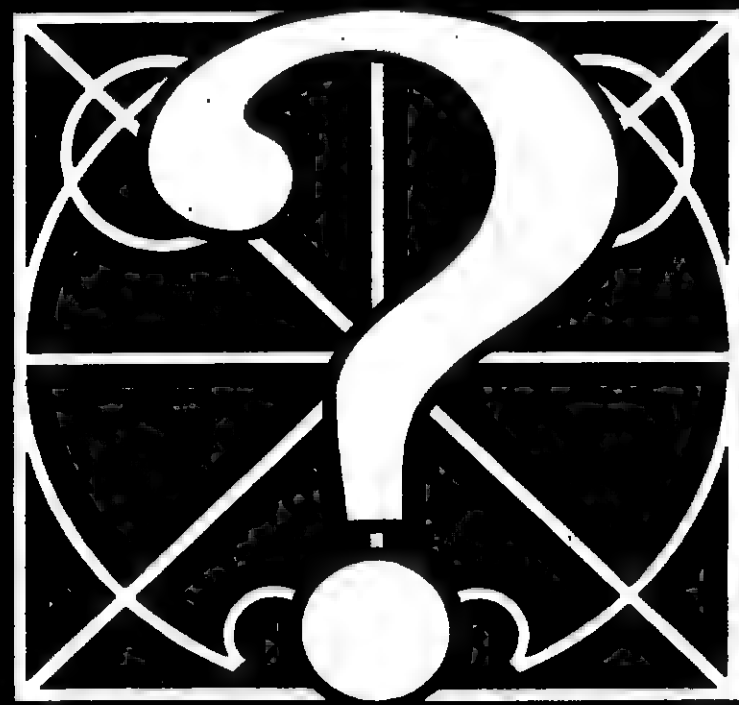
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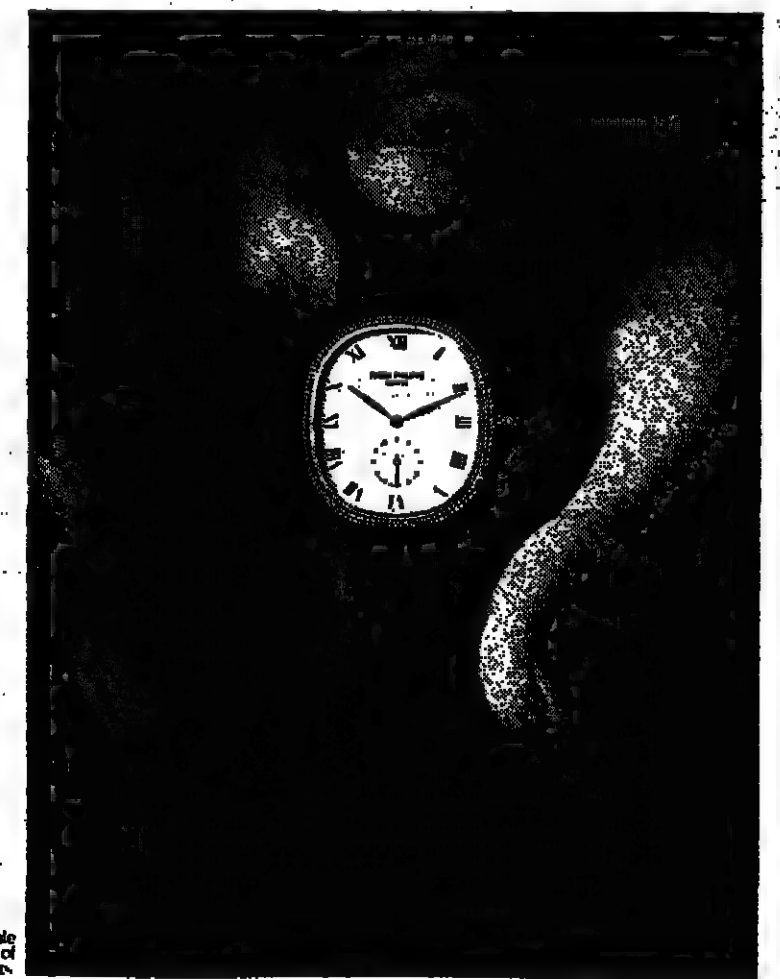
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## UK NEWS - PARLIAMENT and POLITICS

## Less restrictive secrets law under review

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE Prime Minister yesterday confirmed in the Commons that the Government was considering changes to the Official Secrets Act and that any ensuing legislative proposals would be less restrictive than those currently in force under Section 2.

It is understood that several senior ministers, including Mr Douglas Hurd, the Home Secretary, and Sir Patrick Mayhew, the Attorney General, have for several months been considering changes to Section 2, which has become widely discredited.

A senior minister said last night that a great deal of work had been done on drawing up new proposals but that an announcement of the Government's intentions looked very unlikely before parliament rose for the Christmas recess.

Mr John Wakeham, the Leader of the Commons, told MPs that the Commons would be informed as soon as any decision was made. It is likely, however, that ministers would make known their own proposals before the Shepherd bill, a private member's measure advocating revisions of the present legislation, reaches the Commons.

In answer to a question from Mr Jonathan Aitken (Con, Thanet South) as to whether any fresh legislation would mean greater liberalisation of existing secrecy laws or greater restrictions, Mrs Thatcher said that, if changes were suggested, they would be less restrictive.

She repeated an earlier Commons written reply by Sir Patrick, in which he said that work was in progress on devising pro-

visions that would offer an "effective, enforceable and reasonable alternative" to Section 2.

Mrs Thatcher made it clear to MPs, however, that she believed the issue was fraught with difficulties and reminded them that the last attempt to change Section 2 was defeated in the Commons in 1979. The Protection of Official Information Bill had been thrown out, despite what was considered to be a large measure of agreement over its contents.

The rethink of the secrecy laws comes in the wake of government embarrassment over the long-running Spycatcher affair and the Special Branch raid on the BBC during the row over the televising of a film on the Zircov spy satellite.

A private member's bill aimed

at reforming Section 2 is to be presented to the Commons in January by Mr Richard Shepherd, (Con, Aldridge Brownhills) and proposes measures to protect information in six key areas.

Although Mrs Thatcher yesterday failed, in answer to a question from Mr David Steel, the Liberal leader, to say whether she would support the Shepherd bill, ministers are making it plain that they do not believe it is a suitable vehicle for any changes in the law which might be sought.

Mr Roy Hattersley, Labour's deputy leader, said last night that it was impossible to decide what Mrs Thatcher's true intentions were.

He said that she should repeal Section 2 and that Labour intended to support the Shep-

herd bill and try to make amendments at the committee stage in order to produce the liberalisation of secrecy laws which was long overdue.

Mr Leon Brittan, the former Home Secretary, said last night that reform of the Official Secrets Act was now a priority and there was no reason why workable and effective government legislation should not be put before parliament in the next session.

He claimed the act was so "absurdly all-embracing" that it had become discredited and that by allowing present legislation to remain on the statute book, the Government was "providing a dangerous smokescreen for those whose aim is to damage our national interests."

## Tam bears the brunt of a fit of morality

THE COMMONS was convulsed by a fit of morality yesterday during business questions - a half-hour period which is allegedly devoted to exchanges about the Government's programme for the following week.

The resulting turmoil almost matched the rowdy events of Wednesday when a day's business was lost as a result of filibustering over the Felixstowe Dock and Railway Bill. Once again the Speaker, Bernard Weatherill, was hard put to it to maintain order.

Scottish Tory Bill Walker was in deep trouble when he referred to a television programme that made allegations about four Scottish Labour MPs.

This nasty imbroglio was quickly overshadowed by an even bigger row which ended with that redoubtable Scot, Labour's Tam Dalyell, being "named" and expelled for five days when he accused Mrs Thatcher of lying over the Westland affair.

That Tory fundamentalist Tony Marlow inadvertently set the tone of outrage when he accused the Church of England Synod of "fudge and funk" over moral issues at its session this week.

Mr Walker was soon on his feet referring to the television programme on the affairs of Dundee district council, the Dundee Labour Party and "allegations that large sums of money had disappeared". He went on to name the four Labour members mentioned in the programme as George Galloway (Hillhead), Frank Doran (Aberdeen South), Ernie Ross (Dundee West) and William McKelvey (Kilmarnock and Loudoun).

At this there were furious Labour challenges that Mr Walker should repeat the allegations outside the privilege of the Chamber and Frank Dobson,



Labour's shadow Leader of the House, said that he should withdraw this "clear innuendo".

Mr Walker reacted with injured innocence. He wanted to make it quite clear that he was not making any allegations. He said he was "just stating the facts" and that he was "just stating the facts" and that he was "just stating the facts".

"You don't have two friends," sneered one furious Labourite.

In any case, Mr Walker withdrew what the speaker called "this unnecessary slur". But then Mr John Wakeham, Leader of the House, was in trouble when, in reply, he ruminated about the need for the Government's measures aimed at the greater financial accountability of local authorities.

Tam, in his intervention, was gravely worried about "standards at the top" and wanted a debate on Mrs Thatcher's assertion that she did not know of the role of her then Trade Secretary, Leon Brittan, in the Westland affair until the inquiry by Sir Robert Armstrong, Cabinet Secretary, had reported to her.

"Will she explain why, for the protection of her position as Prime Minister in order to remain in Downing St, she told the House a necessary and indispensable lie?" demanded Tam. Despite the Speaker's repeated warnings and requests for recantation the Savanarola of the Labour Party was intent on martyrdom.

The Speaker named him and as MPs prepared to vote on his decision left-winger Eric Heffer intervened to demand a debate on the matter. To do so he had to don the tradition's top hat. At first he had to make do with an envelope on his head and, when the hat was thrown to him, could not get it on. His colleague, Andrew Faulstich, helped with a hefty bash which brought it down about his ears.

But the vote to suspend Tam was carried by 220 to 102 and he stood out of the Chamber to the accompaniment of clapping from Labour backbenchers.

John Hunt

## Competition policy 'still in place'

By Ivor Owen

Challenged by Mr Neil Kinnock, the Labour leader, in the Commons yesterday, Mrs Margaret Thatcher, the Prime Minister, denied that approval of the British Airways takeover of British Caledonian signalled the end of the Government's competition policy.

Mr Kinnock contended that the BA-BCal decision indicated that the Government's competition policy in future would result in the creation of private monopolies in gas and electricity as well as in civil aviation.

Mrs Thatcher recalled that in the case of BA-BCal there had been no finding by the Monopolies and Mergers Commission that the public interest would be adversely affected. Lord Young, the Trade and Industry Secretary, had no power to prevent the takeover going ahead.

She insisted: "Our competition policy remains," and pointed out that the Government possessed other powers under existing legislation if concern should arise in future about any competitive situation in industry.

His robust insistence that Britain's isolation in the 13-nation agency would be understood by those who believe that taxpayers' money should be invested in space projects offering a more realistic prospect of a commercial return failed to convince several prominent Conservative backbenchers as well as Opposition MPs.

Mr Clarke, chief spokesman for

## Clarke defends space agency decision

BY IVOR OWEN

MOST of British industry was told to back the Government's decision not to join other members of the European Space Agency in developing its own vehicles for a manned space flight, Mr Kenneth Clarke, the Chancellor of the Duchy of Lancaster, claimed in the Commons last night.

His robust insistence that Britain's isolation in the 13-nation agency would be understood by those who believe that taxpayers' money should be invested in space projects offering a more realistic prospect of a commercial return failed to convince several prominent Conservative backbenchers as well as Opposition MPs.

Mr Clarke, chief spokesman for

the Department of Trade and Industry, came under fire from a former Minister for Technology, Sir Geoffrey Ffytche, who stressed: "Every country in the world which has a space capability is increasing its expenditure while we appear to be cutting ours back."

Two other Tory backbenchers who specialise in science and technology matters, Sir Ian Lloyd (Havant) and Sir Trevor Skeet (Bedfordshire North) criticised the Government's decision on the grounds that Britain should be seeking to take the lead in the European Space Agency and that the application of a "commercial use" formula could mitigate against projects advocated by British interests.

Mr Clarke argued that just making comparisons with what other countries spent was not a fruitful approach, particularly when, in some cases, they were pursuing, not always successfully, quite different objectives and not the kind of options which had been on offer to Britain.

Mr Bryan Gould, Labour's shadow Trade and Industry Secretary, contended that Mr Clarke had returned from the meeting of the European Space Agency in the Hague earlier this week with "his tail between his legs" knowing he had been responsible for a political failure.

It was a failure, he said, which embodied "the worst possible news" for the 800 UK companies

involved in the space industry, and could lead to a new "brain drain" of top scientists to Europe.

Mr Clarke retorted that the kind of manned space projects which the agency had decided to undertake would distort the whole balance of its programme and perhaps damage worthwhile projects concerned with telecommunications and earth observation which the Government believed should be in the forefront.

He promised to undertake further discussions with industry and if well-judged projects emerged offering value for money, the Government would consider backing them.

## Dalyell suspension caps bad-tempered week

BY OUR POLITICAL CORRESPONDENT

GOVERNMENT business managers have ruled out calling a special meeting of party whips in an attempt to avoid a repetition of the rowdy scenes repeated in the Commons over the last few days.

An unruly and bad-tempered Commons week was capped yesterday with the Speaker's decision to suspend Mr Tam Dalyell (Lab, Linlithgow), after he repeated claims that the Prime Minister had lied over the Westland affair.

Labour MPs forced a division when the Speaker "named" Mr Dalyell and his decision was backed by 220 votes to 102. Among those who voted against the Speaker's decision were three Labour whips and when the MP

was finally forced to leave the Chamber, his departure was met with unprecedented applause from the Labour benches.

The incident followed the earlier all-night sitting over the private bill to expand Felixstowe harbour, which wrecked the Commons timetable and led to Labour accusations of corruption involving the Government and P&O, the bill's promoters.

A senior government minister said last night that there was considerable concern that the reputation of the Commons was at risk following recent events but that any inter-party meetings to discuss the situation could provide more unnecessary drama.

## Winter estimates

By Peter Middel, Political Editor

WINTER supplementary estimates for additional public spending totalling \$1.19bn were yesterday laid before the House of Commons.

The Treasury said the estimates were consistent with the forecast of \$1.47bn for the spending total in 1987-88 announced in the Autumn Statement.

PEERS pressed the Government to impose a levy on blank audio and video cassette tapes mounted in the House of Lords last night as the Copyright, Designs and Patents Bill received its second reading.

Peers protested that the proposal, in the white paper preceding the bill, for a 10 per cent levy had not been followed through, and argued that the home taping of records and of TV programmes and films amounted to theft of an author's or composer's intellectual property.

The second reading of what Lord Young, the Trade and Industry Secretary, acknowledged was a long and complex bill, was unopposed, but the

string of detailed criticisms by peers promised a long and hard-fought committee stage.

For the Opposition, Lord Manton of Simna warned the Government not to leave the law in its present state, with home taping illegal but the law unenforceable. He said the bill appeared to make it legal to tape a radio broadcast or a recording, while it remained illegal to tape the record.

Lord Lloyd of Hampstead (Ind), a former chairman of the British Film Institute, said the Government was "going to acquiesce in deliberate acts of theft - people selling the products of other people's brains". It was "a flagrant injustice on a massive scale".

He expressed surprise that a government which cared about property-owning democracy was disregarding a form of property which was significant for culture and industry.

Challenged by Lord Young over whether a 10 per cent fee should legitimise theft, or whether it was fair that it would be paid by those who simply wished to take family pictures, Lord Lloyd said it was generally recognised that the levy would constitute rough justice.

Lord Willis (Lab), author of several films and TV series and president of the Authors' Licensing and Copyright Society, said a 10 per cent levy "would not disturb the market one iota. It would be taken up by the consumer without a hiccup".

He thought more than 10 per cent of tapes were bought for private filming, leaving 90 per cent being used for home taping, which was theft of property. The Government need not worry about the administrative costs of distributing the levy - there were already "perfectly adequate distributing societies".

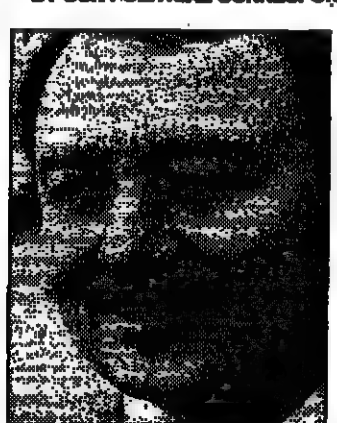
Opening the debate, Lord Young said the bill's provision of a 10-year maximum jail sentence for the fraudulent use of trademarks was an earnest of the Government's wish to see open and fair competition. "Cheats - those who steal other people's property and ride on the backs of reputable business - will get no sympathy from us."

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## Livingstone in surprise defeat

BY OUR POLITICAL CORRESPONDENT



Ken Livingstone's casualty of campaign by Kinnockites

MR KEN LIVINGSTONE, the Labour MP for Brent East, has been voted off the executive of the Labour Co-ordinating Committee, the left-wing "grassroots" pressure group.

His surprise defeat follows what appears to have been a well-co-ordinated move by Kinnockite supporters to purge the LCC executive of several hardliners like Mr Livingstone, who is a member of Labour's national executive committee.

Another casualty of the concerted action, which is being attributed to the Labour Fourth Group, was Mr Michael Ward, former industry chairman

of the Greater London Council. Also voted off the 30-strong committee were the three Scottish members, leaving it without a Scottish representative for the first time since the LCC executive was formed in 1979.

Mr Peter Bain, who stood as Labour candidate for Putney in the last general election and who earlier this week called on the LCC and the Tribune group of soft-left Labour MPs to work together to establish a new agenda for socialism, narrowly kept his place on the committee.

After hearing details of the results, which will not be confirmed until tomorrow, Mr Bain said the election results pointed to what he described as "disturbing sectarianism" which had been developing within the LCC, with Bain himself and others its intended victims.

An LCC official admitted that Mr Livingstone's defeat was a surprise but denied there were divisions within the committee.

Labour Party headquarters in London was yesterday at a standstill because of a dispute involving members of the National Union of Journalists, who picked time, formed in protest at the sacking of journalists on Labour Weekly, excluded other headquarters staff for 24 hours.

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## AUSTRALIAN ENTREPRENEURS

Chris Sherwell on a dilemma facing the businessman considered Australia's classiest entrepreneur  
Market turmoil tests Holmes a Court's infallibility

DESPITE the crash in share prices of his Bell stable of companies and his frustratingly silent response to the turmoil around him, Mr Robert Holmes a Court has not yet been written off as Australia's classiest entrepreneur. But anxiety is clearly deepening.

Broking analysts and business partners who appreciate his abilities remain convinced that he can pull himself out of what, by any standards, is a painfully vulnerable position.

The key issue, however, is whether his bankers will play the role he and his supporters would like. Like so much else in the current circumstances, it is a matter of confidence.

Many believe that, if Mr Holmes a Court falls into genuine difficulty, it would be like a bank crashing.

The options facing the Perth businessman, stripped of his complications, come down to two possibilities - either to sell some of his most attractive investments or to launch a takeover for a big, liquid going concern.

The aim is simple: to gain access to cash which will pay interest on the large holdings of debt. The slashing of equity values has hugely undercut his borrowing capacity and is wiping out shareholders' funds.

Bell Group, Mr Holmes a Court's master company in which he holds about 45 per cent through his family company,

saw its share price plunge to A\$1.50 on Wednesday, down 87 per cent from its peak of A\$11.50.

The share price of Bell Resources, about 42.5 per cent owned and effectively controlled by Bell Group, fell almost 90 per cent from A\$5.50 at the peak to A\$1 on Wednesday.

Although both shares picked up modestly yesterday in line with a general improvement in the market, they remained well down on the proportionally smaller 50 per cent drop in the market as a whole is significantly greater than the falls seen in New York and London.

In a market which was overheated anyway because of the share trading activities of the Australian and New Zealand entrepreneurs, it was perhaps inevitable that they would lead the way back down, just as they had led it up.

But the Bell companies have been hit hardest for other reasons. One was the decision of Merrill Lynch, the US investment bank, to pull the plug on a A\$1bn (US\$633.1m) issue of convertible bonds shortly after the share price collapse.

The issue would have saved the Bell Group an estimated A\$80m in interest payments in the current year, dramatically reducing its debt burden. Merrill Lynch's sudden withdrawal at a late stage damaged investor confidence.



Robert Holmes a Court: Invariably calm under stress

Another was an adverse decision from the Texas supreme court concerning the litigation between Pennzoil and Texaco. Mr Holmes a Court holds almost 10 per cent of Texaco. The dispute remains unresolved, and is expected to go to the federal supreme court.

The Bell companies also suffered because, of all the entrepreneurial stocks (save those in the empire headed by Mr Bruce Judge, which have also been severely punished), they seemed to lack access to strong and regular cash flows.

This judgment was confirmed this week when Australian Ratings, the respected credit agency, said it was considering a downward grading from A minus to a B/COC range for Bell Group, and from A plus to BB/B for Bell Resources, on the basis of their reduced ability to meet their debt obligations.

That hit the shares badly on Wednesday and in turn generated stark headlines yesterday. One commentator asked: "Is our Nero fiddling while Rome burns?"

A broking analyst familiar

with the Bell stable and who had remained optimistic that Mr Holmes a Court would launch a big takeover to extricate himself was in different mood yesterday, talking more in terms of a fire sale of assets.

"Investors have taken to the lifeboats," he said. "It is now a matter of ditching the heavy equipment on board to keep the ship afloat and steer her to harbour."

The harbour, he quickly pointed out, was Broken Hill Proprietary (BHP), Australia's largest company. Mr Holmes a Court has for years sought control of the steel, petroleum and minerals producer - indeed, his business activities are not comprehensible if this is ignored.

Currently he has about 30 per cent of BHP through Bell Resources, while another 18 per cent is in the hands of Elders Ltd, the agribusiness and brewing conglomerate. One irony of the share market collapse is that BHP now has the upper hand. Theoretically it could afford to take over Bell Resources, removing Mr Holmes a Court altogether.

If there is to be a Bell assets sale, the obvious Australian candidates would appear to be a 16.6 per cent stake in Pioneer Concrete Services (which, it has been suggested, he could equally bid for), a 6 per cent holding in the related Anpol Petroleum, a 10.7 per cent stake in Pancontinental Mining and holdings of BHP Gold warrants.

Mr Holmes a Court is also about to take over ownership of important media assets sold to him by the Fairfax group, including the Australian Financial Review, the only national daily financial newspaper.

Overseas investments include the Texaco stake, a 15 per cent holding in the Standard Chartered Bank (of which Mr Holmes a Court is deputy chairman), a 5 per cent stake in merchant bank Morgan Grenfell (held through insurance broker Dewey Warren, in which he holds 42 per cent), and 5 per cent of the UK retail group Sainsbury.

Some of these investments were acquired in the last phase of the bull market, and show worsening paper losses. This has deepened the debt which the crash has made in Mr Holmes a Court's image of infallibility.

But it is an incautious analyst who writes off Mr Holmes a Court. He is said to have assets which are not on the balance sheets or are undervalued.

Finally Mr Holmes a Court, invariably calm under stress, is notoriously conservative about risk. Less than three months before the crash he said in an interview: "I like to know that, if I wake up tomorrow and find it's September 1929, I'm comfortable." That assertion is now being challenged.

## NORTHERN ENGLAND

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The total amount of the Debentures to be redeemed is as follows:

Series	Amount	Interest Rate	Maturity Date
Series A	\$1,000,000	10%	12/1/88
Series B	\$1,000,000	10%	12/1/88
Series C	\$1,000,000	10%	12/1/88
Series D	\$1,000,000	10%	12/1/88
Series E	\$1,000,000	10%	12/1/88
Series F	\$1,000,000	10%	12/1/88
Series G	\$1,000,000	10%	12/1/88
Series H	\$1,000,000	10%	12/1/88
Series I	\$1,000,000	10%	12/1/88
Series J	\$1,000,000	10%	12/1/88
Series K	\$1,000,000	10%	12/1/88
Series L	\$1,000,000	10%	12/1/88
Series M	\$1,000,000	10%	12/1/88
Series N	\$1,000,000	10%	12/1/88
Series O	\$1,000,000	10%	12/1/88
Series P	\$1,000,000	10%	12/1/88
Series Q	\$1,000,000	10%	12/1/88
Series R	\$1,000,000	10%	12/1/88
Series S	\$1,000,000	10%	12/1/88
Series T	\$1,000,000	10%	12/1/88
Series U	\$1,000,000	10%	12/1/88
Series V	\$1,000,000	10%	12/1/88
Series W	\$1,000,000	10%	12/1/88
Series X	\$1,000,000	10%	12/1/88
Series Y	\$1,000,000	10%	12/1/88
Series Z	\$1,000,000	10%	12/1/88

Payment of the sinking fund redemption price upon the Debentures specified above is to be made by the Company on or before the date of their maturity. The Company will also pay interest on the Debentures until the date of their maturity.

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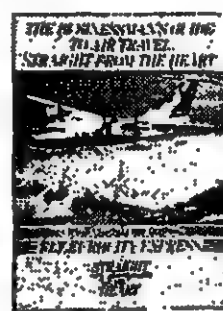
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## FT LAW REPORTS

# London arbitration forum for Peruvian insurance

NAVIERA AMAZONICA PERUANA SA v COMPANIA INTERNACIONAL DE SEGUROS DEL PERU

Court of Appeal (Lord Justice Kerr, Lord Justice Russell and Sir Denys Buckley): November 10 1987.

**THE SEAT** of an arbitration is *prima facie* the country of the curial law agreed by the parties, though geographically the dispute may be heard elsewhere; and accordingly, where the arbitration is governed by English law, England is the forum and the court has power to appoint an arbitrator, unless there is express provision to the contrary.

The Court of Appeal so held when allowing an appeal by shipowners, Naviera Amazonica Peruana SA, from a decision by Mr Anthony Diamond QC, sitting as a deputy Queen's Bench judge, that an arbitration between Naviera and insurers, Compania Internacional de Seguros del Peru, should be held in Peru.

LORD JUSTICE KERR said that Peruvian shipowners insured four vessels with a Peruvian insurance company. A disagreement arose as to what the renewal premium should be.

The policy, conditions and a subsequent endorsement were all in Spanish. Article 1 of the printed conditions provided that in the event of any conflict between printed and typed stipulations, the latter were to prevail.

Article 31 of the printed conditions provided that in the event of a judicial dispute, the insured "accepts the jurisdiction and competence of the City of Lima".

The subsequent typed endorsement, translated, provided for "arbitration under the conditions and laws of London". "Conditions" in the context of "laws" must have been intended to refer to the procedural rules in force in London. It was plainly a London arbitration clause.

The shipowners claimed a declaration that the insurance policy provided for disputes to be referred to arbitration in London, and for an order for appointment of an arbitrator.

The judge rightly held it was a London arbitration clause, in the sense that arbitration was to be governed by English law; but he also held that any arbitration was to be held in Lima. He refused the declaration and concluded that the appointment of an arbitrator did not arise.

The shipowners appealed. In the interim, the insurers issued proceedings in Lima to compel the shipowners to submit the substantive dispute (as to reasonable rate of premium) to arbitration in Lima.

In the present proceedings, the question was whether the "seat" of arbitration was London or Lima, whether the contract provided for arbitration in London or Lima.

The conclusions which emerged from the jurisprudence on the topic could be summarised: A. All contracts which provided for arbitration and contained a foreign element might involve three potentially relevant systems of law - (1) the law governing the substantive contract; (2) the law governing the agreement to arbitrate and its performance; (3) the law governing the conduct of the arbitration.

In the majority of cases all three would be the same. But (1) would often differ from (2) and (3). Occasionally, but rarely, (2) might differ from (3).

The issue in the present case turned on law (3) - the law governing the conduct of the arbitration, usually referred to as the curial or procedural law, or the *lex fori*.

B. English law did not recognise the concept of a "de-localised" arbitration. Every arbitration must have a seat or *locus arbitri*, or forum, which subjected its procedural rules to the municipal law which was there in force. That was law (3).

C. Where parties failed to choose the law governing the proceedings they were *prima facie* governed by the law of the country where the arbitration was held, on the ground that it was the country most closely connected with the proceedings (see *Dikey & Morris, Conflict of Laws*, ed 11, vol 1, p 535).

There was no reason to doubt that the converse was equally true. In the absence of express and clear provision to the contrary, agreement that the curial or procedural law was to be the law of country X meant that X was also the seat of the arbitration.

Therefore *prima facie* the forum of any arbitration under the present policy was London, since the arbitration clause provided that the law in force in London was the curial or procedural law.

D. The same principles applied to "institutional" arbitrations, such as under the rules of the International Chamber of Commerce or the London Court of International Arbitration.

E. There was no principle precluding parties from agreeing that an arbitration should be held in country X subject to the

procedural laws of Y; but there appeared to be no reported case where that had happened.

That was not surprising when one considered the complexities and inconveniences which such an agreement would involve. Thus, under English law, an agreement to arbitrate in country X subject to English procedural law would not empower English courts to exercise jurisdiction over the arbitration in X.

Mr Miligan suggested a subdivision of curial law, so that the tribunal would be obliged to sit in Lima and conduct the arbitration according to English law, but its conduct would be subject to the supervision of Lima courts.

The parties could not possibly have intended such a complex regime. One only had to glance through the Arbitration Acts 1850 and 1879 to see how the conduct of arbitrations and the courts' powers intermeshed.

The relationship between the curial and the arbitral process could not be subdivided. The task of Lima courts would be unenviable if this were a Lima arbitration to be conducted according to English procedural law.

F. The submissions in the court below confined the legal seat of an arbitration with the geographically convenient place or places for holding hearings.

That distinction was nowadays a common feature of international arbitrations and was explained in *Redfern & Hunter, The Place of Arbitration* - "it may be more convenient for an arbitral tribunal sitting in one country to conduct a hearing in another country - for instance, for the purpose of taking evidence. The seat of the arbitration remains the place initially agreed by the parties."

G. Against that background, the judge's conclusion was unlikely to be right, because it produced a highly complex and possibly unworkable result which the parties could hardly have intended. It could only be right if the parties had expressly and clearly agreed to arbitrate in Lima, subject to the curial law of London. The question was whether they really did so.

The judge relied on three matters. None of them, singly or in combination, justified his conclusion.

First, he placed considerable weight on Article 31 of the printed conditions.

Article 31 could not co-exist with the typed arbitration clause in the subsequent endorsement,

because of article 1, and as a result of ordinary principle. Second, he contrasted an endorsed clause providing for settlement of average "in London" with the arbitration clause which referred to the law "of London".

Linguistic points of that kind were not helpful for the construction of commercial contracts, particularly when concluded between foreign parties in a foreign language.

Third, the judge relied on the subject matter and language of the contract and the nationality of the parties, in support of indications which he found in favour of Lima in the other two points.

Those general aspects could not prevail against the explicit London arbitration clause. The

marine policy was between insurers and shipowners who operated internationally. There was nothing surprising in concluding that they intended any dispute should be arbitrated in London. It would always be open to the tribunal to hold hearings in Lima if convenient, even though the seat or forum remained in London.

The correct interpretation of the policy was that the seat of arbitration should be London. The appeal was allowed and the case was remitted to the Commercial Court for appointment of an arbitrator.

Lord Justice Russell and Sir Denys Buckley agreed.

For the shipowners: Peter Gross (Ince & Co).  
For the insurers: John Miligan (Cedric Harris & Co).

By Rachel Davies

Barrister

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### SWITZERLAND - BANKING, FINANCE AND INVESTMENT

The FINANCIAL TIMES proposes to publish this survey on Tuesday, December 15, 1987.

Subjects to be covered in the survey are:

BANKING  
EQUITIES AND STOCK EXCHANGES  
BONDS  
PROFILES STOCK EXCHANGES  
FINANCE COMPANIES

BANK POLICIES AND SECURITY  
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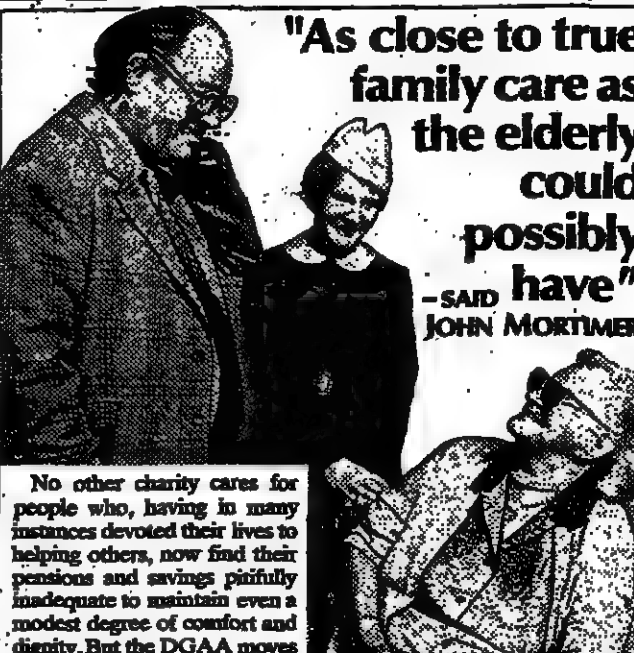
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## MANAGEMENT

ROBEKO IS changing. The venerable Rotterdam-based investment group dominates the Dutch retail investment market - selling products which are crosses between unit trusts (or, in US terminology, mutual funds) and investment trusts. But it has struggled in its attempts to make an impact elsewhere in the world, forcing it to re-examine its strategy from top to bottom.

"We have liberalisation of capital markets going on, especially in the EC," says Pieter Korteweg, who in July took over as the company's president. "We don't have borders any more between banks, insurance companies, pension funds and what we are doing. It means that we are competitors where we were just neighbours."

Just as sector barriers are melting away, national borders could suffer the same fate. In the next few years the planned opening up of the EC's internal market for financial services could help Robeco, which has in the past been severely hampered by obstacles such as national investor protection laws and niggling tax rules in its attempts to market funds in West Germany, the UK and elsewhere. But it also opens up the domestic Dutch market to new competition from abroad.

Robeco is determined to go out and compete. An early sign of its new pan-European approach is its plan to set up a direct sales office in France. This is the first time it has established a national marketing organisation outside the Netherlands although for nearly 30 years it has maintained a global sales office in Geneva.

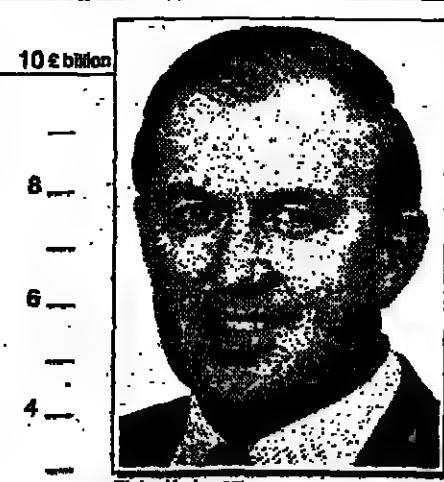
As an outsider, Korteweg is in an ideal position to undertake a strategic review, to assist with which he has hired McKinsey, the US management consultancy.

A one-time economics professor at Erasmus University in Rotterdam, he spent five years up to 1986 as Treasurer General - the top civil servant - at the Dutch Ministry of Finance.

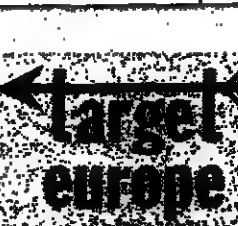
Still only 46, Korteweg is stepping out a strategy for what could be 15 years at the top. He reaffirms Robeco's role as the provider of long-term, low-cost global investment products, building on the group's more than 50 years of history. It is currently managing assets of \$18bn (\$17bn) and at least until last month's global market crash it has been enjoying a particularly buoyant period in its fortunes.

But Korteweg is making contingency plans for tougher times which may have been brought closer by the abrupt ending to the global bull market.

"By amassing larger funds we can diversify even further," he says, "so that we get a more optimal risk performance. Secondly, we also want to diversify our shareholders across borders. By that means we will gain greater stability, and be less vulnerable

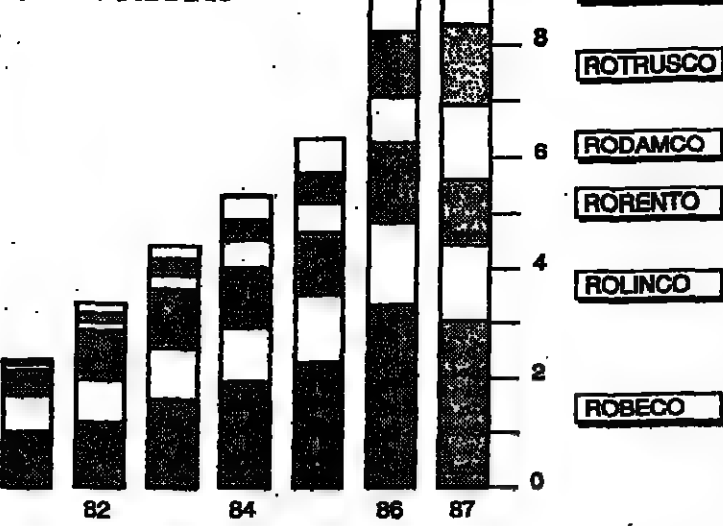


Pieter Korteweg



Robeco

Total Assets



## A square peg hoping to fit a round hole

Barry Riley explains the idiosyncratic Dutch investment group's plans for its global funds in a fast-changing world

to people selling their shares again.

Robeco also needs bigger funds to maintain the low level of its annual management charges - only around 0.2 per cent against the 1.0 per cent which holders of British unit trusts often pay.

At present, however, Dutch investors hold around 70 per cent of Robeco's funds, and the group's overseas marketing efforts have often amounted to little more than the maintenance of rather nominal stock market quotations in many countries around the world.

Ten years ago Robeco went through a minor crisis when its flagship fund began shrinking, as withdrawals exceeded new investment, and one result was that Robeco made a major change of approach within the Dutch market. It concluded it could not rely on banks and stockbrokers to sell its products for no more than standard stock exchange commissions.

"We used to be a company which did not market its products," admits Korteweg. "That has changed considerably."

One consequence was the launching of comprehensive advertising campaigns in the

Dutch media, which incidentally won advertising industry awards for Robeco's agency, Ogilvy and Mather.

Robeco launched a Dutch savings bank called Roparco to give a more comprehensive service to investors. The group also developed a sophisticated direct sales system called Regio which now has some 300,000 Dutch account holders. The computerised system allows investors to place and withdraw money freely and to switch between the four main funds. They are Robeco, the flagship fund, a general equity fund, Rolinco, a growth equity fund, Rorento, a bond fund and Rodamco, a property fund which owned a girl in London two years ago by successfully bidding for the UK property company Haslemere Estates.

Another more recent innovation was the Rorotal account, through which Dutch investors can buy the four funds at once. Besides drawing in investors, the Regio system has the extra advantage that it replaces the traditional bearer shares with a form of registered electronic security. Robeco now knows who its shareholders are and where

they live, and can circulate promotional magazines and other material.

Having developed these marketing aids in the Netherlands, Robeco is now ready to exploit them elsewhere - hence its plan to establish a sales organisation in Paris. France is a natural first choice, because a substantial pool of shareholders already exists there, and because the French savings market regime is exceptionally liberal. "France is renovating its financial system, and it seems we are a welcome part of that," says Korteweg.

But the story elsewhere is not so hopeful. The German shunters went up against foreign investment funds after the 1986 scandal, the best part of 30 years ago. The UK tax authorities penalised Robeco, which was an innocent victim of the offshore roll-up funds affair four years ago, and although that has since been sorted out, at least for two of its four funds, the Rotterdam group now has to tread its way through the minefield of the UK's new financial services legislation.

Roughly the same stories are repeated elsewhere, including the US where Robeco's funds are banned because they do not com-

ply with the detailed mutual fund rules of the Securities and Exchange Commission.

However, important changes are under way. The European Community has passed its UCITS legislation (it stands for undertaking on collective investments in transferable securities) with the aim of making investment funds freely saleable in all community countries, probably by 1989.

Member nations are now in the process of implementing this directive. In theory, it should help Robeco. But there is a snag. Robeco's funds are not structured like unit trusts or mutual funds. They are individual investment companies, and do not invest only in securities - sometimes they own property or even coal mines. So it is not clear that they will fall within the scope of unit trust-type legislation.

"We do not fit the definition and that means we need a special status," says Korteweg, adding optimistically: "Often a special status is better than a normal status." But is Robeco actually important enough to get special treatment? That remains to be seen.

It is, on the contrary, a common theme in Robeco's history that the world will not bend to accommodate its idiosyncrasies. For example, its determination to operate from one location - a sleepy Rotterdam side-street - has led to clashes with national regulations in many countries.

Robeco has been ready to innovate within certain limits. For instance, it has tackled the institutional markets by setting up Rotrusco, a fund management arm which has expanded rapidly in the past two years, and now manages around \$2.5bn.

Elsewhere, the group is now formulating a fifth basic retail fund, one which will exploit the potential of new financial instruments such as futures and options. The fund could be based on a combination of liquidity and futures.

"There is a new breed of client coming up seeking for new, exciting products," says Korteweg. But he insists that the new product will not take high risks.

On the international marketing side, Robeco is considering whether to add outlets in addition to Geneva, which handles rather more than \$1.2bn of investments for customers scattered across more than 100 countries. Luxembourg might be another possible centre, for example.

So far, however, Robeco has refused to become involved with local funds or specialty products. "We could escape all our global problems by concentrating on local law," says Korteweg. But then Robeco would no longer be able to centralise its investment management process. "That would be costly. As long as we can we will try not to go into that - but we may have to."

The central strategy remains to tackle European markets, starting with France, followed probably by the UK, subject to clearance under the Financial Services Act. Talks are proceeding with the Securities and Investments Board and with two of the self-regulatory organisations, Imv and Lauro.

But the question is whether Robeco is changing fast enough. After more than 50 years as a global equity investor it must be satisfying for the group to see its investment approach becoming fashionable. Global funds are becoming widely popular, even in the previously insular US.

Yet at the same time emulation brings greater competition, and puts greater pressure on Robeco's marketing strategies.

"If you are successful, you don't want to change," says Korteweg. But his task is to reshape an old formula to fit what could prove to be quite different circumstances.

Previous articles in this series were published on October 14, 21, 28 and November 2.

## The myths and reality of IT

Michael Skapinker on the use of information technology in management education

WILL INFORMATION technology do for management education what Alan Sugar did for word processors and what Richard Branson is trying to do for computers?

Will IT, in other words, carry management education to the thousands, or millions, who have not yet experienced its benefits?

Modern IT systems should, in theory, have a crucial role to play in management education, with its current emphasis on part-time and distance learning. For example, when students on a management course return to work, they could receive their assignments by electronic mail.

Some people believe the use of IT in management education could go much further.

They "get rather carried away and argue for a kind of Open University of the World in which cheap computing power, large on-line databases and instant communications connect everything up to everything else in a self-organising network of learning and scholarship." Hugh Gunz of the Manchester Business School told a meeting of the Business Graduates Association last month.

Computers can be of assistance to business schools, he said. MIS is itself involved in a major computer-based project to enable students to work on simulated management problems in the classroom.

"But as with anything new, myths have grown alongside the reality," Gunz said. He identified seven common myths surrounding IT and management education.

● Myth 1: IT is cheap. This misapprehension "arises from the way IT now comes in small, deceptively cheap packages," Gunz said. "Even though you think you can do everything you need on a small computer, that is only the beginning. All computers, large and small, need looking after, and if your teaching staff are not to spend their entire working lives fixing machines and software you need support staff."

New teaching materials need to be developed too. "Networking adds a further dimension to installation and running costs. As with any computer installation, buying the hardware is just the beginning. There is a major institutional cost in managing the investment."

● Myth 2: IT is all about saving money. This second myth is related to the first. IT might eventually save money,

once the initial investment period is over, but that is not what it is there for. It is there to extend the capabilities of teacher and student. "It may well turn out that the enhanced capabilities you get from the investment mean that everyone works as hard as before and with no actual cost savings, but much more effectively. In other words, the cost of production may not fall but the quality of the product improves considerably."

● Myth 3: IT makes life easier. "In the long run it probably does, but there is an investment hump to get over in terms of capital, skills and time which can last years and during which it is common to wish one had never started," Gunz said.

● Myth 4: IT helps to make everyone computer literate. "Computer literacy is a pretty vacuous concept. About the only standard in computing is the QWERTY keyboard. Systems and application software vary enormously. Being able to use one system may make it slightly easier to learn to use another, but only slightly."

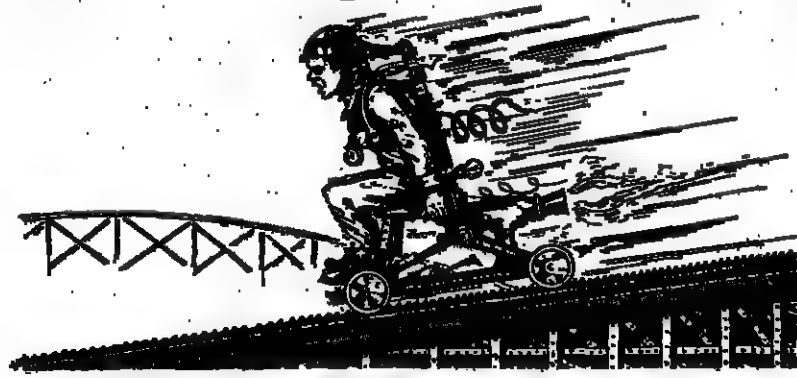
● Myth 5: If you want to save money, give students the work stations before you give them to the teachers. "If your aim is to get your staff to use IT as a basic teaching and administrative tool you have to give them machines so that they can learn to use them and develop teaching material. If they have to leave their offices to hunt for a work station it won't happen."

The analogy with telephones is useful. If you have only one telephone per floor you may well have lower phone bills, but you may not find as much useful work going on."

● Myth 6: Give everyone a computer and they'll find things to do with them. "Some people will leave the machine sitting on their desks switched off, while others will be creative and good things will emerge. But the teaching applications that do appear will probably be idiosyncratic to the developer rather than useable by the institution as a whole. The institution needs to bring people in to play a co-ordinating role."

● Myth 7: Networked computers create an educational community. "By themselves they don't. Networks are hard to set up. But, perhaps even more important, unless you have something to use the network for it will just sit there and look at you," Gunz said.

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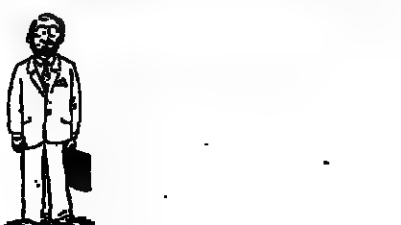
Heart and Circulatory disease 71.8 million working days lost a year.



Respiratory illnesses including colds and flu 52.4 million working days lost a year.



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Diabetes 4.7 million working days lost a year.



Cancer 4.5 million working days lost a year (days certified incapacity for work 1984/1985)

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## ARTS

## Arts Week

F S Su M Tu W Th  
13 14 15 16 17 18 19

## Music

## LONDON

Barbara Hendricks soprano and Dmitri Alexeev, piano: Brahms, Faure, Strauss, Queen Elizabeth Hall (Mon) (928 3191).

Young Musicians Symphony Orchestra, conducted by Michael Tippett and James Blair, Martino Timpone piano: Tippett, Elgar, Barberian Hall (Mon) (938 8891).

Hewlett concert with the NLP and Haffield Philharmonic Chorus, conducted by Michael Ebbelwhite with Miriam Bowen, soprano, Neil Jenkins tenor and Robert Poulton baritone, Festival Hall (Tue) (928 3191).

English Chamber Orchestra, conductor Jeffrey Tate with Frank Peter Zimmermann, violin: Beethoven, Festival Hall (Tue).

London Symphony Orchestra, conductor Claudio Abbado with Alexis Weissenberg, piano, Luca Valentini, violin, mezzo-soprano Ravel, Prokofiev, Barbican Hall (Thur).

## Theatre

## LONDON

Separation (Hampstead). Powerful sequel to Duet For One by Tom Kempinski using that play as a starting point in the transatlantic love story of a crippled actress and over-weight schizophrenic playwright. David Suchet and Sacka Reeves give all in Michael Attenborough's production. (722 8201).

The Rover (Hampstead). Jeremy Irons rosters into town in the RSC's Swan production by John Barton of Aphra Behn's rollicking comedy. Irons in repertory with the Chernobyl play, Sarcophagus, an urgent but clumsily crafted hospital drama set in a terminal radiation clinic as the first victims of the disaster are wheeled in. (288 5668/538 8891).

A Man For All Seasons (Savoy). Charlton Heston begs no favourable comparison with Paul Scofield as Sir Thomas More in a tedious production of a play best left to amateurs and schoolchildren. (836 8888).

Antony and Cleopatra (Olivier). Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins as battle-scarred lovers on the brink of old age. Dench is angry, witty and ultimately moving. (222 2232).

The Phantom of the Opera (Her Majesty's). Spectacular and emotionally overwhelming musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911

## ITALY

Milan Teatro alla Scala: Pasticcioli's La Passione di Don Giovanni, Sigismondo, Cristoforo (Gloria for four voices) conducted by Wojciech Czaplewski with the Warsaw Symphony Orchestra (Fri). Also a recital by soprano Joyce Norman accompanied by Geoffrey Parsons (Mon) (80.91.25).

Genoa Teatro Margherita: Michel Szwed conducting Berlioz's Romeo and Juliet and La Prise de Troie, Les Grecs Sont Disperses and Les Medes et les Perses (Fri, Sun).

Rome Auditorium in Via della Conciliazione: Arturo Tundo conducting Donizetti, Berlioz and Ravel, with violinist Gerard Causse and soprano Pasquelli (Sun, Mon, Tue) (64.41.04).

## NETHERLANDS

Amsterdam Concertgebouw: The Netherlands Philharmonic conducted by Jun-ichi Hirokami with Arnoldo Cohen, piano: Rachmaninov, Ravel (Tue). Antal Dorati conducting the Concertgebouw Orchestra, with Sherr Greenaway, soprano, Nico van der Meel, tenor, Henk Smits, baritone: Debussy, Mozart (Wed, Thur). Recital Hall: Gregory Hainovsky, piano, Jaime Laredo, violin, Sharon Robinson, cello: Haydn, Dvorak, Mendelssohn (Wed). Anner Bijlma, cello, and Sander Hoogland, fortepiano: Dvorak, Boccherini, Rameau, Paganini (Thur) (71 83 45).

Utrecht Concertgebouw: The Netherlands Philharmonic conducted by Jun-ichi Hirokami, with Arnoldo Cohen, piano: Rachmaninov, Waga, Ravel (Wed, Thur). Recital Hall: Strauss, Brahms, Liszt, Schumann, Beethoven, led by Udo Reinmann, baritone, accompanied by Roger Vignoles (Tue). Emma Verbeke, violin, Jakob Slagter, horn,

Frederic Meinders, piano: Brahms (Wed). The Touring Ensemble under Christian Borj, Beethoven, Tchaikovsky (Thur) (31 45 45).

Groningen Oostpoort: The Netherlands Saxophone Quartet: Francaix, Fort, Pierre, Selen, Desenclos (Tue) (15 10 44).

Maastricht Redoute: The Touring Ensemble under Christian Borj, Beethoven, Tchaikovsky (Tue) (29 38 25).

## PARIS

Les Musiciens d'aujourd'hui: Albert Roussel, Theatre des Champs Elysees (Mon) (47.93.837).

Orchestre Colonne conducted by Stephane Cardon with Caroline Sigismund, Schumann, Beethoven, Sallis Playel (Mon) (45.93.799).

Capriccio Stravagante conducted by John Hollaway, Guillelmetti, Laurens, mezzo soprano, Skip Sempe, harpsichord: Lully (1932-1987). Auditorium des Halles (Mon) (15 10 44).

Montecarlo: Cahiers recital, Miguel Zantedi, Piano Theatre de l'Athenes (Mon) (47.93.837).

Le Petit Palais: Royale choit and orchestra conducted by Philippe Herreweghe: J.S. Bach, Saint Nicolas des Champs church (Mon, Tue) (47.93.837).

Orchestra of Soloists conducted by Eugene Svetlanov, Andre Watts, piano: Liszt, Rachmaninov, Borodin, Sallis Playel (Wed, Thur) (45.93.799).

Concerts at the Opera Comique (Thur) (47.93.837).

## WEST GERMANY

Frankfurt: Maurizio Pollini piano recital (Fri). Krysian Zimmermann piano recital with works by Schubert, Chopin and Liszt (Sun), Alte Oper.

Berlin: The Berlin Philharmonic Orchestra under Claudio Abbado plays Beethoven and Janacek (Tue, Wed) Philharmonie.

## NEW YORK

Shura Cherkassky piano recital: Franck, Schumann, Rachmaninov, J. Haydn, Chopin, Liszt (Mon). Pinchas Zukerman violin and Marc Niekirk piano recital: Mozart, Bartok, Schumann (Wed); Dresden Staatskapelle, Hans Vonk conducting, Bayreuth, Bruckner (Thur). Carnegie Hall (247 7800).

Chamber Music Society of Lincoln Center: Ibert, Gulliani, Boccherini, Schubert (Tue). Lincoln Center (Alice Tully) (247 7800).

Julian Concerts: Frank Almond violin recital: Mozart, Ravel, Sarasate (Wed, Thur). 1344 Gallery at 56th and Madison.

Julian Concerts: James DePreux, Paul Zukofsky conducting, Mendelssohn, Mahler (Wed), Lincoln Center (Avery Fisher) (247 7800).

De Capoe Chamber Players: Crumb, Boulez, Brahms (Mon). Music Today: Gerard Schwarz conducting, David Gordon tenor, Judith Mendel flute, Susan Jolles harp, Ronald Perera, Ned Rorem, Richard Wright, George Szell (Tue). 67th St. of Broadway (247 7800).

Kidg St. George Quartet: Haydn, Caga, Grieg (Thur). Kaufman Hall at 1355 Lexington Ave. (347 8600).

New York Philharmonic with Kent Nagano conducting, Bella Davidovitch piano, George Benjamin, Choe-

## WASHINGTON

National Symphony with Loria Mazzoli conducting, All Hindemith programme (Tue). Gard Albrecht conducting, Jon Kimura Parker piano, Beethoven, Grieg, Dvorak (Thur). Kennedy Center (Concert Hall) (254 3776).

## CHICAGO

Chicago Symphony with Erich Leinsdorf conducting, Mussorgsky, Britten, Wagner (Thur). (Orchestra Hall) (468 8111).

## TOKYO

Orchestra of Harmonie de la Garde Republique conducted by Roger Souty. Programme includes: J.S. Bach, Stravinsky, Debussy, Liszt, Hitori Memorial Hall. Shows Women's College, Sanganja (235 1811).

Les Biling Quartet plays Smetana, Kodaly, Dvorak (Mon) Ishibashi Memorial Hall (498 0555).

Radio Sinfonia Orchestra: Frank, Liszt, Strauss, Wagner (Mon). All Broecker programme. (Tue) Tokyo Bunka Kaikan (282 9930).

Toshiba: Schubert, Mozart, Liszt, Ishibashi Memorial Hall (245 2711).

Les Biling Quartet, woodwind quintet: Bartok, Nielsen, Beethoven (Thur) Suntory Hall (573 3588).

## Exhibitions

## LONDON

The Tate Gallery: Turner in the new Gicle Gallery. The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and a further 10,000 or so watercolours and drawings, has been a source of controversy and discussion ever since it came into the nation's hands more than 180 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The larger paintings may be hung too low for one who lives in a more ostentatious age, and the tasteful, ornate Stirling has been decreed for the principal galleries is a far cry from the rich man he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstairs, every painting but the few in restoration or on loan is on the wall.

## PARIS

Five Centuries of Spanish Art. An ambitious ensemble of four exhibitions retraces the history of Spanish art from the Golden Age to today. The two most important collections of Spanish art in the world are at the Petit Palais and Picasso's Century at the Musee d'Art Moderne. In the Petit Palais is El Greco with a vast visionary Baptist of Christ, Velazquez with a portrait of Philip IV in his hunting clothes, and Goya with a portrait of Marie-Louise in a black lace mantle. Picasso's Century is dominated by the master from the period of analytic cubism to 20 preparatory sketches for Guernica and to his last works. But there is also Juan Gris, the Miro, Dalí and Taphia, and the Avant Garde. The Century of Picasso is a vast retrospective of the Italian artist who was one of the initiators of Futurism. His artistic life underwent dramatic change when he met de Chirico. Ends Dec 6.

## NETHERLANDS

Rotterdam, Prins Hendrik Maritime Museum. Art as camouflage, or camouflage as art? The startling applied vocabulary of marine camouflage developed in the First World War by Norman Wilkinson to deceive the enemy as to a ship's real position and course. Ends Dec 4.

## WEST GERMANY

Mannheim, Staatsgalerie Moderne Kunst shows sculpture from East Germany. A small of the cultural

agreement of May 1986 between East and West Germany. This exhibition includes 130 sculptures, some of them larger than life, and about 60 paintings of sculptures by 51 artists, and covers four decades. It have not even been seen in East Germany before. Among the artists are Gustav Seitz, Fritz Greiner, Werner Stotter, Hermann Glocker, Waldemar and Sabine Grunke, Ingeborg Rindler and Franziska Loebeck. Nov 5 to Jan 3. Mannheim Stadische Kunsthalle from Jan 25 to Feb 2.

Eldehausen, Roemer- und Pelizaeus-Museum, Am Steine 1-2. Egypt's rise to a World Power: More than 300 pieces loaned by 30 museums in Europe, Africa and America - the first presentation of the most important 1500-1400 BC of the New Empire in Egypt. The bust of Pharaoh Thutmose III, discovered in 1907 without a face, can be seen complete in Hildesheim. The face, found in Egypt only 20 years ago, was loaned by a Cairo Museum. Another highlight is a reconstruction of the 3000 year old burial chamber of Sennefer, the former mayor of antique Thebes. Clothes, household appliances, tools, cosmetics and jewellery illustrate the everyday life of Egyptian citizens. Ends Nov 29.

Basel, Kunstmuseum. Lichtenhauer, Ales St. Carlo Carrà: The first German retrospective of the Italian artist who was one of the initiators of Futurism. His artistic life underwent dramatic change when he met de Chirico. Ends Dec 6.

Rotterdam, Prins Hendrik Maritime Museum. Art as camouflage, or camouflage as art? The startling applied vocabulary of marine camouflage developed in the First World War by Norman Wilkinson to deceive the enemy as to a ship's real position and course. Ends Dec 4.

## TOKYO

Japanese Ink Painting. A large exhibition of important paintings from 14th to 19th centuries gives an excellent overview of the painting of Chinese ink monochrome painting styles. Out of this tradition came the Edo period (1600 to 1868) style of the Sōtatsu and Kano Schools, best-known for their large gold and silver decorated screens. Tokyo, National Museum, Ueno Park, Ends Nov 22.

## WASHINGTON

National Gallery. A Century of Modern Sculpture. The Past and the Future. A collection of modern sculpture, ranging from an African to a European, is shown in the gallery. Other curators are writer James Baldwin, artists Nancy Graves and Romare Bearden and curator William S. Gerdman. Ends Jan 3.

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Friday November 13 1987

# Revolution from above

THE SACKING of Mr Boris Yeltsin, the most radical member of the Soviet communist leadership, is the first serious defeat for perestroika, the political and economic restructuring programme launched by Mr Mikhail Gorbachev.

At the end of the day Mr Gorbachev was not prepared to divide the top ranks of the party in order to save Mr Yeltsin. Instead he limited the extent of his political defeat over the Yeltsin affair by promoting Mr Lev Zaikov, a close political ally and a full member of the politburo, to take Mr Yeltsin's place as party leader for Moscow.

The problem for Mr Gorbachev is that he must use the Communist Party as his instrument for change in reforming the way in which Soviet society is run, yet he also needs to reform the party itself. Hence he has always been careful in the past not to personalise disputes over policy or to drive conservative opposition into a corner.

It was this policy of carefully preserving party unity which was threatened by Mr Yeltsin's speech to the central committee on October 21 in which he accused the bureaucracy of sabotaging reform in Moscow, and pointed a finger at Mr Yegor Ligachev, number two in the politburo, as the leader of the conservatives within the leadership.

Populist style

Unity has been preserved but at a heavy price. The departure of Mr Yeltsin is bound to be seen in Moscow and the rest of the Soviet Union as a setback for reform because it is he, more than any other Soviet leader, who has put into practice the principles of democracy and freedom of expression which Mr Gorbachev frequently recommends.

Put in charge of Moscow at the end of 1985, he replaced Mr Viktor Grishin, whose administration was corrupt and incompetent even by the low standards of the later years of Mr Brezhnev. From the beginning he adopted a populist style, travelling to work by bus and struggling to improve public transport and housing.

Success was limited but Mr Yeltsin's efforts made him extremely popular in the Soviet capital. He himself saw the frustration of many of his projects as

being the result of resistance from the bureaucracy which he denounced as secret saboteurs of perestroika.

Yet he was never the leader of a faction within the leadership. His pugnacity and honesty recalled Mr Nikita Khrushchev in his lack of long-term strategy rather than Mr Gorbachev. By taking on Mr Ligachev at the last central committee meeting he was attacking the guardian of orthodoxy within the party when the Soviet leader could not afford to alienate even if he wanted to.

## Real differences

At the beginning of next year the first of the economic reforms, radically changing the way Soviet enterprises are run, will be introduced. Not only will the authority of some 16m Soviet managers and administrators be affected but so will the standard of living of much of the rest of the population. With these changes impending it is not surprising that Mr Gorbachev feels he cannot afford any splits at the top.

Yet these divisions will be difficult to avoid since they are based on real differences about the direction Soviet society should be taking. Mr Ligachev is not conservative in the sense of wishing to preserve the status quo of the Brezhnev years but he does want to clean up the system without fundamentally changing it. Mr Gorbachev's plans for reform are much more radical.

For Soviet advocates of radical change the manner of Mr Yeltsin's departure is almost as damaging to reform as the event itself. His offer to resign was kept secret for a week and then confirmed by senior Soviet officials to foreign and Soviet journalists but not a word of this appeared in the Soviet press. Instead Mr Muscovites had to learn about the fate of the leader just as they had done under Mr Brezhnev.

This shows the extent to which Mr Gorbachev's "revolution without shots" is still a revolution from above. It is also bound to damage public confidence in greater democracy and freedom of expression, the lack of which, Mr Gorbachev said in his speech, was the main reason for the 70th anniversary of the Bolshevik revolution, had doomed past Soviet efforts at political and economic reform.

# US goals for trade in services

THE NEW US proposals to the General Agreement on Tariffs and Trade for liberalisation of trade in services are a welcome effort to stimulate debate in one key area of the Uruguay round. They should be seen, however, as simply the opening shot in a protracted and complex negotiation whose outcome is still highly uncertain.

It was inevitable that services should initially take a back-seat role in the new round. The first year has been largely devoted to defining an area which is new to the GATT and on which little data has hitherto been available.

Beyond this lies the problem of reconciling traditional GATT concepts for trade in goods with the much more complex area of services. It is easy to identify a barrier to trade in goods and quantify its cost when it takes the form of a tariff. It is harder to do so with non-tariff barriers, but immeasurably more difficult with barriers to trade in services, most of which are rooted in national regulatory regimes.

Free trade in services generally requires the removal of barriers to establish a physical presence in the "importing" country. That in turn raises fundamental questions about labour mobility, freedom of investment, the role of state monopolies in sectors such as telecommunications and broadcasting, as well as the degree to which national regulators should be allowed to discriminate against foreign concerns.

The main thrust of the US proposals is to establish the principle of national treatment as the basis of a voluntary and flexible code which could apply across the whole spectrum of service industries. Signatories would have to accord to foreign firms the same rights of establishment, market access, licensing and regulatory treatment as domestic firms.

## Local rules

The proposals also cover cross-border trade in services. This should be welcomed by UK insurance companies who have long-standing ambition to write life policies in Germany from their cheap local base. However, the US suggests only that cross-border trade should be liberalised, "where there is a reasonable basis to require local establishment", a vague concept which leaves Germany plenty of room to remain obstructive.

The US has carefully avoided listing detailed proposals for specific sectors. As soon as the practical implications are examined, however, it becomes evident how radical and controversial the approach is.

For example, US restrictions on interstate banking would not be compatible with these proposals if they had ever been applied inside the own borders. There is no right of establishment between states. Furthermore, the restrictions are specifically designed to prevent more competitive banks from spreading into neighbouring states. If the US has been unable to make the principle of right of establishment *cum* national (or rather state) treatment effective within its own borders after more than 200 years, one has to wonder whether it is a practical basis for negotiation among sovereign states today.

## US restrictions

Consider another striking implication. US insurance companies are allowed to set up shop in Korea, but the hardly acceptable corollary in construction is that successful Korean firms with their cheap labour force would be free to move into the US.

National treatment could be unfair in yet other ways. US banks would be able to benefit freely from universal banking laws like that of Germany, but German banks would still be caught up in all the US restrictions arising from the Glass-Steagall legislation.

It would be nothing short of a miracle if the Uruguay round resolved all these practical difficulties. Nor does success or failure of the round itself depend on progress on the services issue.

After a year of talks, trade politicians have realised that the round will be judged more by what it produces in familiar areas like agriculture, the elimination of increasingly vexatious non-tariff barriers to trade in goods, and the strengthening of the GATT system itself - on which everything else in any case depends.

Yet the role of service industries in the world economy is growing. GATT needs to tackle this if it is to retain its relevance to the 1990s. The US proposals recognise this objective, but they are also extremely ambitious, and there is still a long way to go.

AT LAST, the International Monetary Fund and the World Bank may be able to claim a success story in black Africa's most powerful and populous state.

Over the past two years, Nigeria has been taking an economic prescription which has proved too harsh for most other states on the continent. Its economic prognosis has improved out of all recognition: the first phase of an IMF-backed reform programme has yielded results exceeding even the most optimistic forecasts.

The country's currency, the naira, has been devalued 66 per cent, removing the single most important obstacle to the recovery of an economy devastated by mismanagement, corruption, and the fall in the price of its main export, oil. After years of stalemate between the IMF and successive governments in Lagos, President Ibrahim Babangida has set in train a programme of reforms which, against all odds, seems to be laying the basis for sustained economic recovery.

On taking power in a military coup in August 1985, President Babangida inherited a country vehemently opposed to what was seen as interference by the IMF. Within a matter of months, he had defused the resistance by presenting the changes as home-grown measures simply endorsed by the Fund.

Since then, almost all price and import controls have been abolished and tariffs have been revised, substantially improving the flow of foreign exchange to agriculture and industry while reducing the country's heavy dependence on oil by boosting non-oil exports. Interest rates have been deregulated and the money supply has come under stricter control. And so far at least, dire predictions of rampant inflation have proved unfounded: inflation is put at 10 per cent to 15 per cent, well below the Third World average of 36 per cent.

The reforms also paved the way for recheduling the country's \$21bn (\$11.8bn) external debt, reducing the intolerable burden of debt service payments which would otherwise have consumed some 61 per cent of export earnings next year.

It is far too early to pronounce the restructuring programme an enduring success - at least until commercial banks resume lending to the private sector - but the reforms have virtually halved since 1980, with the unusual result that average living standards in rural areas are probably as high, if not higher, than in urban areas. President Babangida and his advisers justify their reform programme on the grounds that Nigeria's economy would have continued to deteriorate in this way had they not intervened.

By boosting incomes and employment in export and import substitution industries, policy changes have opened the door to growth in the non-oil economy. This has been most apparent in the cocoa sector, where a widely held theory that over-crop production had depressed prices incentives because new plantings require several years to mature. In fact, improved export markets and

prices (the price paid to cocoa farmers has increased by four to five times since the reform programme was launched) have meant that previously neglected cocoa and rubber trees are being brought back into production.

The dismantling of state-owned commodity boards which previously set artificially low prices for exports like palm oil, cocoa, cotton, rubber and groundnuts has also encouraged production.

The performance of non-oil exports is crucial to the success of economic restructuring. In 1985, such exports were valued at some \$320m, or 2.5 per cent of total exports, compared with 66 per cent in 1980.

But expansion of the non-oil sector on its own will not generate sufficient growth to keep pace with a 3.3 per cent annual increase in population. Support from Nigeria's creditors and donors abroad is essential. The government's strategy is based on the assumption that the country's external creditworthiness, currently at a low ebb, will be restored to enable Nigeria to achieve the ideal of "adjustment with growth."

So far, there appear to be more grounds for optimism about future domestic policy than about the foreign contribution. What is worrying Lagos - and also it seems the World Bank, which has played an uncharacteristically high-profile role in the Nigerian programme - is the reluctance of foreign commercial banks and bilateral donors to

support the country's efforts financially, despite the impressive results achieved so far.

According to Dr Chu Okongwu, the Finance Minister, rescheduling agreements last December with both commercial banks and bilateral donors cut last year's debt-service ratio (the ratio of debt repayments to export earnings) to 21.6 per cent from 42 per cent. In the current year, when the ratio without rescheduling would have been over 50 per cent, it is expected to fall to 24 per cent (excluding arrears built up in the interim).

But last year's bank rescheduling, which commits the banks to providing \$320m in new funds to Nigeria, has yet to be completed: banks blame Lagos for continuing to drag its feet on restructuring \$6bn in trade and interest arrears built up in the early 1980s. There have been delays too in completing bilateral agreements with official donors, some of whom will not commit credit cover to Nigeria until payments arrears are met. And the IMF is said to be mildly critical because some credit targets have been exceeded and subsidy reductions delayed.

Nigeria hopes that the bank rescheduling will be completed with a signing ceremony at the end of this month, paving the way for the release of the promised \$320m. Over the next few years, the banks are expected to provide enough new money to cover the country's interest bill, while "Paris Club" bilateral donors will provide up to \$250m a year in fresh funds. The World

Bank will spearhead the Nigeria support operation with loans of \$1.3bn a year and the African Development Bank is to provide up to \$200m annually.

These inflows are crucial to the success of the Nigerian gambler: economic growth cannot resume without an increase in imports. At the same time, any reduction in the funding of the country's innovative foreign currency auction - donors top up Nigeria's export earnings sold at auction - would also jeopardise the programme by putting new downward pressure on the exchange rate.

Many observers expect the currency to stabilise close to current levels of around N4.5 to the US dollar, but this will happen only if inflows from exports and capital can finance a significant increase in imports next year. The gap between the free market auction rate and those in two parallel markets - the so-called autonomous fund interbank market and the black market - has been narrowing recently, suggesting that the naira is reaching a more sustainable level.

While the severity of the foreign exchange crisis eased over the next few years, it seems clear that growth will continue to be constrained by shortages of essential spare parts and raw materials. While non-oil exports are responding to currency depreciation - \$1.5m worth of Nigerian textiles were sold to the US for the first time this year - capital flows have been disappointing and the repatriation of earnings from non-oil exports has also fallen short of expectations.

Under these circumstances, real gross domestic product is forecast to fall 2 per cent to 3 per cent this year, but to begin to recover in 1988. Industry, currently operating at 25 per cent to 30 per cent capacity, will rebound strongly provided that the shortage of imported inputs can be eased next year.

Some modest inflation is being undertaken with the repayment of N1.2bn (\$160.9m) of overdue government debts, mainly to contractors, expenditure of N500m by the Directorate of Food, Roads and Rural Infrastructure, and the resumption of some capital projects. A review is promised in January of fringe benefits to government employees, such as housing allowances, with a view to boosting domestic spending power. Nigerian policymakers will have to tread a delicate tightrope in the 1988 budget, offsetting big increases in the price of petrol and public utility charges with some increase in take-home pay.

There are difficult policy decisions to be made too about the privatisation and commercialisation of state-owned companies, the possibility of allowing debt-equity swaps, and on foreign investment, where past policies have deterred rather than encouraged capital inflows.

The prospects for success are far better than seemed likely a year ago, but the risks are obvious. While the immediate political outlook appears stable, the record shows that in Nigeria, there is always someone waiting in the wings who believes he can do better.

## THE NIGERIAN ECONOMY

# Winning, against all the odds

By Tony Hawkins



Picture by Ashley Johnson

by more than 40 per cent during the past 10 years.

Previous governments espoused a succession of austerity programmes which, bolstered by costly and ineffective administrative controls in the early 1980s, exacted a heavy toll in terms of employment and living standards. Urban unemployment is estimated to have risen from 7 per cent in 1983 to 15 per cent a year ago, and the rate has continued to climb since.

The urban unemployment problem is most severe in the case of secondary school-leavers - more than 40 per cent are believed to be without work.

Rising unemployment has been accompanied by falling real incomes. One official estimate suggests that real urban incomes have virtually halved since 1980, with the unusual result that average living standards in rural areas are probably as high, if not higher, than in urban areas.

The agenda for further change is formidable: in recent weeks, Nigerian ministers have made clear that they intend to push through further reforms including the removal of politically sensitive subsidies on domestic petrol consumption, a reduction in the fertilizer subsidy and higher tariffs for public utilities, especially electricity, water and telephones. The moves are likely to be announced in next year's budget, to be published in January.

Such a restructuring would be bitter under any circumstances, but in Nigeria's case, it is all the more unpleasant given the fact that real living standards have fallen

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## Cheaper calls for DES

Only a landlord now stands in the way of the Civil Service making its first big switch away from British Telecom telephone services in favour of BT's upstart rival, Mercury.

The Department of Education and Science is waiting for formal clearance from the landlord of its Waterloo headquarters to install the rooftop satellite dish that comes with the Mercury telephone contract.

There is something peculiar about the way BT charges for calls, the department says. "Mercury charges the customer only when the call starts. BT, however, charges on the basis of two-minute charging periods. If your call starts in the middle of a period, you are charged for the whole two minutes."

The message from Mercury is that local calls from the DES through the network will be 30 per cent cheaper, as the department will save 16 per cent on its trunk calls.

"BT does not challenge our figures," a delighted DES spokeswoman says. Initially, the change will save the DES \$10,000 a year on its \$140,000 annual telephone bill. The savings are expected to rise to \$30,000 a year. "We will go over to Mercury completely once Mercury's coverage expands across the country," says the DES.

## Daily bread

Sir James Goldsmith seems to have lost none of his ambition to own a daily newspaper. The Anglo-French dealmaker is currently negotiating to take control of the Quotidien de Paris, a centre-right French daily which has become more widely read as a result of the rival Le Figaro's increasingly right-wing pamphleteering tone.

The negotiations between Goldsmith and the Quotidien de Paris were confirmed yesterday by Philippe Tesson, the daily's publisher, who owns virtually 100 per cent of the paper's capital. But Tesson suggested the outcome of the negotiations was still uncertain.

When Lord Young, the Trade and Industry Secretary, visits the former steel town of Consett in County Durham today, it will be a moment of triumph for David Langston, an American.

Young will be opening a new factory for Langston's company, Blue Ridge Care, which now makes a million disposable nappies a day.

Langston, 44, researched the British market four years ago when the US company he then worked for was looking for somewhere to expand its nappy-making interests. At the time disposables had under 15 per cent of British nappy sales.

When his employers pulled back because of pressure in the US, Langston decided to go it alone with \$100,000 of his own money, \$800,000 of venture capital, and generous grant aid from the government for doing it all in Consett. He moved his wife Deborah from South Carolina, and they settled in Newcastle.

The gamble paid off for all. The company now employs 180, turnover has doubled each year since 1984, and is now approach-

## Men and Matters

Goldsmith, who sold his controlling stake in Generale Occidentale (GO) to the French CGE group this summer, is apparently prepared to invest about FF100m in the newspaper. At the same time, Tesson suggested that another minority partner could join in the venture.

Although Goldsmith sold out from GO this summer well before the house collapse, he has remained president of the editorial committee of the French news magazine L'Express controlled by GO, whose new chairman is the late Bobo, the former head of CGE and one of the major eminences grises of the French business establishment.

ing \$18m. Langston is less than impressed with British weather. But he says that the climate for entrepreneurs is outstanding.

Not Wellcome

It is rare that journalists have much sympathy for the subjects or victims - of their efforts. So there was an outburst of paranoia yesterday at the Wellcome Foundation press conference when the tables were for once turned on the writers.

First one scribe was told at the door that he was "not welcome". Then those who did penetrate the meeting found that the paparazzi - well, one photographer - was taking snaps of them. At last they knew what Lady Di has had to suffer.

Wellcome says there was nothing sinister in the picture-taking. Apparently one of us may soon achieve fame in the company's house magazine, who knows we may be recognised in Sainsbury's.

But journalists are constantly suspicious of attempts to silence them. The writer who had been escorted from the building by a security guard, James Ertchman of the Guardian, who is well-known for asking embarrassing questions of chemical and drug companies, had recently published a critical article about the profits Wellcome might make from its AIDS treatment Retrovir, making allegations which Wellcome had denied. Apparently Wellcome's press office felt that further dialogue between themselves and Ertchman would not be productive.

Bird brain

A City man who went to buy a parrot was asked to go to choose between three birds sitting on their owner's arm.

"How much is that one?" he asked, pointing to the one nearest the wrist. "£1,000 - but it speaks French."

"And the middle one?" "£2,000 - but it speaks French and German."

"And the one by your elbow?" "£3,000. It doesn't do anything but the other two call it the senior partner."

Observer

man of Kentucky Fried Chicken International as the latest addition to the American fast food chain opened in Felling, yesterday.

Prancing lion dancers celebrated the event, overlooked by a 10ft portrait of Col. Sanders. US ambassador, Winston Lord, proclaimed to a crowd of onlookers that the chicken lived up to its reputation of being "finger lickin' good."

Chinese customers said they found the taste all right, but were reluctant to make comparisons with their traditional methods of cooking chicken.

The three-storey restaurant, seating 500 customers and capable of serving 2,300 pieces of chicken per hour, is the biggest in the Kentucky Fried Chicken International network, and the first in the communist world.

Kentucky Fried Chicken president, Steven Fellingman, said it was hoped to open outlets in Shanghai and Canton within two years, and two more restaurants in Peking were possible by the end of 1988.

Fallen idol

Francis Maude, recently appointed as minister for corporate and consumer affairs, apologised to his lunchtime audience yesterday for shifting constantly from foot to foot.

It was not only because he was a shifty character, he said. On Wednesday, not two hours after launching a campaign to "promote safety in the home, he had fallen down stairs and sprained his ankle.

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## POLITICS TODAY

## In the financial tempest, a still, small voice of calm

By Malcolm Rutherford



VAN GOGH'S *Irises* sold for more than \$60m in New York, so after "the events of October" is the world back to normal?

It seems to me that judgment must be suspended for a little longer. There may not be an international economic crisis. All of the words in that phrase are slightly suspect. But it is still quite useful shorthand.

What we are seeing is a test of international co-operation: whether the political process in the US can combine to put that economic house in order, whether the Americans will agree to seek a period of exchange rate stability on the basis of a strengthened Louvre accord, and whether the West Germans and the Japanese will do their bit.

It is by no means certain that the results of the test will be positive and it is only small consolation that Britain is not in the front line. We should know more the weekend after next, the most likely date for a meeting of the Group of Seven (the main industrial democracies). Meanwhile, everything else that is going on seems slightly unreal. It is business as usual, but in a turbulent, unpredictable climate.

## The rise of a dismal science

TWO DISTINGUISHED former British Cabinet ministers gave lectures this week on broadly the same subject. Lord Hailsham delivered the annual Granada Guildhall lecture on the future of Cabinet government and the recently ennobled Mr Roy Jenkins spoke at the London School of Economics under the aegis of the Institute of Contemporary British History. Mr Jenkins's theme was the changing patterns of British government, ranging from Asquith to Mrs Thatcher via Baldwin and Attlee.

There was no great intellectual clash. What strikes one on reading them is, first, what conservative commentators both Hailsham and Jenkins say. Parts of the lectures could be interchangeable and their heroes lie in the past. Second, the point is not how much in the pattern of British government has changed in the course of this century, but how little.

Some changes are indisputable: the growth in the volume of government business, for example. Hailsham notes that the reforming Liberal administration of 1911, on which Jenkins is an expert, passed the Conservative Government of 1979-87 seldom do much less than 3,000 with another

10,000 pages of subordinate legislation. "There has also been the rise of the Treasury, as the sums of money handled by central government have become incalculably large," Hailsham records that the controversial budget introduced by Lloyd George in 1908, including the beginning of social security, accounted for "a beggarly 160m (golden) sovereigns. The budgets of Geoffrey Howe and Nigel Lawson, supposedly devoted to economy, top 150m (paper) pounds."

In the first half of the century, Prime Ministers, even when they had previously been Chancellor of the Exchequer, seem to have paid little attention to economic policy. That was true even of Baldwin, who presided over a slump, then a recovery. Jenkins claims that Attlee's interest was not much greater, but notes that by the time Attlee became Prime Minister "the dismal science had become far more central to government. This gave his Chancellors, especially Stafford Cripps, a very dominant position."

That was a sea change, Jenkins does not argue, although he could have done. The test of any recent British Government has been whether the Prime Minister and the Chancellor are working effectively together.

Another change arose from foreign affairs. Jenkins records that neither Asquith nor Baldwin attended an international conference in their capacity as Prime Minister. Subsequently the prime ministerial presence at such meetings has become commonplace. That must have altered the way that the Cabinet worked: the Foreign Secretary was no longer left to get on with his job.

Perhaps, too, there was a change in the nature of the composition of the Cabinet after Asquith's early years. Hailsham and Jenkins agree on this. Jenkins thinks that the first Asquith Cabinet was about the most glittering there ever was and draws attention to the non-political distinction of some of its members: Morely, Birrell and Haldane. Hailsham more or less concurs. The Cabinet, he states, need to be a collection of individual personalities, brought together by political party and principle, owing temporary chief and holding individual offices. It has not been like that for some time.

Hailsham thinks that the modern pattern had been set by 1924 when his father joined the Baldwin Cabinet as Attorney General. It had become: "A closely knit collegiate institution, bound together by political party and principle, owing collective responsibility, disciplined, sometimes harshly, from below by the necessity of constant

interdepartmental consultation, and from above by the increasingly dominant position of a Prime Minister wielding the prerogative of dissolution, armed with the power of instant dismissal, and even more so from outside by the constant presence and pressure of an organised opposition, competing constantly with the ruling party for popular and media approval and able to form an alternative administration in the wake of an adverse vote at a general election."

Those, he says, have remained the permanent characteristics. The one big change he notes is the shift towards government by Cabinet committee. He traces it, in particular, to the Suez Crisis that preceded over the conflict with Egypt in 1956, though he admits that it may have begun earlier. Clearly it must have done: the war-time Cabinet seems to have been like that and it is hard to see how Cabinet government can be run other than by groups of committees.

Jenkins believes that there has been a qualitative decline. While acknowledging that it is notoriously difficult to judge one's contemporaries against figures from the past, he states: "I do not think that Whitelaw, Howe, Lawson, Baker, Parkinson and Hurd can be put in the same league as outstanding personalities on the Asquith, Baldwin or Attlee lists; nor can they match the Asquith list of men of distinction outside politics."

He admits that Mrs Thatcher is a more dominant Prime Minister than Asquith, Baldwin or Attlee, but seems to attribute that to the weakness of her team (and that of the opposition) rather than to her strength.

It seems to me that the machinery of government has changed remarkably little over the decades. Politics depends on a mixture of personalities, luck and the circumstances of the time. As Jenkins says of Attlee: "Compared with Asquith and Baldwin, he was the worst speaker, and by far the best Cabinet chairman."

It is not clear beyond doubt that the power of the Prime Minister is growing exponentially. The Prime Minister may choose to be less interventionist in the way of seeking to dominate Cabinet committees. It is also open to Cabinet ministers to become more challenging.

Jenkins is selective in his examples. The former Mr James Callaghan ran the government machine well for a time without being overbearing. Mr Edward Heath had a not wholly unsuccessful shot at running a happy and collegiate Cabinet, while drawing on outside resources like the think tank



## Lombard

## A bond by any other name

By Anthony Harris

DELICATE TACT is not usually listed among the leading virtues of Mr Nigel Lawson but to judge by one passage in his Mansion House speech last week, this may be an injustice.

He was urging the US Federal Reserve to throw its weight behind any future support operations for the dollar, as it has so noticeably failed to do during the recent slide. "The United States," he added "should, if necessary, visibly equip itself with funds to do so."

This sounds like a purely technical suggestion but actually it is quite tough talk, especially if you read between these few lines, Americans dislike having to do business in anything other than dollars. Doing it visibly is an open admission that the market is now saturated with dollar claims, and does not trust them any more.

The trouble is not that the dollar is no longer trustworthy - even the most hairy-chested American knows that - but that President Carter was the last leader to admit it publicly. That has been until now a clinching argument with the present administration. Never again.

## Dollar securities

Mr Lawson's words need not mean anything as embarrassing as a new sort of Carter bond - a Baker bond, perhaps. The Fed could raise some tens of billions of yen and D-Marks through a well-publicised central bank swap. This would mean that the Fed rather than the other central banks would carry the corresponding book loss on any further dollar devaluation and so it would be a good deal more than window-dressing.

This might so impress that markets that they would trust dollar securities again - especially if the US current account starts to improve convincingly - but it is a high-risk strategy. It is much easier to deter speculators from committing their funds than to persuade long term investors to commit theirs and, if they are not persuaded, the US deficit will still have to be financed mainly by the central bank.

banks. This, unhappily, is where we came in. Intervention could work, as many official and academic studies have pointed out, if the governments concerned were prepared to let it work but this would mean allowing private investors to hold the currency of their choice, which would mean being relaxed about domestic money supply targets.

## Clear alternative

That is the last thing any of those concerned are ready to do. The monetarist Germans - and even the agnostic British - sell bonds to mop up the currency they have supplied, while the Fed lends reserves to make up any dollar shortage; so we are back to square one, with a surplus of unwanted dollars and a shortage of strong currencies.

That leaves one clear alternative: the Baker bonds which Mr Lawson was too tactful to name although they are surely what he had in mind. Under a bond scheme the US would borrow unwanted dollars directly from their private holders and give them future claims in the currencies of their choice instead of working through a chain of central banks.

Of course, the monetary results of this approach are just the same as those of sterilised intervention. Dollars remain in circulation and those who want strong currencies are left holding bonds.

The psychological effects are quite different, because there is no need for central banks to intervene to achieve recycling. It is this visible support which excites speculation. It incidentally means that the US could borrow at hard currency interest rates.

If the Americans really believe that the dollar has reached a sustainable level, market borrowing is the logical thing. It would provide stability and help reduce US Treasury spending at no cost (except in pride). Do they believe it and can they swallow their pride? No-one is likely to bet on that.

## Conflicts for directors

From Mr Edgar Palmountain  
Sir, Mr Austin Hamilton's letter (November 10) deserves both general support and a little further comment.

The role of independent directors would indeed be clarified and their position greatly strengthened by their incorporation into a supervisory board, and the best European models of this would certainly be calculated to afford better protection of shareholders' interests than they currently enjoy either here or in the United States.

Where I differ slightly from Mr Hamilton is in his acceptance of the notion that executive directors are entitled to pursue policies not conceived in the shareholders' interest. In law all directors are equally responsible to the company, and the plain and primary duty of them all is to manage the company for the benefit of its owners. The conflicts of interest are clarified and their position greatly strengthened by their incorporation into a supervisory board, and the best European models of this would certainly be calculated to afford better protection of shareholders' interests than they currently enjoy either here or in the United States.

## Protecting personal data

From Mr T. S. Bahchell  
Sir, Mr Richard Evans' place on the Data Protection Registrar (November 9) must be of vital interest to all commercial organisations. However, what is of particular interest to those companies who trade in personal data is mailing list brokers, such as this company, is the fact that the Data Protection Act and its interpretation by Mr Eric Howe, have managed to clarify at a stroke, the area in trading in personal data (as applicable to mailing lists).

Until the application of the Act, whether a mailing list was subject to copyright law or not was something never determined. Extensive use of mailing lists, and trading in them, is such recent marketing practice in the UK that there is no case-law to rely upon. Therefore until now, traders have been at a loss as to how to react to "misuse" of mailing lists - which legislation to apply when seeking redress. The fact that personal data, which forms part of mailing lists, have to be registered with the Registrar under the provisions of the current legislation, will mean that such data, and by connection mailing lists, become tangi-

## Letters to the Editor

bie goods and/or assets of their owners. As such, misuse can be regarded under the common law of ownership.

The ability to control and protect data and/or mailing lists in this manner without getting involved in a myriad of copyright laws would be welcomed by industry. Any data compiled and kept by a company, whether related to a list of clients or not, are valuable assets and any measure helping to protect them ought to be encouraged.

## Architects' PI insurance

From Mr Neil Peppercorn  
Sir, The excellence of your law reports has recently identified a point of detail in the case of *Thornam and Other v New Hampshire Insurance Co (UK) Ltd* and others, which may confuse the very important issue of professional indemnity insurance for architects.

The RIBA firmly recommends that its members are insured. However, the only PI policy wording approved by the RIBA Council is that currently available from the RIBA Insurance Agency.

There is a public misunderstanding over professional indemnity insurance. It is often wrongly assumed that all policy wordings and indemnity levels are to a common standard. This is incorrect and architects and clients alike need to be very clear on this point if both are to be properly protected.

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municipals, and a significant trend to competition and fragmentation of the industry at the generating level is emerging. I suggest Mr Baker visit California, Massachusetts and Virginia, with a stop-off in Washington to the Federal Energy Regulatory Commission hearings on deregulation and competition.

The CEBG and Area Boards have had three decades of success in suppressing competition, including recently undermining the 1989 Energy Act by discriminatory pricing. As Sir John Baker observed "the main monopoly profit is a quiet life for the management." Surely we do not want to add to our undistinguished stable of national monopolies.

## How to raise taxes

From Mr W. E. Weistling  
Sir, Mr Mickelborough (November 7) points out that not only the rates but also the inheritance tax is linked to property values. Unfortunately he overlooks at least three facts: firstly, unlike the rates, the inheritance tax is not a specific tax on houses, but a tax on the gratuitous transfer by a donor of wealth in general, whatever its composition; secondly, whereas mortgage interest tax relief is a so-called "tax expenditure" or "tax break" for the (living) owner-occupiers, inheritance tax hits the heirs of the donor's wealth (which may not comprise any house property at all); thirdly, unlike the rates, inheritance tax does not fill the coffers of the local authorities within whose boundaries the houses stand, but flows into the national Exchequer.

The thesis that tax liability should be at least proportional to income has been developed by the economists over the past two centuries and can be traced to one of the four maxims which Adam Smith formulated in *The Wealth of Nations*: "The subjects of every state ought to contribute towards the support of the government, as nearly as possible, in proportion to their respective abilities; that is, in proportion to the revenue which they respectively enjoy under the protection of the state."

I believe levying taxes based on the "ability to pay" is still today one of the fundamental tenets of successive Chancellors of the Exchequer. Charging equal prices for a loaf of bread, a Man Bar or a packet of Corn Flakes to all customers in a supermarket makes no sense.

supermarket makes economic sense in commercial terms - the competition sees to that but equal taxation of everyone, taking no account of someone's income, does not make sense in fiscal terms. You cannot apply "Basic Economics" to public finance. The simple explanation is that you would not get sufficient tax revenue. You cannot get taxes out of the poor - unless you subsidise them in the first instance, as will have to be done in the case of the Community Charge or poll tax - but only out of those who are able to pay, to have either an income or wealth, and the latter includes houses.

Finally, funding the various responsibilities listed by Mr Mickelborough by the country as a whole, out of the national Exchequer, is all very well, but "the who pays the piper calls the tune" and thus this system would ultimately lead to the death of local democracy as we know it. There will be Roman and Italian treasures galore on show, and not only in London. York and Edinburgh are also covered.

## Axiom sleepers

From Mr Alan Beth MP  
Sir, You report that British Rail claims to be "improving" its night sleeper trains and encouraging more people to use them (November 10).

The truth is that BR is axing some of its main sleeper services, leaving Newcastle and the Borders without any overnight service to and from London. The respected journal, *Modern Railways*, described it as "at best a public relations disaster, at worst a symptom of the disintegration of the national, or national, rail network." BR management now seem surprised at the uproar with which their proposal has been greeted.

## Channel Tunnel travel perks

From Dr Harold W. D. Hughes  
Sir, As Lex points out, much of the attraction of the Channel Tunnel Share Launch to private investors will lie in the carefully designed travel perks. These obviously cannot materialise until the Tunnel is opened in 1993 which is quite a long time off. Will the taxman now confirm, before the closing date of the launch, that he will not tax these perks as income, that he will never contemplate doing so?



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David Owen in Toronto on political choices facing Brian Mulroney

## Canada senses election fever

THE WALKING wounded of the Canadian House of Commons began their 10-day autumn break a few hours early last week, with a rampant influenza bug, rumoured to have been brought back from Vancouver by members of the Canadian delegation to the Commonwealth conference last assuming epidemic proportions.

The decision was greeted with a sigh of relief all round. Temperatures, as well as health, had been severely compromised in recent weeks as a tumultuous session, which began a month early on August 11, drew towards its hectic conclusion.

Among the sniffles and endemic bad language which have characterised an increasingly wintry Ottawa of late, it has been possible to detect a growing groundswell of opinion that the Mulroney Government - though languishing in third place in the polls and with nearly two years of its allotted term to run - may opt to go to the country sooner rather than later.

Several factors have contributed to this view. First and foremost, the Prime Minister is under increasing pressure from opposition parties to call an election as a form of referendum on the bilateral trade agreement struck with the US last month.

"This is such a major shift from the way in which we have organised our relations with the US in the past that it is just not right to have it put through by a government which didn't even talk about these things in the



Prime Minister Mulroney, under pressure

last campaign and which, in so far as you could take where they stood from what they had said before, had spoken against it," said Mr Steven Langdon, trade and industry critic for the left-centre New Democratic Party.

In fact, some observers feel Mr Mulroney may not be averse in his own time to calling the opposition parties' bluff, relying on a split in the anti-trade-deal vote to further his own cause.

One possible deterrent is that support for free trade (some 49 per cent) is much higher than support for the Conservatives (about 24 per cent of decided voters). Part of the reason for this may be that supporters of free trade in the abstract are not

necessarily enamoured of some of the specifics of the current deal.

Significantly, while both the Liberals and the NDP have come out firmly against the existing pact, neither rejects the concept of free trade out of hand. Mr Mulroney's well-documented personal credibility problem is a further underlying factor.

Second, while the government's economic record in terms of growth, job creation and deficit and unemployment reduction is generally sound, a sharp downturn in being increasingly forecast for next year - particularly in the light of the recent stock market crash.

Bank of Montreal last week released a set of particularly gloomy projections, including a real GDP growth of just 0.6 per cent for 1988. The bank also predicted that unemployment in Canada would rise from 8.6 per cent recently to 9.6 per cent by the end of next year.

While not everyone goes that far, it is generally accepted that future quarters are likely to bring a set of particularly gloomy economic growth. If nothing occurs in the near future to improve this outlook, Mr Mulroney may be tempted to call an election before the statistics are translated into lay-offs and smaller profits.

Third, the Government's pending tax reform package has been structured to give most voters the best (in the form of income tax reductions) tempered by a broadening of the tax base, sooner and the medicine (an

already postponed across-the-board tax) later. The Finance Ministry is still hoping to see the first stage of reform implemented in the 1988 tax year.

Finally, if an election were delayed beyond mid-July 1988, Mr Mulroney would have to contend with the muddled waters of new constituency boundaries. Although some feel that the net effect of the overhaul, which will increase the number of House of Commons seats to 295 from 282, would be to the benefit of the Tories, the map is sufficiently extensive to dilute the power of incumbency in many ridings, the majority of which are held by Conservative MPs.

The surprise announcement of Mr Scargill's decision will bring into the open a simmering power struggle within the union between Mr Scargill and a loose alliance of right wing and soft left leaders who have grown increasingly disillusioned with his leadership.

The ballot will widely be seen as a referendum on the future direction of the NUM which was left defeated and seriously divided after a year-long national coal strike in 1984-85.

The strike was a major test of strength between Mr Scargill, a powerful orator who provokes fierce loyalty and devotion, and Mrs Margaret Thatcher, Britain's Prime Minister.

Mr Scargill, who was elected the NUM's president for life in 1981, told the NUM executive committee that he was voluntarily honouring a pledge to seek re-election after five years in office.

The NUM said the ballot of the entire membership would be held on January 22, with nominations from possible challengers due by December 14.

The resignation, in the midst of a fresh dispute with the state-owned National Coal Board (NCB), which has resulted in a pit closure, was seen as a surprise move by the industry by surprise.

A defeat for Mr Scargill would be welcomed by moderates within the NUM, British Coal, which has been frustrated by his uncompromising approach to negotiations.

The Government, the Labour Party leadership, as well as many moderate and centre-left figures within the union movement.

## UK miners leader resigns in tactical bid for support

By Charles Leadbeater in London

MR ARTHUR SCARGILL, the controversial left wing president of the UK's National Union of Mineworkers (NUM), has announced his resignation in a tactical bid to force a re-election.

The surprise announcement of Mr Scargill's decision will bring into the open a simmering power struggle within the union between Mr Scargill and a loose alliance of right wing and soft left leaders who have grown increasingly disillusioned with his leadership.

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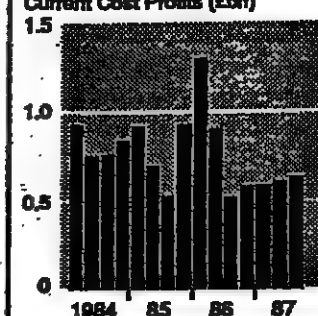
## THE LEX COLUMN

# Refining the benchmarks

The London market seems to have chosen a good time to bounce back. The September US trade figures, though horrible enough, were better than almost anyone expected, and had a tonic effect on the already recovering dollar. A decision on the budget deficit looked imminent yesterday, in which case there may well be calls for a G7 meeting over the weekend. A few weeks of stability in the dollar and Wall Street would at least give the London market the chance to reflect rationally on where it wants to go next.

### Royal Dutch Shell

Current Cost Profits (£bn)



price of the drug, though it can argue that further research needs to be financed and that margins are likely to be rather lower than on other top selling drugs. Even so, its profits should rise rapidly, and performance-driven fund managers may be foolish to stay out of the shares, especially as there are so few freely available. The downside risk of a sudden return to a sector average multiple is large, but not overwhelming.

### BOC

Stocks with significant US dependence were, along with a acquisitive conglomerate, amongst the most harshly treated on the way down, and are now leading the bounce. A timely moment, then, for BOC to be reminding a less panicky market of its defensive qualities on the back of some solid figures. Having fallen nearly 20 per cent further than the crashing market, it has now clawed back half that underperformance and could to have some way further to go, at least in relation to the market.

### Wellcome

While the release of any company's profit figures has been pretty meaningless for share prices of late, Wellcome's results have had little relevance to its shares since the emergence of its AIDS treatment, Retrovir, in fact yesterday's annual figures, showing pre-tax profits at \$169.1m up 85 per cent, demonstrated a strong performance from Wellcome's other activities, since Retrovir contributed only \$16m to sales and nothing to profits. The anti-hepatitis drug Zovirax has become a major earner, and clearly still has great potential. The turn-around at Coopers has been faster than expected, as has Wellcome's ability to cut the US tax charge.

Yet it is the prospects for Retrovir - Wellcome would not speculate yesterday on this year's sales - which make it hard to predict current year profits, let alone those five years out. After yesterday's rise of 43p to \$46p, its shares are on a prospective multiple of somewhere over 20, roughly twice the sector average. Should Retrovir continue to be the sole protagonist for AIDS, and if its side effects can be reduced allowing approval for use in less advanced cases, then Wellcome can expect huge sales of the drug. There are plenty of gruesome statistics on the numbers of actual and potential sufferers and little sign of competition.

Wellcome may, however, come under pressure later to cut the

But while BOC may, like ICI, have been the victim of the high liquidity of its shares and US recession-over-reaction, the fears were not wholly irrational. The company does, after all, still pump a lot of oxygen into US smokestack industries. Against that, BOC was quick to point out that its US economy forecasts for 1988 had already been low-key, while the shift into nitrogen (and healthcare) and the extent of its fixed revenue, create some insulation from the effects of downturn. Having sold dollars forward in large quantities (up to \$150m) the company should also have little to worry about on dollar translation for the current year, and will continue to benefit from having most of its debt in dollars. It is, however, less comfortable in Australian dollars and Rand.

Disappointment in US healthcare should be overcome this year and the bigger worry is the increasingly severe price competition in US gaps. It would also have been converting to have a final decision on the sale of the US carbon graphite business, but at least the acquirers should find it difficult to knock the price down, given its export profile, assuming the authorities were it through. The cash from the sale could now be put to even better use in expanding the healthcare business.

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## Co-ordination call for securities markets

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THE BRITISH Government suggested yesterday that international co-ordination of supervision of securities markets could be stepped up through an expansion of a series of informal gatherings which began in the UK last year.

Since the global stock market crash, there have been many calls for closer contacts between securities regulators, both to prevent abuses and to guard against damaging chain reactions of shocks to the international financial system.

Mr Francis Maude, Minister for Corporate and Consumer Affairs, said a Financial Times conference in London that the Wilton Park group, so named after a meeting of regulators from 10 countries held in Sussex last

December, would gather for the third time in February or March next year.

He said it would need to consider whether to continue to focus only on enforcement issues, or to extend its scope so that it became the equivalent for the securities markets of the Cooke Committee, which co-ordinates banking supervision under the aegis of the Bank-based Bank for International Settlements.

The Cooke Committee had begun in 1978 by formulating broad supervisory guidelines, but had since addressed a range of issues, including the stability and propriety of markets.

"We would welcome development of the Wilton Park group in a similar direction if the other regulators participating in it also

decide that it would be useful," Mr Maude said.

Governments have already taken steps towards greater co-ordination over the past year. Mr Maude said the UK had planned to negotiate bilateral agreements with several other countries, following understandings reached with the US and Japan. These provide for information bridges to help detect abuses such as insider trading.

In the longer run, the Government hoped these agreements could be consolidated into a multilateral accord.

Mr Maude, stressing the flexibility of the Government's approach to regulation in its application of the Financial Services Act, announced an easing in disclosure requirements for

overseas stock exchanges which need recognition from the UK Government because their members do business in London.

The Government would instead rely on the bilateral agreements to provide information from the foreign exchanges when necessary.

Separately, Securities and Investments Board officials said yesterday that capital adequacy requirements for securities firms being introduced under the Act would be reviewed because they had not taken into account the recent volatility of stock markets.

Lower requirements for hedged positions would be reassessed because events had shown the protection provided by hedging to be inadequate.

## Eurotunnel's top team strengthened

BY ANDREW TAYLOR IN LONDON

MR JOSEPH ANDERSON, a senior vice-president of Bechtel, the US construction group, has been seconded to Eurotunnel to take charge of the team managing the construction contract for the £4.7bn (\$8.37bn) Channel tunnel project.

Mr Anderson will become a deputy managing director and report directly to Mr Pierre Durand-Rival, Eurotunnel's French managing director.

He was programme manager in charge of construction of Jubail Industrial City, Saudi Arabia. The \$300m project involved the construction of a new city for 35,000 people and 16 primary industries.

The number of Bechtel executives seconded to Eurotunnel is to increase as part of moves to reorganise and strengthen the management team which will oversee the performance of the five British and five French construction groups which have won the contract to build the project.

Staff from British and French engineering consultants W.S. Atkins, Sir William Halcrow, Societe d'Etudes Techniques et Economiques and Tractebel Electrolab are also being seconded and integrated into the reorganised construction management team.

One of the criticisms made by opponents of the project is that the British and French construction companies awarded the contract are also founder shareholders.

The fear is that there will be insufficient control over the contractors and that they may not

operate in the best interest of all shareholders.

The upgraded role for Bechtel executives, who are expected to provide between 15 and 20 per cent of the management overseeing the construction contract, is designed to assist Eurotunnel maintain a tight grip on the construction of the project and ensure that it is completed in time and within budget.

Bechtel, the world's third largest contractor - only Bouygues of France and Shimizu of Japan won more orders last year - established its reputation as project manager of some of the largest international construction contracts undertaken during the last 20 years.

Mr Alastair Morton, British joint chairman of Eurotunnel, said the management reorganisation was designed to make best use of the skills of W.S. Atkins, Societe d'Etudes Techniques et Economiques and their sub-consultants by complementing them with Bechtel's project control experience.

W.S. Atkins and Societe d'Etudes Techniques et Economiques will maintain a separate monitoring role for the British and French Governments and international banks which have agreed to provide the project with up to £50m (\$8.9bn) in loans and standby credits.

Under this agreement the consultants will be expected to verify that construction is being carried out to budget and to the quality and safety standards required by the contract with Eurotunnel.

Eurotunnel abandons Canadian share issue, Page 33

## Dining out on Van Gogh

Continued from Page 1

It was the best and quickest, \$4.9m that Mr Marion has ever earned. The show, which drew there were no potential buyers actually in the room, unless they were phoning discreetly from an upstairs box.

Just three telephones bore the brunt of the bidding, and after the \$30m mark there were only two contestants.

The numbers of the major-rich seem to have shrunk since March when Christie's sold Van Gogh's Sunflowers in London for \$24.7m (\$44m) and there were still six contenders at roughly the same price level.

The bidding in New York had opened slowly, speeded up between \$36m and \$46m, and then slowed to an agonising crawl. The obvious barrier was \$50m. One bid was raised to \$49m; the other, however, came down, with the successful new owner having to find an additional \$4.9m to pay Sotheby's for its trouble.

Mr Payson quickly divided up his fortune. Very little of his \$55m will go to Sotheby's, which waived the 10 per cent it usually extracts from sellers to secure the commission of such a valuable work. Westbrook College in New York will get the rest, and various charities in that state, mostly national ones, will receive about the same. The rest disappears into a family trust, with some left over to indulge Mr Payson's ambition to become

a picture dealer. The next time he visits Sotheby's it will be as a buyer.

After the brief this production flagged. The show dragged on for almost two more hours. A record \$6.83m was achieved for a Monet 'Le Jardin' which pleased Sotheby's greatly because Christie's had set the previous record just 24 hours earlier.

There was also a record for a Salvador Dali, with \$2.45m being achieved for a giant canvas of the Battle of Tetuan.

In all the sale totalled a record \$110m, with a low-seeming 13 per cent unsold. Without lines, however, the unsold percentage would have been much higher. But it was Sotheby's pre-sale low forecast rather than its best hopes.

Wednesday night proved that great paintings, especially when they are cleverly marketed, can make unbelievable prices. But it also proved that the art market, while not knocked out by the paper impoverishment of many of its best clients, is looking slightly gloomy.

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## Congress resists over budget

Continued from Page 1

get past came shortly after the Commerce Department announced slightly better than expected trading for the British and French Governments and international banks which have agreed to provide the project with up to £50m (\$8.9bn) in loans and standby credits.

Under this agreement the consultants will be expected to verify that construction is being carried out to budget and to the quality and safety standards required by the contract with Eurotunnel.

Eurotunnel abandons Canadian share issue, Page 33

Mr James Baker, the Treasury Secretary, Mr Howard Baker, the White House Chief of Staff and Mr Jim Miller, the Budget Director, were seen in the White House.

Mr Fitts said the goal of the budget reduction talks was to avoid \$28bn of automatic spending cuts which would come into effect on November 20 under the separate Gramm-Rudman budget process. He said the aim was to get a package of at least this size for 1988, including savings leading into subsequent fiscal years.

Financial markets rallied after the trade figures were announced and were further buoyed by the White House statement in hopes of a budget package. The markets had been expecting a trade deficit for September of between \$14.6bn and \$15bn.

Exports of manufactured goods in September were \$1.1bn higher than the \$13.7bn in August and the January to August average which was also \$13.7bn. There was also a modest \$0.3bn decline in imports of manufactured goods.

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## World stock markets gain strength

Continued from Page 1

money markets still remain nervous on the outlook for the dollar. It also signalled that it will focus on the outcome of negotiations between the White House and the Congress to cut the US budget deficit, a resolution of which is expected soon.

The Bank of England, in its first public analysis of the effects of the recent turmoil in financial markets, said in its Quarterly Bulletin yesterday that growth in the seven major industrial countries could be cut from 2.6 per cent expected this year to 2.3 per cent in 1988.

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output in the UK would rise by about 2½ per cent next year. It also signalled that it will focus on the outcome of negotiations between the White House and the Congress to cut the US budget deficit, a resolution of which is expected soon.

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## World Weather

Alaska	50-60	10-20	Partly	None
Albania	60-70	10-20	Partly	None
Algeria	60-70	10-20	Partly	None
Argentina	60-70	10-20	Partly	None
Australia	60-70	10-20	Partly	None
Austria	60-70	10-20	Partly	None
Bahamas	60-70	10-20	Partly	None
Bahrain	60-70	10-20	Partly	None
Bangladesh	60-70	10-20	Partly	None
Barbados	60-70	10-20	Partly	None
Belarus	60-70	10-20	Partly	None
Belgium	60-70	10-20	Partly	None
Belize	60-70	10-20	Partly	None
Benin	60-70	10-20	Partly	None
Bhutan	60-70	10-20	Partly	None
Bolivia	60-70	10-20	Partly	None
Bosnia	60-70	10-20	Partly	None
Botswana	60-70	10-20	Partly	None
Brazil	60-70	10-20	Partly	None
Bulgaria	60-70	10-20	Partly	None
Burkina Faso	60-70	10-20	Partly	None
Burundi	60-70	10-20	Partly	None
Cambodia	60-70	10-20	Partly	None
Cameroon	60-70	10-20	Partly	None
Canada	60-70	10-20	Partly	None
Cape Verde	60-70	10-20	Partly	None
Chad	60-70	10-20	Partly	None
Chile	60-70	10-20	Partly	None
China	60-70	10-20	Partly	None
Colombia	60-70	10-20	Partly	None
Costa Rica	60-70	10-20	Partly	None
Croatia	60-70	10-20	Partly	None
Cuba	60-70	10-20	Partly	None
Cyprus	60-70	10-20	Partly	None
Czechia	60-70	10-20	Partly	None
Dominican	60-70	10-20	Partly	None
Dominica	60-70	10-20	Partly	None
DRC	60-70	10-20	Partly	None
Ecuador	60-70	10-20	Partly	None
Egypt	60-70	10-20	Partly	None
El Salvador	60-70	10-20	Partly	None
Equatorial	60-70	10-20	Partly	None
Ghana	60-70	10-20	Partly	None
Greece	60-70	10-20	Partly	None
Guatemala	60-70	10-20	Partly	None
Haiti	60-70	10-20	Partly	None
Honduras	60-70	10-20	Partly	None
Hungary	60-70	10-20	Partly	None
Iceland	60-70	10-20	Partly	None
India	60-70	10-20	Partly	None
Indonesia	60-70	10-20	Partly	None
Ireland	60-70	10-20	Partly	None
Israel	60-70	10-20	Partly	None
Italy	60-70	10-20	Partly	None
Jamaica	60-70	10-20	Partly	None
Japan	60-70	10-20	Partly	None
Jordan	60-70	10-20	Partly	None
Kazakhstan	60-70	10-20	Partly	None
Kenya	60-70	10-20	Partly	None



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# SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday November 13 1987

**IVECO**  
*Ford*  
**TRUCK**

EUROPE'S INTERNATIONAL TRUCK MANUFACTURER

## US GROUP ANNOUNCES FURTHER STOCK REPURCHASE

### Ford to buy back \$2bn shares

By ANATOLE KALETSKY in New York

FORD, the second-largest US motor manufacturer, yesterday said it would buy back a further \$2bn worth of its own shares, bringing to \$4.5bn the total stock repurchases authorised during the period of record profitability Ford is enjoying.

At current market prices, the \$2bn stock buyback could withdraw 27m Ford shares from the market, reducing the company's equity by 11 per cent.

Ford has already repurchased 43m shares, accounting for around 14 per cent of its equity in the last three years, for just under \$2.5bn.

Since October 19's stock market crash about 600 companies have launched plans to buy back shares, valued at \$34bn, according to an analysis by Merrill Lynch.

But the Ford move is probably the most significant, not only because of its size, which dwarfs most other companies' post-crash initiatives, but also because of the likelihood that Ford will actually put its plan into practice.

Wall Street analysts say many of the companies which have announced big stock buybacks in the last few weeks are believed to have bought relatively few shares in the market so far.

After the crash, buybacks became more or less de rigueur for corporate managements as tangible expressions of confidence in the prospects for their own companies and the US economy.

However, boards which announce buyback plans are generally under no obligation to complete them, or even to begin to implement them, within a particular period.

Ford, however, seems more likely than most companies to bid aggressively for its own shares in the stockmarket. It has grown increasingly flush with cash because of the record profits it has been earning in

the last two years, as well as its relatively conservative approach to new investment.

At the end of the third quarter, Ford's cash holdings came to \$9.1bn.

Wall Street analysts, who generally believe Ford's cash hoard could grow to around \$11bn by the year end, have been speculating for months about the likely uses of this liquidity.

The only takeover target firmly identified so far has been Financial Corporation of America, the biggest savings and loan institution in the country, which is operating under Federal government control following its near-bankruptcy two years ago.

Ford's consumer banking subsidiary, First Nationwide Bank, has submitted an offer to buy FCA. Terms were not disclosed.

Ford's approach to investment within the motor industry has been cautious. While it has spent more each year on upgrading its manufacturing facilities, Ford has not followed its bigger rival, General Motors, in building brand-new plants, arguing that the US motor industry is already threatened by serious overcapacity.

Ford has also turned down several opportunities to invest in the aerospace business, backing away from the purchase of Hughes Aircraft, when it was outbid by General Motors.

This caution has left large-scale distributions to shareholders as the main alternative use for its surplus cash.

In addition to its previous \$2.5bn buyback programme, which was launched in November 1984 and is now nearly completed, Ford last month increased its quarterly dividend by 33 per cent to \$1, raising its annual dividend cost to about \$1bn.

Guillevin International has become the third-largest electrical equipment wholesaler in Canada, with its acquisition of a similar distribution business in Canada from Steeley, of Rugby, England, for \$54m (US\$48.5m).

Steeley will retain its building materials business in Canada. It diversified into wholesale distribution of electrical and industrial equipment in the mid-1970s and a year ago decided to divest.

Guillevin's bid succeeded in competition with US, French and UK companies. The Guillevin purchase is being satisfied in \$350m cash and assumption of \$14m of trade payables. The merged company will have annual sales of well over \$350m.

Pharmacia, the Swedish biotechnology and pharmaceuticals group, has reported a 3 per cent increase in profits (after financial items) to SKr639.3m (\$106.6m).

Group profits were hit by the cost of recent acquisitions which led to lower interest income, as well as by adverse currency fluctuations.

Full-year profits after financial items are forecast to reach SKr900m, against profits of SKr821m last year.

Group sales rose 64 per cent to SKr4.32bn, compared with SKr2.643bn last year, thanks to acquisitions. These included Leo, the Swedish pharmaceutical group, and Intracenter, a US optical lens company.

The diagnostics division showed a 44 per cent increase in sales at SKr775.2m.

Taking comparable units, the increase amounted to 8 per cent.

Pharmacia said the integration of these acquisitions had had a restraining effect on sales.

Sales of the biotechnology division rose 58 per cent to SKr1.44bn, while pharmaceuticals sales rose 90 per cent to SKr1.509bn.

The ophthalmics division showed a strong increase in sales of Healon in Western Europe and maintained its market share in the US. Growth in the Japanese market is developing strongly and sales for the ophthalmics division rose 43 per cent to SKr709m.

The diagnostics division showed a 44 per cent increase in sales at SKr775.2m.

Guillevin pays C\$64m for Steeley unit

By Robert Gibbons in Montreal

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### Disney surges 67% in quarter

By James Buchan in New York

WALT DISNEY, the US entertainment and leisure group, maintained its powerful momentum in the three months to September with a 67 per cent increase in net income on a 21 per cent advance in sales revenues.

The Burbank, California group, which has enjoyed rapid growth since new management took over in 1984, said earnings were \$135.3m, or 98 cents a share, on revenues of \$758.8m in the company's fourth quarter to September.

In the full year, net income rose by 80 per cent to \$444.7m, or \$3.23 a share, on a 33 per cent rise in revenues to \$2.17bn.

Excluding the results of Arvida, the company's property development business, which was sold in the fourth quarter, earnings were up by 84 per cent for the year - to \$392.3m or \$2.85 a share - and 81 per cent for the quarter, to \$110.5m, or 80 cents a share.

Mr Michael Eisner, chairman, and Mr Frank Wells, president, the two executives who joined the company in 1984, said all three divisions contributed to the record performance.

In theme parks and resorts, revenues were up 16 per cent in the quarter and 20 per cent for the year because of increased attendance and higher spending by visitors.

Operating income was ahead by 23 per cent for the quarter and by 36 per cent for the year.

The group's filmed entertainment division enjoyed a 34 per cent increase in revenues for the quarter, with a 71 per cent improvement for the year.

The results were helped by the summer release of the film Stake-out and by growth at the Disney television channel.

Operating income was up by 803 per cent in the quarter and 158 per cent in the year.

### Honeywell Bull cuts US workforce by 14% in efficiency bid

By OUR NEW YORK STAFF

HONEYWELL BULL, the multinational information systems joint venture, is cutting 1,800 jobs or about 14 per cent of its US workforce in an attempt to improve manufacturing efficiency.

The computer group, which was formed in March 1987 when Honeywell spun off its information systems division into a new joint venture controlled by Groupe Bull of France, said that the cut back in jobs would come partly through the closure of a manufacturing plant in Phoenix, Arizona, and the consolidation of manufacturing elsewhere.

The group employs 11,500 people in the US and 20,500 worldwide.

Honeywell Bull, which is based in Minneapolis and includes NEC of Japan among its owners, has been struggling to protect its domestic market share after years of losses of business to IBM and Digital Equipment.

"We always said we wanted to get closer to our customers and improve manufacturing efficiency," the company said.

Honeywell Bull reported sales revenues of \$508.2m and net income of \$1.6m in its first three months of operations as a joint venture. Revenues for the company under Honeywell's sole ownership in the first quarter of the year were \$424m.

In the third to September, the company enjoyed revenue growth of about 10 per cent and remained profitable, Honeywell Bull said.

Eastern Air Lines tries to cut costs

By RODERICK ORAM in New York

EASTERN AIR LINES, one of the two main operating subsidiaries of Texas Air, will cut its workforce by 9 per cent and reduce other costs in an effort to stem heavy losses.

The moves, coming shortly after Eastern reported a \$87m third-quarter loss, will exert pressure in contract talks now underway with the International Association of Machinists (IAM), which represents about 13,000 of Eastern's 38,000 employees.

The IAM members, mainly mechanics and service personnel such as baggage handlers, refused to accept wage cuts two years ago when the airline was fighting for its independence against Texas Air's takeover bid.

IAM members won an 8 per cent rise, while unions representing flight and cabin crews accepted 20 per cent cuts.

Mr Phil Baker, Eastern's president, said yesterday: "The long-term answer to Eastern's problems is a revamped labour cost structure."

"Lacking that, further reductions and restructurings should be anticipated."

Eastern has cut its capacity, measured in seat-miles, by 10 per cent this quarter compared with a year earlier.

Most of the 3,900 job cuts announced yesterday will be in management, clerical and related areas. Mechanics will be relatively unaffected because the airline plans to maintain its 3500m-e-year maintenance budget despite fleet reductions.

In the pay talks, Eastern has proposed three categories for mechanics with hourly pay of \$18, \$16 and \$14 against \$18.25.

It is also demanding a separate contract for less-skilled service workers.

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### Fiat to regroup heavy equipment

By Alan Friedman in Milan

FIAT, the Turin-based car maker and conglomerate, has announced plans to regroup several of its earth-moving equipment and agricultural machinery subsidiaries in a new holding company to be called Fiatgeotech.

The new holding, to be launched in January 1988, will incorporate Fiatagri, which includes the group's tractor and other divisions; Fiatallis, the earth-moving equipment maker; and the group's Fiat-Hitachi venture, also in the earth-moving equipment sector.

Fiatgeotech is expected to have total 1988 sales of 12,900 bn (\$2.3bn) and plans to invest \$1.5bn in the next three years. The new holding company will include 10 factories, five of which will be located in Italy.

It will employ a total of 14,000 people, of which 9,200 will be based in Italy.

Mr Giancarlo Vezzadini, Fiatagri president, said yesterday the aim of the regrouping was to reduce management costs and achieve greater competitiveness.

He added that this year was proving to be a difficult year for the tractor and earth-moving equipment business.

### George Weston rise continues

By OUR MONTREAL CORRESPONDENT

GEORGE WESTON, holding company for the food processing and distribution and resource products businesses controlled by the Weston family, continued its improvement in the third quarter.

Net profit was C\$39.7m (US\$30.1m), or 80 cents a share, compared with C\$38.8m, or 74 cents, a year earlier on revenues of C\$3.3bn against C\$2.9bn.

This announcement appears as a matter of record only.



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October 1987

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## INTERNATIONAL COMPANIES &amp; FINANCE

## Benetton in link with NatWest

By Alan Pincus in Milan

Eni  
(Ente Nazionale Idrocarburi)  
sold the  
**Lanerossi** Group  
to MARZOTTO S.p.A.  
who becomes the leading Italian  
textile group  
The undersigned acted  
as financial advisor



BANQUE PARIBAS

3, rue d'Antin - Paris

IN HOLDING, the Benetton financial services company that is spearheading the Italian clothing group's diversification drive from clothing into finance, has formed a link with County NatWest Investment Management (CNIM), National Westminster Bank's portfolio management division.

The deal will see the NatWest investment management division providing advisory services for two new Benetton mutual funds, both aimed at channelling Italian savings into the international capital market.

The new funds, which will form part of the In Holding stable of insurance, domestic mutual fund, corporate finance and other financial service activities, are to be called Global Bond Fund and Global Equity Fund.

Both will require the approval of the Bank of Italy and other authorities in Rome before they can begin operating. This could take around six months.

Mr Giovanni Franz, the former investment banking executive of Merrill Lynch who took over at Benetton's In Holding last July, said yesterday that he aimed for the Benetton subsidiaries to be among the first Italian mutual funds focused on international investment. He said that CNIM was chosen for its advisory services because the NatWest division was one of the "biggest players" with about \$1.5bn (\$2.7bn) of funds under management and a staff of 70.

On the domestic mutual fund front, In Holding has already forged links with Eurochil, the Milan investment bank.

## Sulzer may face legal proceedings

By Our Zurich Correspondent

MR TITO TETTAMANTI, the leader of a shareholder group which controls some 36 per cent of the voting capital of Sulzer Brothers, is envisaging legal proceedings against the Swiss engineering company.

There would be aimed against Sulzer's refusal to enter a number of shareholders into its stock register. The company, all of whose voting equity is in the form of registered shares, limits registration to a maximum of 1,000 shares and has recently struck various shareholders from the register on the grounds that they did not buy the stock with their own money.

It was estimated last month that some 22 per cent of the registered capital was currently "floating" - that is, not entered into the Sulzer register and thus unable to exercise a vote.

Mr Tettamanti also criticises what he calls "unhelpful contentions and insinuations" on the part of the Sulzer management. These include claims made that Mr Tettamanti still wanted to sell the shares he controls.

## Kuoni acquires Austrian group

By Our Zurich Correspondent

REISEBUERO KUONI, the Swiss-owned travel agency concern, has taken over the Austrian tour operator, Nur-Neckermann Osterreich.

The Austrian company, which booked a turnover of Sch460m (\$38.1m) in the year ended October 1987, is now back in profit after a loss of Sch20m in 1986.

Following the takeover it will continue to be managed independently but will co-operate closely with Kuoni's Austrian subsidiary, which has 14 branches and a turnover of Sch1.5m.

## UAP privatisation postponed

By GEORGE GRAMM in Paris

THE FRENCH Government has delayed five days before it was due to begin.

Mr Balladur said it would be inappropriate to privatise UAP at the moment, when private sector companies were being compelled to delay capital increases, and no decision had yet been taken on when to restart its offer for sale.

The sale of a 15 per cent stake in the state airline, Air France, has also been delayed.

Political opponents of Mr Balladur - both the Socialist opposition and supporters of Mr Raymond Barre who belong to the government majority - have for some days called on the minister to delay the UAP privatisation.

But the minister showed an extreme reluctance to abandon

the flotation, inviting bids for UAP's "hard core" of friendly shareholders even after he had suspended the Matra operation.

Mr Balladur has been anxious not to slow the pace of his FF300bn (\$52.8bn) privatisation programme, already 40 per cent completed, which has until recently appeared to be one of the main electoral planks for Mr Jacques Chirac, the Prime Minister, in next year's presidential elections.

His desire to move UAP, in particular, into the private sector - even though its value is largely based on its investment portfolio, and is therefore more vulnerable than that of other companies to the effects of the stock market collapse - has prompted further political criticisms.

UAP is chaired by Mr Jean Dromer, a close supporter of Mr Chirac, and Mr Balladur has been accused by Barrists and Socialists of wanting to ensure that the insurance giant, with its key stakes in all France's major corporations, stays in the hands of his political allies.

Some overseas institutional investors, meanwhile, have in recent days interpreted his reluctance to postpone UAP as a determination to press ahead at all costs, and has contributed to the fragility of the French stock market.

Yesterday's announcement, however, coincided with a strong rise in the Paris market prompted by the improvement in the US commercial deficit. The CAC indicator rose by 8.31 per cent.

## Ericsson boosted by information side

By SARA WEBB in Stockholm

ERICSSON, THE Swedish telecommunications and electronics group, turned in a third-quarter profit for the first time in three years, helped by improvements in its information systems division.

The group said that full-year profits would match or even exceed the 1986 figure of SKr911m (\$150m), before appropriations and taxes.

Profits reached SKr45m in the third quarter, against a loss of SKr93m in the corresponding period last year. Third-quarter sales rose by 10 per cent to SKr7.18bn.

Ericsson said that the improvement in its information systems operation. The group believes that the information

systems division, which has incurred heavy losses for the last three years, will achieve its target of breaking even, before interest charges, in 1987.

Taking the full nine months, profits, before appropriations and taxes, reached SKr45m, up 23 per cent on the previous year. Profits were boosted by capital gains of SKr315m from the sale of shares and assets.

Ericsson had shown poor results in the first six months due to weak demand for cable in the US, high investments in radio systems and high project costs in part of its defence systems division. It is now optimistic about the full year.

Group sales for the nine months edged up 1 per cent to SKr21.8bn, while order book-

ings slipped by 1 per cent to SKr22.37bn, both affected adversely by the falling dollar and divestment of operations.

Ericsson's public telecommunications operations showed an 8 per cent increase in sales at SKr6.4bn, chiefly due to demand from Italy, Spain, Denmark and the Netherlands. Ericsson said that its investment in the French market would have an adverse effect on earnings in the short-term.

The group said that its operations in the US, where it is trying to break into the fiercely competitive market for switching systems, "have proceeded as planned" with new orders booked from several telephone companies.

Mr Bjorn Svedberg, chief executive officer, said: "The

efforts we have made, and are making, to penetrate new markets for telephone exchanges and mobile telephones, as well as adaptation of the AXE system to the British, French and North American markets, provide a solid base for the optimism I have in the future."

The information systems operations have shown a strong improvement due to extensive cost-cutting measures, including job cuts. Last month, Ericsson signed a letter of intent to sell its office equipment operations to Design Funktion of Norway in a further effort to put the operation back on its feet.

Including this disposal, Ericsson will have cut the information systems division workforce from 22,900 to about 12,000 in two-and-a-half years.

## OEMV offering to be reduced

By JUDY DEMPSEY in Vienna

THE SALE OF OEMV, the state-run Austrian oil and petrochemical group, will go ahead as planned, but with a significant reduction of the number of shares on offer.

After lengthy discussions on whether to reduce the offering from 500,000 shares, or 25 per cent of the share capital, to 300,000, or 15 per cent. The nominal value of each share is Sch1,000. The issue price has finally been set at Sch4,400.

There was speculation that the offering might be postponed in the light of the collapse of the stock markets and the poor interest in the sale shown by foreign investors. Originally it was planned to offer 40 per cent to

foreign investors. Now this has been cut to 20 per cent.

Instead, the 500,000 shares will be offered to the domestic market. Until November 16, the 15,000 employees of OEMV, including those in retirement, will be able to buy shares.

They will receive a 15 per cent dividend. The rest will be sold to the domestic market with a 15 per cent dividend.

If foreigners want to buy, they can, but we are not setting aside a set amount for them," Mr Herbert Kees, the chairman of OEMV's board of management, said yesterday.

Subscriptions open on November 16 and close on November 25. The shares will be listed on the Vienna bourse on December 3 and on the Frankfurt and Munich stock exchanges on December 9.

The partial privatisation of OEMV, one of the few successful state-run industries, which recorded a net profit (dividends) of Sch10m (\$2.4m) for 1986, is regarded as a test case for the Austrian Government's privatisation programme, in which 40 per cent of the state's holdings will be gradually sold to the public.

No decision has been made about offering a second tranche. "It depends on the response to the issue price, foreign interest and the state of the stock market," said an official of Creditanstalt Bankverein, the Austrian bank which is leading the sale.

## Viag sees further profits rise

By ANDREW FISHER in Frankfurt

VIAG, THE West German energy, aluminium and chemicals group in which the Government plans to sell more shares next year, is set for a further rise in profits this year.

The Bonn-based company said that net profits in the first nine months totalled DM120m (\$70m). It gave no comparison, but analysts noted that Viag was thus on target for a full year's total of some DM140m against DM145m in 1986.

Last week, the Government said that the remaining state-owned shareholding of 60 per cent in the company would be sold next year. Just over 47 per cent is directly owned by the government and 12.5 per cent by

the Kreditanstalt für Wiederaufbau.

Viag said turnover in the first nine months was 5 per cent lower at DM7.9bn. On the energy side, there was a decline through lower gas prices, while currency movements held back revenue in D-Mark terms in aluminium. Turnover rose slightly in chemicals, however.

The figures showed that Viag has slowed its rate of turnover decline from the 9 per cent recorded in the first half. Mr Reinhold Fischer, an analyst with Banque Paribas Capital Markets in London, estimated the turnover fall in the full year would be just 3 per cent.

The company said that under new accounting rules, it intended to consolidate its interests in its two main energy utilities, Bayernwerk, in which it owns 39 per cent, and Thyssen-Gas (50 per cent).

This will increase its stated earnings per share, which last year totalled DM25.30. Viag's share price yesterday recovered in line with the German stock market to close at DM175 against DM160 on Wednesday.

At this level, the state-owned stake set for privatisation is worth just over DM1.2bn. The Government said a 40 per cent holding last year to raise DM765m.

## Moët Vuitton forecasts 20% growth for 1987

By OUR PARIS STAFF

MOËT HENNESSY Louis Vuitton (LVHM), France's leading luxury goods group, recently formed by the merger of the Moët Hennessey champagne, cognac and perfume group with Louis Vuitton, the luggage maker and owner of Venetian quai champagne, expects to report net earnings of FF1.3bn (\$220m) this year on sales of FF1.3bn.

The FF1.3bn profit would represent an increase of about 30 per cent over the previous year. If the two companies had been merged in 1986. On the same basis, sales would show a 16 per cent rise this year over last year.

However, some financial analysts had expected the merged

group to report profits of more than FF1.3bn this year. Indeed, the recent stock market crash is not expected to have an impact on the group's results.

LVHM also reported yesterday first half sales of FF8.6bn, showing a 17 per cent increase over the first half of last year if the two companies had already been merged.

The profit rise this year has been spearheaded by the group's baguette and cognac businesses. The merger has also given the new group a 22 per cent share of the champagne market and a strong position in the perfume business with its Christian Dior and Givenchy brands.

## Japanese cable group shows 97% increase

By Stefan Wagstyl in Tokyo

FURUKAWA ELECTRIC, a Japanese cable and wire making company, has reported a 97 per cent increase in interim pre-tax profits to ¥7.1bn (\$52.6m) due to sharp reductions in costs.

The company, which processes copper and aluminium, benefited from the fall in the cost of imported raw materials and from streamlining its production plants. It shed 400 of its 7,419 workers.

Sales in the six months to the end of September rose marginally, by 0.5 per cent, to ¥221bn. Net profits were up 50 per cent to ¥3.33bn.

Furukawa is forecasting ¥440bn sales for the full year, up from ¥434.1bn, and ¥130m in pre-tax profits against ¥8.4bn.

## Fecsa in talks to dispose of offshoot to Dumez

By DAVID WHITE in Madrid

FUERZAS Electricas de Catalunya (Fecsa), the Spanish electrical utility which is negotiating a plan to restructure its \$6bn debt, is engaged in "advanced discussions" for selling its construction subsidiary, Constructora Prensas (Copisa), to the Dumez group of France.

Copisa, whose main client is Fecsa, had sales last year of Pta7.8bn (\$70m), down from Pta10.3bn in 1985.

Under the proposed deal, which forms part of plans to dispose of profitable Fecsa subsidiaries outside the electricity sector, Dumez would pay between Pta600m and Pta800m and assume Copisa debts of Pta2.4bn, Fecsa said.

However, the sale of Copisa is being vigorously opposed by representatives of the company's 500-odd employees. Fecsa said the deal would include guarantees for jobs and for continued contracts from the electrical utility for laying cables, maintenance and other work.

It said the sale was due to be completed next month. Copisa is at present 89 per cent owned by Fecsa itself, with the rest in the hands of another subsidiary.

The steering committee of Fecsa's foreign banking creditors is meanwhile due to meet in London next Monday to discuss a provisional agreement reached with negotiators on a debt-rescheduling and capitalisation plan.

## SBC steady despite market turbulence

By John Weeks in Zurich

SWISS BANK Corporation expects 1987 profits to be close to the record Sfr74m (\$490m) booked for last year. Mr Walter Frehner, head of the bank's executive board, said in Zurich yesterday that this should be possible despite recent developments on the stock and foreign exchange markets and a substantial rise in operating costs.

The results of the continuing nervousness on financial results was not yet wholly clear, Mr Frehner said. Value adjustments would certainly have to be made in respect of securities holdings, though provisions to this end had been set aside in previous years.

Income from safe-custody fees was unlikely to be affected to any noticeable extent, he said, while brokerage commissions should reach a new record. Mr Frehner said it was difficult as yet to judge the future development of syndication fees.

Elsewhere, SBC expects higher profits this year from its foreign exchange and precious metals trading operations and hopes for a rise in net interest earnings.

With regard to investment policy, a general manager, said SBC had recommended a reduction in the equity share portfolio in September. He indicated that future portfolio management models would foresee a restructuring in favour of quality stocks with a high dividend yield, as well as a further expansion of bond holdings "for conservative investors."

The bank does not expect any major slowdown in the Swiss economy in the wake of the stock market crisis. This is seen as leading to a reduction in potential 1988 growth of "no more than 0.5 per cent" in terms of real gross domestic product expansion. SBC economists now believe

Central International Limited  
U.S. \$150,000,000 Floating Rate Notes due 2000

For the six months 12th November, 1987 to 12th May, 1988 the Notes will carry an interest rate of 7.577% per annum with coupon of U.S. \$181.00 payable on 12th May, 1988.

Bankers' Trust Company, London Agent Bank

## Bikuben

Sparekassen Bikuben  
(A Savings Bank established under Danish Banking Law)

U.S. \$45,000,000

Floating Rate Subordinated Notes due 1998

Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the interest period from 16th November, 1987 to 16th May, 1988 the following information will apply:-

1. Rate of Interest 7 3/4% per annum
2. Coupon Amount US\$391.81
3. Interest Payment Date: 16th May, 1988

Agent Bank  
Bank of America International Limited

U.S. \$250,000,000

BANK OF BOSTON  
CORPORATIONSubordinated  
Floating Rate Notes Due 2001

Interest Rate 7 3/4% per annum

Interest Period 13th November 1987

16th February 1988

Interest Amount per U.S. \$50,000 Note due

16th February 1988 U.S. \$987.83

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$150,000,000

First Bank System, Inc.

Floating Rate Subordinated  
Capital Notes Due 1996

Interest Rate 7 3/4% per annum

Interest Period 13th November 1987

16th February 1988

Interest Amount per U.S. \$50,000 Note due

16th February 1988 U.S. \$987.83

Credit Suisse First Boston Limited  
Agent BankNational Westminster Finance B.V.  
(Incorporated in The Netherlands with limited liability)

U.S. \$500,000,000 Junior Guaranteed FRNs

Guaranteed on a junior subordinated basis as to

payment of principal and interest by

National Westminster Bank PLC

(Incorporated in England with limited liability)

Notice is hereby given that the Rate of Interest has been fixed at 7.875% p.a. and that the interest payable on the relevant Interest Payment Date, May 13, 1988, against Coupon No. 8 in respect of U.S.\$25,000 nominal of the Notes will be U.S.\$995.31 and in respect of U.S.\$5,000 nominal of the Notes will be U.S.\$199.06.

November 13, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

Santa Barbara Savings  
and Loan Association

(Incorporated under the laws of the State of California)

U.S. \$100,000,000

Collateralized Floating Rate Notes Due 1996

Notice is hereby given that the Rate of Interest has been fixed at 7.5% p.a. and that the interest payable on the relevant Interest Payment Date, February 16, 1988 against Coupon No. 6 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$197.17.

November 13, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK



## INTERNATIONAL COMPANIES &amp; FINANCE

## Mixed results at Japanese opticals

By Coda Reporters in Tokyo

THREE of Japan's leading camera and office equipment makers have turned in mixed results for the six months to September. Of the three, Ricoh reported the best set of figures, largely because of its move to higher value-added exports and its widely diversified product mix.

Nippon Kogaku, maker of Nikon cameras, incurred an operating loss in the period as camera exports dropped by 18 per cent. Minolta, which derives 80 per cent of its sales from exports, reported a plunge in profits for the period.

Ricoh, a leader in copiers, said it boosted pre-tax profits by 46.8 per cent because of brisk exports of its office automation equipment, including facsimile machines and printers, which soared by 78 per cent in the period.

The profits of ¥13.2bn (97.4m) on sales of ¥99.1bn last year, while sales grew to ¥270.7bn from ¥239.2bn. For the full year, Ricoh is forecasting profits of ¥26bn on sales of ¥1,050bn. Exports overall for the six-month period grew by 35.9 per cent, in spite of the appreciation of the yen.

Minolta, however, which depends more heavily on exports than Ricoh and has a smaller product range, reported a drop in profits for the six months to ¥2.6bn, compared with ¥5.2bn last year. Sales dropped to ¥98.6bn from ¥111bn.

The company said it suffered foreign-exchange losses of ¥2.4bn. Copier sales were smooth in the period, however.

Nippon Kogaku fared even worse, producing an operating loss and needing its interim dividend. Pre-tax profits dropped 78 per cent from a year earlier to ¥33m, in spite of significant profits realised through financial deals.

Sales dropped 3.6 per cent to ¥79.8m. The company said it stopped raising prices to cover its exchange losses because of intense competition with south-east Asian camera makers in overseas markets.

Nonetheless, it forecasts a recovery in the second half as semiconductor makers have increased orders for chip components made by the company.

As a result, the company forecasts pre-tax profits of ¥2bn on sales of ¥168bn in the 12 months. It intends to pay an annual dividend of ¥2.

Sales grew 4.4 per cent to ¥204.3bn during a period in which the company said it had been streamlining its sales system because of the pressure of the high yen.

Its chemical business was helped by stability in the oil price and increased demand, while research and development

## Modest rise at National Australia

By CHRIS SHERWELL IN SYDNEY

NATIONAL Australia Bank, the largest of Australia's four trading banks in terms of assets, yesterday reported an 8 per cent rise in annual earnings after almost doubling its doubtful debt provisions.

The bank is the first of the private sector trading banks to report its results for 1987-88. The provisions have been sought by the Reserve Bank, and follow similar moves by leading banks in the US and Europe.

The figures for the Melbourne-based bank do not include the effect of its recent acquisition of the Midland Bank of the

UK of the Clydesdale Bank of Scotland, the Northern Bank in Northern Ireland and the Northern Bank (Ireland).

But the bank said the acquisition had increased the group's total assets to A\$800m (US\$415m) from A\$470m, which was itself up 11 per cent on the year.

Net earnings for the year to September rose to A\$238m from A\$203.6m. Pre-tax figures showed an even more marked jump of 21 per cent, to A\$205.7m from A\$169.2m.

The difference is explained mostly by the increased debt provisions, although the tax burden was also higher. Provisions

rose from A\$104.7m to A\$200.2m, an increase of 91 per cent.

The figure includes an amount of A\$84m which represents 30 per cent of the bank's outstanding debt to countries which rescheduled debt during the year.

The bank's overall exposure to these countries is put at A\$230m, less than 0.5 per cent of total assets.

Of the remainder, write-offs increased to A\$74.3m and general provisions amounted to A\$92m, a sharp rise aimed at strengthening the group's balance sheet.

The improved earnings prior-

ity came from across the board. The principal contributor was the trading bank, with A\$240m, up 7 per cent from A\$220m. Savings bank and merchant bank activities also improved.

Gross income was up 13.8 per cent to A\$5.98m. But earnings per share were down to 67.4 cents, from 72.6 cents, while return on average shareholders' funds slipped to 12.5 per cent from 13 per cent.

On the purchase of the Clydesdale and Northern banks, the bank said it would make a "material contribution" to profits in the current year.

The improved earnings prior-

## Sharp gain forecast at Western Mining

By Our Sydney Correspondent

WESTERN MINING, one of Australia's largest gold and mineral groups, yesterday forecast a first-half operating profit well in excess of the full-year result of A\$93.5m (US\$67m) for 1986-87.

Sir Arvi Parbo, chairman, told the annual meeting in Adelaide that it was impossible to predict results for the second half, which would depend on the "imponderables of world economic conditions."

But he said the group's share of gold mining production would reach 450,000 oz in the current year and show a further increase in the following year. This is close to 100,000 oz more than last year.

Western Mining is also a leading nickel producer and has interests in uranium, copper, phosphate and aluminium smelting.

Sir Arvi was speaking in the wake of the worldwide share market collapse which has hit Australian companies particularly severely. Western Mining recovered 45 cents yesterday to A\$4.80, but is well off its peak of A\$12.

"The company is in a very strong operational and financial shape to face whatever happens," he said.

## Earnings at Cosmo Oil climb 88% after reshape

By STEFAN WAGSTVL IN TOKYO

COSMO OIL, a Japanese oil wholesaler, reported its first year through the merger of two troubled independent groups, has reported an 88 per cent increase in interim pre-tax profits to ¥12.8bn (94.8m), attributable to the effects of rationalisation.

Cosmo, which took over the business of Dai-ichi Oil and Maruzen Oil, cut its workforce by 568 to 5,873. The company also increased profits from financial investments and gained from a rise in oil prices which allowed it to sell high-priced stocks.

Sales in the six months to September were down 17.1 per cent to ¥615bn following the deconsolidation of Cosmo's liquidated petroleum gas (LPG) division. Net profits were 170 per cent higher at ¥6.4bn.

Mitsubishi Oil, an oil distribution company controlled by the Mitsubishi group, reported a 165 per cent leap in interim profits to ¥7.6bn pre-tax, on sales of ¥315bn, down 4 per cent.

Idemitsu Kosan, Japan's second largest petroleum refiner and distributor, more than doubled pre-tax profits from ¥2.1bn to ¥5.4bn.

The result for Okuma was a 29.1 per cent fall in sales in the first half to ¥30.5bn and an operating loss of ¥619m.

However, thanks to earnings from financial transactions, the company made a pre-tax profit of ¥624m, although this was down 60 per cent.

Mr Takeo Okuma, president, said he was concerned about the year's fresh advance against the dollar, but he expected demand to pick up in the second half and a return to profit at the operating level.

The company is forecasting a pre-tax profit of ¥1.6bn in the full year.

Drop in sales triggers loss at Okuma

By Ian Rodger in Tokyo

OKUMA Machinery Works, one of Japan's leading machine tool builders, suffered its first operating loss in nine years in the six months to September because of a 29.1 per cent fall in sales, and has cut its interim dividend by 86 per cent to ¥2.75 per share.

The company is a leading exporter of machine tools, and last year the Japanese machine tool industry agreed to reduce voluntarily its shipments to the US.

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## Project cancellation hits Israeli defence company

By JUDITH MALTZ IN JERUSALEM

ELBIT, a leading Israeli computer and defence electronics company, has reported a 28 per cent drop to \$3.1m in its net profits for the first half ended September.

The downturn was attributed to the recent cancellation of the controversial Lavi fighter bomber project which, over the past three years, had been responsible for up to 10 per cent of the company's income. In its latest quarter, Elbit put aside \$1.5m to finance cancellation costs.

Last month, Mr Emmanuel Gil, company president, announced a big reorganisation programme, aimed at improving Elbit's chances of being awarded some of the \$400m in US military aid being allocated to the production of a new generation of alternative weapons.

Sales at Elbit rose by 6 per cent to \$81.1m in the first half. The company's backlog of orders stood at close to \$250m at the end of September.

Meanwhile, Elron Electronic Industries, Elbit's parent company, reported a \$40,000 loss in the first six months of its financial year, after earning \$2.1m in the same period last year.

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## WELLCOME RESULTS 1987

## Rise in profits comes from broad product range

## FINANCIAL HIGHLIGHTS

	1987 £m	1986 £m	% increase
Turnover	1,132.4	1,005.4	13%
Exports from the UK	228.1	198.5	15%
Research and development expenditure	142.4	132.5	7%
Profit before taxation	169.1	125.3	35%
Profit attributable to shareholders	94.1	63.9	47%
Dividends	23.7	17.4	36%
Earnings per ordinary share	11.2p	7.8p	44%
Shareholders' funds	559.0	513.6	9%



Mr A.J. Sheppard, Chairman and Chief Executive, reports: The past year has been greatly concerned with the development and launch of our AIDS therapy, zidovudine. Additionally, during the year, we have made progress across a number of fronts.

**RESEARCH AND DEVELOPMENT** Apart from the work on zidovudine, we have also further developed existing products, such as acyclovir and atracurium, as well as progressing novel products, including an antihistamine and an anticonvulsant. In 1985 and 1986, our research laboratories won Queen's Awards for Technological Achievement and we were pleased to see them joined in 1987 by our Diagnostics division, which won an Award for its AIDS virus antibody test.

**ANTIVIRALS GROWTH CONTINUES** Since its launch in 1982, our antihypertetic drug acyclovir has grown to reach global sales of £160 million. Elsewhere in our product range, other products, such as digoxin and allopurinol, continued to hold up well in their markets, both showing increases in revenue, despite generic competition. In the intensively competitive "over the counter" market in the US, we have achieved further sales growth, and we are continuing to build our OTC business in other parts of the world.

**GROWTH IN OVERSEAS MARKETS** In our prospectus, we stated that special attention would be given to further development of markets in continental Europe and Japan. Sales performance in continental Europe, in local currency terms, increased by nearly 20% over the previous year, while that in Japan rose by over 40%.

**COOPERS ANIMAL HEALTH** A year of restructuring and investment in the UK and overseas has put the Coopers Animal Health group of companies into profit for the first time since its inception three years ago.

If you would like a copy of the Wellcome plc Annual Report for 1987 (available from 4th December), please write to: The Public Relations Department, Wellcome plc, The Wellcome Building, P.O. Box 129, 183 Euston Road, London NW1 2BP



Wellcome



Nacional Financiera, S.A.  
U.S. \$150,000,000  
Floating Rate Notes due 1990

For the six months 12th November, 1987 to 12th May, 1988 the Notes will carry an interest rate of 7% per annum and Coupon Amount of U.S. \$388.65. The relevant interest payment date will be 12th May, 1988.

Bankers Trust  
Company, London

Agent Bank

Taiyo Kobe Finance Hongkong Limited  
U.S. \$100,000,000  
Guaranteed Floating Rate Notes due 1997



Guaranteed as to payment of principal and interest by  
The Taiyo Kobe Bank, Limited

For the three month period 12th November, 1987 to 12th February, 1988 the Notes will carry an interest rate of 7% per annum with a coupon amount of U.S. \$194.86 per U.S. \$10,000 Note and U.S. \$4,871.53 per U.S. \$250,000 Note, payable on 12th February, 1988.

Bankers Trust  
Company, London

Agent Bank

The Chase Manhattan Corporation  
U.S. \$250,000,000  
Floating Rate Subordinated Notes due 2000

For the three months 12th November, 1987 to 12th February, 1988 the Notes will carry an interest rate of 7% per annum with a coupon amount of U.S. \$190.07 per U.S. \$10,000 principal amount, payable on 12th February, 1988.

Bankers Trust  
Company, London

Agent Bank

## FORSTA SPARRANKEN

U.S. \$40,000,000

Subordinated Floating Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 16th November, 1987 to 16th May, 1988 has been fixed at 7% per annum. The Coupon Amount of US\$195.90 will be payable on 16th May, 1988 against the surrender of Coupon No. 20.

Manufacturers Hanover Limited  
Agent Bank

## Wells Fargo &amp; Company

U.S. \$250,000,000

Floating Rate Subordinated Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 13th November, 1987 to 16th February, 1988 the Notes will carry an interest rate of 7% per annum. Interest payable on the relevant interest payment date 16th February, 1988 will amount to US\$201.22 per US\$10,000 Note.

Agent Bank:  
Morgan Guaranty Trust  
Company of New York  
London



Istituto per lo Sviluppo Economico  
Dell'Italia Meridionale

For the six months 12th November, 1987 to 12th May, 1988 the Certificates will carry an interest rate of 7% per annum with a coupon amount of U.S. \$382.33 per U.S. \$10,000 Certificate payable on 12th May, 1988.

Bankers Trust  
Company, London

Agent Bank



## INTERNATIONAL CAPITAL MARKETS

Alexander Nicoll on UK companies' experiences on Wall Street  
'Clear need' for US quote stressed

COMPANIES considering a US quotation for their shares should carefully weigh their objectives in doing so before deciding how to go about it, delegates to a Financial Times conference were told yesterday.

Several speakers emphasised this point on the second day of the conference on the prospects for the American depositary receipt business, staged in association with the National Association of Securities Dealers Automated Quotation system.

Mr John Edwards, finance director of Jaguar, said the aim of his company had been to obtain a fully-valued share price, but not to raise capital in the US. The City of London, though keen on Jaguar, had been unconvinced about its long-term future.

The company has graduated from an unsponsored to a sponsored programme, and to a Nasdaq quotation. At the peak earlier this year, ADR holders accounted for 50 per cent of the company's equity, though this had fallen to 36 per cent.

Jaguar had chosen Nasdaq over the New York Stock Exchange partly because of the Big Board's more onerous reporting requirements, including quarterly earnings reports which Jaguar considered meaningless. However, the NYSE had since relaxed its restrictions.

Companies should go straight for sponsored programmes and should back up their programmes with a strong investor relations process, Mr Edwards said.

Mr Graham Whitehead, president of Jaguar Cars, who

FT

## CONFERENCE

## The prospects for the ADR Business

chaired yesterday's session, reported that the ADR programme had helped to boost sales of Jaguar cars to affluent US investors.

English China Clays had gone through a different process because its objectives in the US had been different, said Mr David Loosley, its treasurer.

It wanted to obtain currency for acquisitions, to diversify its sources of funding - it already had a US commercial paper programme - to broaden its shareholder base in order to facilitate fund-raising for acquisitions, and to get its name better known in the US.

Consequently, it had opted for an initial public offering in the US, in doing so, a company needed to set a large enough issue volume to attract sufficient investor interest and enable them to deal in volume. In this context, Mr Loosley welcomed

the fact that recent guidelines issued by UK institutions on size of issues, following the dispute over pre-emption rights, were open for consultation in individual cases.

Companies needed to ensure the full commitment of top management, Mr Loosley said. He also warned them not to be deceived by enthusiastic investment bankers and to allow four to six months for a full filing with the Securities and Exchange Commission.

English China Clays had experienced no "flowback" and during the stock market crash its ADRs had performed in line with the Dow Jones Industrial Average.

Mr Tim Rosen, managing director of Catalyst Communications Group, spoke on behalf of one of the smallest companies to have arranged an ADR programme.

The fast-growing sales promotion consultancy is quoted on the Stock Exchange's Third Market and has just arranged an ADR programme mainly to facilitate US acquisitions of private companies. Such acquisition plans were now on ice, especially as owners of private companies would probably take some time to adjust down the expected value of their businesses after the crash.

Mr Rosen said obtaining a programme had been cheap and simple, that one-to-one presentations to US institutions were more effective than big seminars, and that small companies should consider a programme only if they had big ambitions in the US or if a programme was seen as good public relations.

Ms Virginia Giffre, a vice president of Citibank, said companies should consider an ADR programme if they wanted to expand their shareholder base into the US, tap a new source of capital, increase visibility internationally, support US subsidiaries and position themselves for US acquisitions.

Mr Robert Murray, a vice president of Morgan Guaranty Trust, pointed to the complexity of preparing a 20F filing for the SEC, which involves converting figures into dollars and altering them to fit US accounting principles.

A rise in the US stock market over the next six months was forecast by Mr David Fitzwilliam-Lay, a director of GT Management, provided that the US budget deficit was seen to be responding to treatment and if there was optimism that inflation could be reduced without too much pain.

Professor John McDonald of Stanford University drew some parallels from history to press on-day financial markets. He likened the rise and fall of Amsterdam as a financial power to what he thought could happen in Japan.

Mr Desmond Harding, head of corporate communications at Beecham Group, described how his company had improved its relationship with the City.

## Sweden to toughen options rules

By Sara Webb in Stockholm

SWEDEN'S two options markets said yesterday they would introduce tougher controls on trading in an effort to stem the recent flood of losses suffered by banks and brokerages, which have run up to an estimated SKr750m (\$124m).

At the same time, the Stockholm Stock Exchange board called for the introduction of legislation to cover the options and futures markets.

According to information released yesterday, options trading losses surpassed earlier expectations and amount to SKr750m based on figures collected at the end of last month.

Further losses could be expected from banks or brokerages which have not closed their positions, the Svenska Handelsbanken, Sweden's third largest commercial bank, said its losses had grown to SKr444m.

Prices of one-dollar Eurobonds eased slightly in response to the firmer dollar. In the European market, prices fell by as much as 1/2 point at one stage in the afternoon, although they recovered slightly towards the close.

Meanwhile, the No 89 benchmark Japanese government bond fluctuated between a yield on the bid side of 5.08 and 5.01 per cent, closing at around 5.05 per cent.

Eurosterling bonds saw volatile trading along with the gilt market. Gilt prices opened

## Firm trade figures fail to boost dollar sector

BY CLARE PEARSON

SLIGHTLY better than expected US September trade data buoyed the dollar yesterday, but had only a muted effect on the dollar bond market which awaited news on the budget deficit reduction talks in Washington.

Rumours circulating during European trading time that the White House was about to announce a conclusion to the talks made for cautious dollar bond dealing. Late in the day, the White House said it would make an announcement shortly but did not say when.

The September trade figures, which showed the deficit had narrowed to \$14.08bn from \$15.7bn in August, acted as only a mild encouragement to the bond market.

However, Eurodollar bonds outperformed US Treasury and corporate bonds by as much as 1/2 point in the 10-year area. Dealers said this reflected the fact that professionals were overall short of bonds following a revival in investor interest recently. A recent \$300m five-year issue for Oesterreichische Kontrollbank improved to close at a bid price of less than 1 1/4.

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Eurosterling bonds saw volatile trading along with the gilt market. Gilt prices opened

sharply lower in response to further gains in the UK equity market, and were driven down again during the afternoon when the dollar firmed.

But a faltering in the dollar later on spurred a bout of professional short covering which left

using moderate volume, despite gains in the Swiss equity market. A Sfr100m 5 1/2 per cent 10-year bond for the Canadian Province of Saskatchewan was closed its first day's trading at 103 3/4, 3/4 points above its issue price. Dealers said the issue benefited from the popularity of Canadian names among Swiss investors.

Credit Suisse announced a Sfr200m seven-year issue for Philips, the Dutch electronics group. The 4 1/2 per cent bond, priced at 100 1/4, was thought slightly aggressively priced but nevertheless found a good initial response. A grey market bid price of less than 1 1/4 was quoted. An outstanding issue for Philips, with a 5 1/2 per cent coupon due in 1997, is currently yielding around 4 1/2 per cent.

Swiss Bank Corporation priced a Sfr120m issue for US F&G, the US insurance company. The maturity was changed from 10 to 15 years, which Swiss Bank said was at the borrower's request. The coupon was set at 5 1/2 per cent, as had been indicated, but the price reduced to 99 1/4 from par.

Bank of Indonesia said it was changing the terms on a Sfr35m convertible issue for the Canadian D'Ore Val Mines. Final terms on the bond had been fixed on October 16, just before the stock market crash.

Bank of Indonesia said it was adjusting the conversion price down following a fall in the company's share price. The conversion price was originally set at C\$3.89, the price was to be C\$2.5 in the first year, C\$3 in the second year. During years three to eight it will be at the original level.

Longer-dated D-Mark Eurobonds shed 1/2 point during the day, although shorter-dated Eurobonds recovered towards the close to end about 1/4 higher.

Market rumours suggested details of a new Federal railway bonds issue would be announced next week.

In Switzerland, prices ended the day slightly firmer in contin-

## HK damage from shares fall 'limited'

THE stock market plunge has plunged three small Hong Kong brokerage firms in financial difficulty, but for most members of the local exchange the damage has been limited, Mr Robert Fell, senior chief executive of the exchange, said yesterday.

One of the ailing companies would probably face an "orderly liquidation" and the others had been suspended from trading. He did not name any of the firms. Earlier reports from Hong Kong.

Mr Fell said it was too early to assess the full extent of damage from the decline in prices since October 19.

## NASD sets up London link

BY OUR EUROMARKETS STAFF

THE National Association of Securities Dealers, which operates Nasdaq, the US over-the-counter securities market, yesterday announced a new computer link which will allow member firms in London to trade directly with the US market.

The system will make Nasdaq the first market in which dealers based outside the country can participate.

In London, Mr Joseph Hardman, NASD president, said 10 member companies had already ordered terminals which would enable them to enter bids and offers directly into the Nasdaq system.

Mr Hardman said dealers in London were likely to concen-

trate initially on international issues whose shares were traded in American depositary receipt form. About 75 per cent of the 128 ADRs are listed on Nasdaq.

The computer terminals will enable NASD member firms in London to execute trades directly by computer through Nasdaq's small-order execution system. This allows computer execution of trades in up to 1,000 shares in more than half the Nasdaq listed shares.

The new active dealer terminals are distinct from the existing quotation display terminals which show Nasdaq prices to dealers in other countries. There are about 26,000 of these at the moment, of which 8,000 are in London.

Separately, NASD said it was arranging a link with the Singapore Stock Exchange on the same lines as the link with the International Stock Exchange in London, established last April.

Nasdaq will initially send closing quotation, last sale and volume information on 35 shares to Singapore. In December, the Singapore exchange will begin transmitting its own closing quotations and volume information back to Nasdaq.

The London Stock Exchange and Nasdaq exchange quotations on 600 issues, and clearance and settlement facilities to make transactions between dealers and brokers easier, have recently been completed.

## OECD voices concern over market

BY OUR EUROMARKETS STAFF

CONCERN about the state of the Eurobond market has been voiced today by the Organisation for Economic Co-operation and Development (OECD).

In its Financial Market Trends publication, the OECD says a contraction in new borrowing on the international capital markets, which may occur this year is not

necessarily a negative factor, because it has been growing at an unsustainable pace.

But the climate of the Eurobond market has deteriorated seriously because of underlying malaise in the functioning of issuing and trading mechanisms. It has become more volatile, and there has been a "flight to

liquidity" out of Eurobonds.

The OECD also says, however, that the Eurobond market has proved resilient and flexible before, that examples of blatant underpricing have become less common, and that many securities houses are reassessing their operations.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	YEN	DM	Other	Yield	Change
STRAIGHTS					
100% US Govt 7 1/2	100	100	100	7.50	+0.01
100% US Govt 7 1/8	100	100	100	7.87	+0.01
100% US Govt 8 1/4	100	100	100	8.50	+0.01
100% US Govt 9 1/8	100	100	100	9.38	+0.01
100% US Govt 10 1/8	100	100	100	10.25	+0.01
100% US Govt 11 3/8	100	100	100	11.25	+0.01
100% US Govt 12 3/8	100	100	100	12.25	+0.01
100% US Govt 13 3/8	100	100	100	13.25	+0.01
100% US Govt 14 3/8	100	100	100	14.25	+0.01
100% US Govt 15 3/8	100	100	100	15.25	+0.01
100% US Govt 16 3/8	100	100	100	16.25	+0.01
100% US Govt 17 3/8	100	100	100	17.25	+0.01
100% US Govt 18 3/8	100	100	100	18.25	+0.01
100% US Govt 19 3/8	100	100	100	19.25	+0.01
100% US Govt 20 3/8	100	100	100	20.25	+0.01
100% US Govt 21 3/8	100	100	100	21.25	+0.01
100% US Govt 22 3/8	100	100	100	22.25	+0.01
100% US Govt 23 3/8	100	100	100	23.25	+0.01
100% US Govt 24 3/8	100	100	100	24.25	+0.01
100% US Govt 25 3/8	100	100	100	25.25	+0.01
100% US Govt 26 3/8	100	100	100	26.25	+0.01
100% US Govt 27 3/8	100	100	100	27.25	+0.01
100% US Govt 28 3/8	100	100	100	28.25	+0.01
100% US Govt 29 3/8	100	100	100	29.25	+0.01
100% US Govt 30 3/8	100	100	100	30.25	+0.01
100% US Govt 31 3/8	100	100	100	31.25	+0.01
100% US Govt 32 3/8	100	100	100	32.25	+0.01
100% US Govt 33 3/8	100	100	100	33.25	+0.01
100% US Govt 34 3/8	100	100	100	34.25	+0.01
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100% US Govt 36 3/8	100	100	100	36.25	+0.01
100% US Govt 37 3/8	100	100	100	37.25	+0.01
100% US Govt 38 3/8	100	100	100	38.25	+0.01
100% US Govt 39 3/8	100	100	100	39.25	+0.01
100% US Govt 40 3/8	100	100	100	40.25	+0.01
100% US Govt 41 3/8	100	100	100	41.25	+0.01
100% US Govt 42 3/8	100	100	100	42.25	+0.01
100% US Govt 43 3/8	100	100	100	43.25	+0.01
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100% US Govt 46 3/8	100	100	100	46.25	+0.01
100% US Govt 47 3/8	100	100	100	47.25	+0.01
100% US Govt 48 3/8	100	100	100	48.25	+0.01
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100% US Govt 63 3/8	100	100	100	63.25	+0.01
100% US Govt 64 3/8	100	100	100	64.25	+0.01
100% US Govt 65 3/8	100	100	100	65.25	+0.01
100% US Govt 66 3/8	100	100	100	66.25	+0.01
100% US Govt 67 3/8	100	100	100	67.25	+0.01
100% US Govt 68 3/8	100	100	100	68.25	+0.01
100% US Govt 69 3/8	100	100	100	69.25	+0.01
100% US Govt 70 3/8	100	100	100	70.25	+0.01
100% US Govt 71 3/8	100	100	100	71.25	+0.01
100% US Govt 72 3/8	100	100	100	72.25	+0.01
100% US Govt 73 3/8	100	100	100	73.25	+0.01
100% US Govt 74 3/8	100	100	100	74.25	+0.01
100% US Govt 75 3/8	100	100	100	75.25	+0.01
100% US Govt 76 3/8	100	100	100	76.25	+0.01
100% US Govt 77 3/8	100	100	100	77.25	+0.01
100% US Govt 78 3/8	100	100	100	78.25	+0.01
100% US Govt 79 3/8	100	100	100	79.25	+0.01
100% US Govt 80 3/8	100	100	100	80.25	+0.01
100% US Govt 81 3/8	100	100	100	81.25	+0.01
100% US Govt 82 3/8	100	100	100	82.25	+0.01
100% US Govt 83 3/8	100	100	100	83.25	+0.01
100% US Govt 84 3/8	100	100	100	84.25	+0.01
100% US Govt 85 3/8	100	100	100	85.25	+0.01
100% US Govt 86 3/8	100	100	100	86.25	+0.01
100% US Govt 87 3/8	100	100	100	87.25	+0.01
100% US Govt 88 3/8	100	100	100	88.25	+0.01
100% US Govt 89 3/8	100	100	100	89.25	+0.01
100% US Govt 90 3/8	100	100	100	90.25	+0.01
100% US Govt 91 3/8	100	100	100	91.25	+0.01
100% US Govt 92 3/8	100	100	100	92.25	+0.01
100% US Govt 93 3/8	100	100	100	93.25	+0.01
100% US Govt 94 3/8	100	100	100	94.25	+0.01
100% US Govt 95 3/8	100	100	100	95.25	+0.01
100% US Govt 96 3/8	100	100	100	96.25	+0.01
100% US Govt 97 3/8	100	100	100	97.25	+0.01
100% US Govt 98 3/8	100	100	100	98.25	+0.01
100% US Govt 99 3/8	100	100	100	99.25	+0.01
100% US Govt 100 3/8	100	100	100	100.25	+0.01

PRIMERICA  
PRIMERICA CORPORATION  
US\$500,000,000  
Revolving Credit Facility

Arranger

Swiss Bank Corporation International Limited

Lead Managers



## UK COMPANY NEWS

## BOC pleases City with £263m

BY MIKE SMITH

BOC, gases and healthcare company, pleased the market yesterday by announcing that it was fully hedged this year against any fall in the dollar and by delivering pre-tax profits for 1987 in line with expectations.

The shares have underperformed the market since Black Monday because of concern about the company's exposure to the US economy and to the dollar. They saw some recovery yesterday after Mr Richard Giordano, chairman, said the company had started to make hedging contracts in July and would not be materially affected this year by any swings in the dollar.

Pre-tax profits in the year to the end of September rose from \$55.4m to \$58.2m on turnover down from \$2.37bn to \$2.2bn. The 1986 profit figure was after an exceptional item of \$12m being the write-down of its carbon graphite electrode assets.

Analysts who had recently downgraded their profits forecasts for the current year,

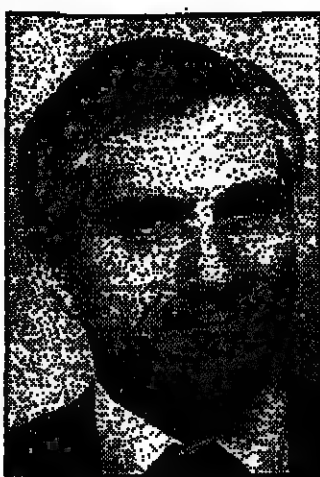
revised them upwards again with most settling about \$250m. Shares rose 22p to 365p.

After tax of \$74.9m (\$51.7m) earnings per share were 36.32p (29.71p) before an exceptional item. The final dividend is 1.65p net, making a total of 12.5p, up 18 per cent.

Figures for last year showed operating profits in gases and related products were 11 per cent ahead at \$197.4m and special products rose from \$16.4m to \$53.1m. Healthcare was flat, however, with profits just \$700,000 up at \$20.6m.

Currency movements were partly responsible for healthcare's performance - profits would have risen 12 per cent otherwise but Glasrock Home Health Care, a US company bought four years ago, fell into losses.

Mr Giordano said this was due largely to investment in new management and software systems. These would reduce operating costs and return the business to profit this year. Glas-



Richard Giordano  
"BOC - a defensive stock"

rock would soon be able to make acquisitions again.

The Ommeda equipment businesses were strong, partly

because of increased hospital spending in the US.

Mr Giordano said BOC was more of a defensive stock than most other industrial companies. A third of its business was in healthcare products which sold relatively well during a recession; the gases business sold to a wide variety of customers and much of its revenues were fixed.

BOC expects a decision within 14 days on whether it can sell its US carbon graphite to Horseshoe Industries. It has agreed a sale for \$190m but the US authorities are investigating the deal because the buyer already has a substantial market share.

BOC's gearing at 28 per cent is lower than it has been for a decade. Cash performance was strong last year and the interest charge fell \$10.4m to \$50.5m.

Operating profits last year were \$313.7m (\$274.8m) with Europe contributing \$90.1m (\$76.2m), Africa \$53m (\$27.6m), Americas \$123.9m (\$96.7m) and Asia/Pacific \$64.2m (\$58.3m).

See Lex

## Former Woolworth chief for Benlox boardroom

By Nikki Tait

MR MALCOLM PARKINSON, the former chief executive of Woolworth and director of Woolworth Holdings who left the retail group last week, is joining Benlox, the small civil engineering and investment dealing company which is currently making a "dramatic" bid for Storehouse.

In the event of Benlox winning its bid, the agreement with Mr Parkinson is that he would become managing director of Storehouse. In the meantime, says Benlox, it is intended that Mr Parkinson will join the Benlox board on November 23.

Mr Parkinson, who has a background in marketing and advertising, joined Woolworth via its acquisition of B & Q, the DIY chain in the early 1980s. When Dixons, the electrical goods retailer, bid for Woolworth Holdings in early 1986, Mr Parkinson was marketing director at B & Q.

However, he subsequently played a prominent role in the company's bid defence and, shortly after Dixons' defeat, became chief executive of the Woolworth chain stores.

Mr Parkinson said he hoped to play a frontline role in the Benlox bid - "I feel as passionately about this bid as I did the Woolworth one - and I had chosen the Benlox approach from a number of job offers as 'the most exciting'."

Storehouse - which takes in the Habitat, BHS, and Richards Shops chains and is bitterly opposed to the bid - has previously criticised the Benlox management's absence of retail experience. "I suppose the fact that they've got someone with some retail experience is a fraction of credibility," said chairman Sir Terence Conran, yesterday, "but they always said they didn't need it - they've changed their minds on that."

## MIXED FORTUNES FOR OIL COMPANIES

## Oversupply and high stock levels clip BP

BY LUCY KELLAWAY

British Petroleum's third quarter profits fell by about 10 per cent to \$330m on a current cost basis compared with the same period last year, although its reported profits rose slightly to \$356m. The similar outcome masks a dramatic swing in profitability over the past year away from the "downstream" - oil refining and marketing - to the "upstream" - oil exploration and production division.

In a letter to staff, Sir Peter Walters, chairman, said that despite the failure of the Government's recent share offering "BP remains the same strong company with its objectives basically unchanged... indeed, current market conditions could well offer opportunities to BP". He said that the outcome of the sale was "obviously disappointing for BP" and that the company was taking steps to repair its relations with shareholders and customers.

BP said yesterday that conditions in oil refining remained difficult, especially compared with the exceptionally high margins of last year. The extent of the deterioration, which it

blamed on oversupply in the products markets, high stock levels and excess refinery capacity in Western Europe, is reflected in the drop in current cost profits for the first nine months of the year to \$914m from last year's \$1.6bn.

Although margins in oil marketing were higher, much of the advantage was spoilt by the fall in the value of the dollar in which much of the business is based.

The company said that the formation of BP America - which followed the purchase earlier this year of the minority stake in Standard Oil - was already bringing benefits. As a result of modernisation at Bingham Canyon, BP said it would become a world-scale low-cost producer of copper. In Alaska, it said profits from oil production would be \$40m after cash flow during the first three quarters of \$3.3bn. At the end of the third quarter, the group debt/equity ratio had risen to 38 per cent, although as a result of the \$1.5bn rights issue.

Chemicals did well in accordance with continued strength in world petrochemical markets. A profit of \$61m marked an improvement on \$54m achieved in both the second and third quarters last year.

Earlier this year BP completed its purchase of the remainder of Standard Oil, which created an overall funding requirement of \$40m after cash flow during the first three quarters of \$3.3bn. At the end of the third quarter, the group debt/equity ratio had risen to 38 per cent, although as a result of the \$1.5bn rights issue.

Oil refining and marketing suffered a sharp fall as a result of lower margins, with profits of \$54m in the third quarter against \$333m in the same period last year.

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## Staveley hits £6.4m on back of better margins

MR BRIAN KENT, who took over as chairman of Staveley Industries in July, yesterday reported that interim profits had surged to \$4.6m, an improvement of 46 per cent over last year's \$3.1m.

Sales for the half year, to September 28, pushed ahead to \$58.6m (\$54.06m). Order input had been satisfactory and at \$104m was 15 per cent up on the same period last year. Margins at the pre-tax level improved from 4.66 per cent to 6.48 per cent.

Tax rose to \$1.53m (\$977,000) and minorities to \$896,000 (\$890,000). There were also extraordinary provisions this time of \$530,000.

Earnings worked through slightly ahead at \$39p (31.5p) and the interim dividend is being stepped up from 1.5p to 1.7p per 25p share.

Minerals and manufacturing had less buoyant first halves, the latter being affected by the sale of Lapointe. Both were expecting better second halves.

Measurement and mechanical and electrical did significantly better, improving both margins and order books.

Mr Kent said the acquisition of Weigh-Tronix should continue to balance the company's performance between first and second

half years. Minority interest increased due to the consolidation of the Weigh-Tronix results.

The directors have completed their review of the group's positioning in the US market for Materials Testing (NDT) Products and Services. This resulted in the closure of the Trenton, New Jersey.

comment

Salt may or may not be good for you but it could prove to be very good for Staveley if a recession hits, economic conditions would have to get pretty desperate before people started cutting back on their salt consumption.

The corollary is that salt is not going to bring much growth but it does generate cash which Staveley has diverted in the eighties to fund more expansion minded companies like Weigh-Tronix.

The latter helped boost margins and pre-tax profits but the increased tax charge and minorities and the extra shares now in issue meant that little fell through to the bottom line.

These figures did change the market's estimates for full year profits - \$17.5m - and the shares were unchanged at 143p. What could give them spice is a bad winter and a resulting salt-spraying spree.

## BET buying Bennett Transport for £9.3m

BY MIKE SMITH

BET, International services company, is buying Bennett Transport, the privately-owned haulage group, for \$9.35m in shares and cash.

Bennetts, which has annual sales of about \$10m, specialises in contract distribution and warehousing between the UK and Europe.

The acquisition represents a further step in the restructuring of United Transport Interna-

tional. BET's transport subsidiary, during the last five years UTI has sold off peripheral businesses, reduced its dependence on African passenger transport and concentrated on specialist freight.

UTI said it shares a number of important customers with Bennetts and will gain "backload benefits" on overlapping routes.

BET is paying \$7.33m in cash and issuing 815,557 shares valued at \$1.92m.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Total for year	Total last year
Apricot	0.5	Jan 5	nil	-	nil
Bank of Ireland	47	Dec 14	5.25	5	11
Bellway	51	Jan 19	4.5	8	7.5
BOC Group	7.65	April 5	6.42	12.8	10.79
Feather-John	1.5	Jan 15	1	3.5	3.5
Gleeson (ML)	4.8	Jan 15	4.38	6.66	5.91
London Ind.	2.05	April 6	1.75	-	5.4
NMC Invest	0.71	Jan 5	0.5	-	1.5
Oxford Instrum.	0.9	Mar 26	0.5	-	2.4
Smallshaw (L)	0.75	Jan 5	0.75	-	2.75
Staveley	1.7	Jan 5	1.5	-	5
Thames TV	4.4	Jan 7	4	-	12
The Rank	0.27	Feb 21	1.32	-	1.22
Wellcome	2	Feb 2	1.32	2.81	1.22
Yale and Veler	1.51	Jan 15	1.58	-	5.77

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡US\$ stock. Unquoted stock. Third market.

## Royal Insurance



## ESTIMATED NINE MONTHS RESULTS 1987.

- Pre-tax profits for the nine months were up 34% to £259.0m.
- Earnings per share up from 33.8p to 37.1p.
- All operating companies achieved higher pre-tax profits.
- The worldwide general insurance profit for nine months increased by 55% to £149.5m.
- The total earnings contribution by Royal Life Holdings rose from £21.9m to £27.7m.
- We are confident we can carry forward our current well established strategies to maximise earnings for shareholders.

A full statement for the first nine months of 1987 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance plc, 1 Cornhill, London EC3V 3QR.

Please send me a copy of Royal Insurance's third quarter statement.

NAME

ADDRESS

POSTCODE



Royal Insurance

## Who's really who in the City.

When you really need to find out, turn to Becker's: the most comprehensive guide to City people and City institutions ever published.

As well as giving you an invaluable guide to all the major institutions, Becker's gets behind the facts to give you the inside story. Not simply who runs what, but who's making the running. Not just a summary of their career, but where they were educated, which other directorships they hold... even how they spend their spare time.

It tells you what you need to know about their



## UK COMPANY NEWS

Lisa Wood considers General Cinema's share raid

## How Cadbury boosted its defences

"I BELIEVE this company has a very good success story to tell," Mr Dominic Cadbury, chief executive of Cadbury Schweppes, the UK confectionery and food group, said. Whether or not Mr Cadbury, at the helm since 1983, has to tell that story in his group's defence remains to be seen.

On Monday, General Cinema, a diversified US theatre chain, made a market sweep in London, increasing its 10 per cent holding in Cadbury to 18.2 per cent.

However, General Cinema, which has moved widely into consumer-oriented businesses, said that it had no immediate intention of making an offer for Cadbury.

City analysts said yesterday that in the current market they did not believe General Cinema was making an offer for Cadbury.

Mr Robert Brand of Wood Mackenzie, stockbroker, believed General Cinema was making an offer for Cadbury.

"If Cadbury gets its business right then General Cinema's stake is a cheap investment. On the other hand, if Cadbury's strategy goes wrong somebody else may make a bid. General Cinema, which bottles soft drinks in the US, could use its stake as a bargaining point to get its hands on Cadbury's US soft-drinks business."

The City, pleased by Cadbury's 47.6 per cent increase in pre-tax profits to \$53.6m in the 24 weeks to June 20 - well ahead of analysts' already optimistic projections - is prepared to listen to Mr Cadbury's story.

It is a very different one from that of 1985 when Cadbury Schweppes, formed when Cadbury merged with Schweppes in 1968, was a sitting duck for a takeover.

Takeover rumours became a chore when Cadbury disclosed that in 1985 the group faced a 25 per cent drop in profits. The fall was largely due to a \$42.5m reduction in the US, a market identified by Cadbury as vital to

its future growth.

In trying to expand from its traditional markets, Cadbury had in 1978 bought Peter Paul, a confectionery business, which was to be its launch pad for its own brands into the US. Its major competitor in the UK confectionery business, Rowntree, in contrast, had concentrated on Europe as a new market. Cadbury optimistically built a new plant in Hazelton, Pennsylvania, for its brands.

To push sales in the US, Cadbury, which cockily attempted to take on Mars and Hershey, the giants of the US confectionery, had offered excess credit to food brokers - the traditional distribution network to the retail sector.

Wholesale volumes bulged, out of line with consumer demand; chocolate inventories stacked up; and Cadbury cut production and sales began to slump.

Rightly or wrongly the mistakes of the US management swelled into more general criticism of a family-run business at a time when businesses with strong brands were being identified as attractive by a number of predators.

Mr Cadbury maintained that the flurry of activity that followed was not a snap response to takeover talk but rather a considered reaction to what he found when he became chief executive.

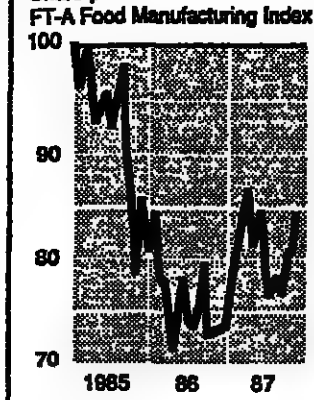
Cadbury identified confectionery and soft drinks as the priority. Low-yielding assets were to be sold to finance development of these two core businesses. It began the disposal of a bevy of peripheral hygiene and food businesses, with brand names such as Typhoo tea and Kenco coffee.

The US confectionery business was an urgent priority. A new chief executive in the US started a major rationalisation and 20 per cent of the executives were fired.

The entire US marketing strategy was re-examined with a return, at the expense of Cadbury products, to strong marketing support of the Peter Paul

## Cadbury Schweppes

Share price relative to FT-A Food Manufacturing Index



brands.

The strategy on soft drinks was more aggressive, with two major prongs. Cadbury, with small sales of its 'mixer' soft-drinks brands in the US, had long wanted to get a chunk of the huge US soft-drinks market, worth in excess of \$30bn a year. However, it feared again to take on Coca-Cola and Pepsi, the domestic giants.

The opportunity for a niche in the market came in 1988 when it paid \$230m (\$130.7m) for the worldwide Canada Dry and Sunkist soft-drinks businesses, put up for sale by RJR Nabisco. This gave Cadbury about five per cent of the US carbonated-drinks market but 45 per cent of the US mixer market, an area left largely untouched by Coca-Cola and Pepsi.

Three months later Cadbury continued this strategy when it bought a 30 per cent stake in the Dr Pepper company, maker of Dr Pepper, the secret formula drink which has a 7 per cent stake in the US soft-drinks market.

The moves, in a market which is increasingly global, doubled Cadbury's international sales volume to about 3.5bn litres, nearly 3.5 per cent of the international drinks market.

However, in late 1985 Cadbury announced a deal which has altered the complexion of the whole UK soft-drinks market. It entered into an agreement with Coca-Cola, the world's largest soft-drinks company, to form a joint company to handle all their soft-drinks brands in the UK. Previously, Cadbury had handled sales in the UK of Pepsi Cola.

The deal, which came into effect this year, triggered a shake-up in the fragmented and low-margin \$2.5bn-a-year UK soft-drinks market, including the formation of another new company, Britvic Corona, jointly owned by leading brewers Bass, Whitbread and Allied Lyons.

The formation of Coca-Cola & Schweppes Beverages has not been without severe teething problems, with a budgeted loss in the first half year. However, with its major rationalisation of resources the business is seen by analysts as having a tremendous future in terms of profits and supporting the total market. It currently claims about 28 per cent of the growing UK market for fizzy drinks.

Mr David Shaw, of Barlows de Zoete Wedd, stockbroker, said: "In any defence document Cadbury could highlight that great potential."

However, City criticisms are reserved for the North American confectionery operations, which at the interim stage recovered from a loss to make a profit of \$200,000. While Peter Paul brands have increased sales, Cadbury's are not performing as well as the Hazelton plant still operating at undercapacity.

Mr Cadbury said: "The US confectionery business is on the growth track. There were still problems but sales of Cadbury brands were growing."

He was bullish about activities elsewhere in the world, with solid profit growth from Europe and Australasia. "As far as I am concerned," Mr Cadbury said, "the business is performing according to plan."

## TR gets support for wind up scheme

BY MIKKI TAIT

Proposals by Touche Berman, Britain's largest investment trust group, for the reconstruction of its \$161m Pacific Basin fund, yesterday received overwhelmingly support from shareholders.

They were voting on a scheme - promoted by an earlier bid from Thorat Pacific Investment Fund - to wind up the existing trust, and issue shareholders with equity in either an open-ended Guernsey-based, multi-class investment company or in a new investment trust specialising in smaller Far Eastern markets. A poll amongst shareholders showed 443 in favour, represented 36.5m shares, and only 22 (0.5m shares) against.

Replying to a question from one shareholder who suggested that the exercise might be deferred six months while stock markets stabilised, Lord Hamman - chairman of the Touche Berman group and also of the Pacific Basin fund - said that there was "a strong body of shareholders who wished to go ahead."

Although shareholder elections might change as a result of recent events, he added, the board was confident that the scheme could still be implemented and hence was still recommending it.

Between end-September and November 11, the total assets of the fund shrank from \$245m to \$161m, and fell from 213p to 213p a share. It currently has \$53m invested - \$41m in Japan, \$19m in Hong Kong and the rest mainly in smaller Far East markets - and \$75m in liquid assets.

## Herpes drug sales help lift Wellcome to £169m

BY JASON STEGER

Wellcome, the first pharmaceuticals group to market a treatment for Aids, lifted taxable profits by 36 per cent in the year to August 29 1987, thanks to soaring sales of its Zovirax anti-herpes drug and a turnaround in its Coopers animal healthcare business.

Profits moved up from £125.3m to £169.1m on turnover ahead from £1.01bn at £1.13bn and were at the top end of analysts' forecasts.

After tax charges of \$71.4m (\$64m), earnings per ordinary share rose from 7.3p to 11.2p. The proposed final dividend is 2p, making a total for the year of 2.81p - up from 1.32p last time.

Mr Alfred Sheppard, chairman, said that Zovirax had retained its position as the company's top-selling medicine and increased

worldwide sales from £105m to £160m. He said it had become Wellcome's first \$100m product in the US.

"There is a general rising pattern for sales," he said, "and there's a lot of potential left in the drug. It's going into more territories and is being licensed for more uses. It went into Japan - a very significant market - last September."

Retrovir, Wellcome's Aids treatment which is now registered in 36 countries and on sale in 24, contributed £16m to turnover since getting its first product licence in March.

Mr Sheppard said: "We expect to receive a higher level of profit from Retrovir but as I cannot anticipate sales so I cannot anticipate profits. But we have an advancing graph."

Coopers moved into the black with profits of \$5.3m on turnover of £192m compared with a loss of \$9.7m on £180m last time. Mr Sheppard ascribed the turnaround to "increase in turnover and a reduction in a lot of expenses, including research and development which was tackled in a different way."

Wellcome's diagnostics business topped worldwide sales by almost 33 per cent. Over the past two years sales had increased by more than 60 per cent largely as a result of the success of the company's Aids test kit.

Wellcome's total research and development expenditure amounted to £142m compared with £132.5m last time.

See Lex

## Condom demand boosts LIG

BY DAVID WALLER

BUOYANT SALES of condoms helped London International Group, consumer products and services group, achieve a 23 per cent increase in pre-tax profits to £16m for the six months to the end of September.

Condoms still represent the only recommended form of protection against Aids and LIG sells over 500m each year, principally under the Durex brand name. Worldwide demand from consumers is growing at 20 per cent a year - and at a higher rate from retailers who are keen to stock the product as it becomes more respectable.

Such favourable market conditions helped LIG's health and personal products division increase its trading profits by 36 per cent to £8.6m, on sales up by just 16 per cent in sterling terms. Fear of Aids has also stimulated sales of surgical rubber gloves.

The home products and services division mustered profits of £7.8m (£6.7m), despite a lower

contribution from businesses divested during the first half. Operating profits only increased the rate of growth in a market already expanding rapidly on fears of Aids and a \$20m government education programme - and in any case, sales of condoms in the UK account for only 5 per cent of total group turnover, so the impact on LIG's profits will be strictly limited. The company must be seen as a natural defensive stock, with sales of high-margin condoms rising year-in-year until a better way of preventing Aids is discovered.

The HATU-ICO acquisition seems in retrospect quite well-timed and well-financed - with an issue of convertible Eurobonds on which LIG pays only a 4 1/2 per cent coupon. Non-consumer businesses are doing well, with the exception of Royal Worcester, and the group is on course for \$34m in the full year. This puts the shares on a prospective p/e of 14.

Earnings per share rose by 24 per cent to 7.62p, and the interim dividend was increased by 17 per cent to 2.05p. The results included no contribution from HATU-ICO, Italy's leading condom manufacturer, which LIG bought for £10.8m (£47m) in September.

## ● comment

It is easy to dismiss the threat to LIG's 86 per cent share of the UK condom market posed by Mates, a new condom launched

this week by Mr Richard Branson, the pop entrepreneur. More publicity can only increase the rate of growth in a market already expanding rapidly on fears of Aids and a \$20m government education programme - and in any case, sales of condoms in the UK account for only 5 per cent of total group turnover, so the impact on LIG's profits will be strictly limited. The company must be seen as a natural defensive stock, with sales of high-margin condoms rising year-in-year until a better way of preventing Aids is discovered.

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## Advertising lifts Thames TV

STRONG growth in advertising spending helped Thames Television to an 18 per cent increase in interim pre-tax profits. And Sir Ian Trethowan, chairman, said there had been further productivity gains and a significant increase in programme production in the period.

On turnover up by 13 per cent from £104.53m to £118.31m for the six months to the end of September 1987, pre-tax profits for the UK's largest commercial television company came out at £12.05m (£10.25m).

Earnings per share were 15.76p (13.32p) and the interim dividend has been increased to 4.4p (4p).

Sir Ian said that productivity had increased by the introduction of new technology, the elimination of certain restrictive practices and the introduction of a daytime schedule and transmissions through the night.

He added that the company

had not been able to match the exceptional share of industry revenue achieved in the first six months of last year.

For the rest of the year he added that there were signs that the rate of growth of advertising nationally may be slowing in the short-term. It could also be vulnerable to a slackening in economy activity but there was no sign of that as yet.

Trading profit was £18.04m (£15.49m) and net income from interest and finance lease charges of £57,000 (£509,000 charge). Exchange levy was \$5.70m (£4.91m) and this time there was a share of the loss by its Starstream, Children's Channel, joint venture of £287,000. Tax took £4.51m (£3.87m).

## ● comment

Some analysts were slightly disappointed with Thames' results yesterday, having fore-

cast pre-tax profits up to £14m. Though the company's advertising revenue for the six months rose by 13 per cent to £104m, the industry as a whole showed stronger revenue growth of 15.5 per cent. Thames' market share slipped from 16.3 per cent to 16 per cent. This was coupled with higher costs - following on from its strong increase in market share last year - leading to a double squeeze. Having said that, Thames is producing 20 per cent more programmes than a year ago with less staff. It has cash on the balance sheet, export sales are 30 per cent up, and it is determined to regain the market share lost to LWT. Under consideration is running its top rating success, The Bill, as a twice weekly drama series. The shares fell 14p yesterday, closing at 279p. Assuming pre-tax profits for the full year of £28m, this puts them on a prospective p/e of about 7 1/2.

## Bank of Ireland advance

BY DAVID LASCELLES, BANKING EDITOR

The Bank of Ireland yesterday reported an increase of 15.3 per cent in post-tax profits for the first half of the year ending September 30, despite making a substantial provision against its lending to Third World countries.

Profits amounted to IR£32.9m (£29.6m) compared to IR£28.9m in the same period last year. But, in terms of earnings per share the growth was 6.6 per cent taking account of the rights issue made last July.

Bank of Ireland made a IR£23.3m provision against its IR£100m of loans to developing countries. This brought the total

provision for this purpose to the equivalent of 28 per cent of these loans. However, provisions for other types of lending were down, thanks to tighter lending controls.

The bank's business in Ireland improved despite depressed trading conditions and intense competition, according to Dr London Ryan, the Governor, with notable performances in the investment banking and credit instalment sectors.

In the UK, the bank also had a good half year, thanks in part to improved profits from home lending where the bank bought the mortgage business of the

Bank of America. The bank has a policy of raising the share of its profits earned outside Ireland.

However Dr Ryan warned that while the bank's directors are pleased with the first half's results, they view the second half with caution given the uncertainties now present in the international economy. Barring unpleasant surprises, the bank expects to pay a final dividend at last year's nominal rate which would give a total dividend for the year of 11.75p, an increase of 15.3 per cent, compared to 8.5 per cent forecast at the time of the rights issue.

## R.Smallshaw doubled in first half

More than doubled pre-tax profits of £227,000 against £105,000 were reported by R. Smallshaw (Knitwear) for the six months ended June 30 1987.

Turnover for the Leicester-based maker of knitted outerwear and dyer and finisher of knitted garments, fell to £4.27m (£4.95m). The Castle Knitwear subsidiary, which ceased production in September, had sales of £595,000 last time and a pre-tax loss of £215,000.

After tax of £79,450 (£39,000), earnings per 10p share came through at 5.9p (2.68p). The interim dividend is maintained at 0.75p.

## Christy Hunt sale

Christy Hunt, which recently merged with Derwent Stamping, has completed the sale of its surface heading business Hotfol to Isopad International for £1.8m in cash.

The group is disposing of the assets of Hotfol, together with its subsidiary Hotfol Canada, and the assets of Derwent Hotfol, signifying the end of group trading in North America.

## Trafalgar takes Costain holding up to 5.4%

SHARES in Costain, the construction, property and mining group, jumped 17p to 251p yesterday on the disclosure level to 5.4 per cent.

The announcement of the initial stake was made - after a couple of months of accumulation - in mid-September. At the time, Trafalgar said that it was not

hostile and that it had "no present intention" of making a bid. Yesterday, the company merely reiterated that the stake was a "trade investment".

Costain, meanwhile, said that it was not reading anything into the latest purchase.

Trafalgar's own shares - which have seen speculative flurries recently - rose 10p yesterday to 304p.

## Korea Exchange Bank

U.S.\$100,000,000

Floating Rate Notes due 2000

Convertible into three year Notes on or after

November 1987

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 13th November 1987 to 13th May 1988 the Notes will carry an Interest Rate of 7 1/2% per annum.

Interest due on 13th May 1988 will amount to U.S.\$394.13 per U.S.\$100,000 Note and U.S.\$9,953.13 per U.S.\$250,000 Note.

The three year Notes will accrue interest at 7 1/2% for the above period and interest payable on 13th May 1990 will amount to U.S.\$385.49 per U.S.\$100,000 Note and U.S.\$9,637.15 per U.S.\$250,000 Note.

Morgan Guaranty Trust Company of New York

London - Agent Bank

## ENOUGH DIRT TO MAKE MOZART SOUND LIKE THE SEX PISTOLS.



It wasn't possible to record what Mozart might have thought of the compact disc.

But we suspect any means of preserving the purity of his music, more or less indestructibly, would've interested him.

Ensuring Mozart sounds like Mozart as opposed to something less refined is certainly in the interests of those who make millions of compact discs every year.

Manufacturing discs, as well as many other high-tech production processes, requires totally clean conditions. No dust, every impurity filtered out of the air, complete sterility. Into which you introduce those least sterile of items: people.

That's why Initial developed and now supply special clean room garments. They prevent human 'fall-out' from getting into controlled environments.

Obviously they get dirty. So we've a specialist high-tech laundry at our Derby plant to clean them. Initial can supply clean room garments to all high-tech industries, particularly electro-optics and aerospace.

In many cases we supply the air filtration systems too.

While United Transport delivers the hardware and Biffa disposes of the used software.

And it's a commitment to service that makes us all part of BET.

So, without making a song and dance about it, we'd just like to point out that 'high-tech' needn't always mean gleaming satellites, dazzling optics or complex circuitry.

It can mean a baggy blue suit with matching hood.

For more information on BET, write to:

Christopher Legge, BET Public Limited Company, Stratton

House, Piccadilly, London W1X 6AS.

**BET**

YOU NEED NEVER NOTICE US.



## UK COMPANY NEWS

## Eurotunnel abandons its Canadian share issue

BY RICHARD TOMLINSON

Eurotunnel, the Anglo-French group building the Channel Tunnel, has abandoned plans to conduct a share issue in Canada as part of its \$770m stock market flotation next week.

The company's advisers have been unable to find a replacement for Wood Gundy, the Canadian investment house which ceased to be lead manager of the Canadian tranche earlier this week.

McLeod Young Weir and Dominion Securities, two leading investment houses, are both understood to have turned

the job down because of lack of demand for Eurotunnel's shares among institutional investors in Canada.

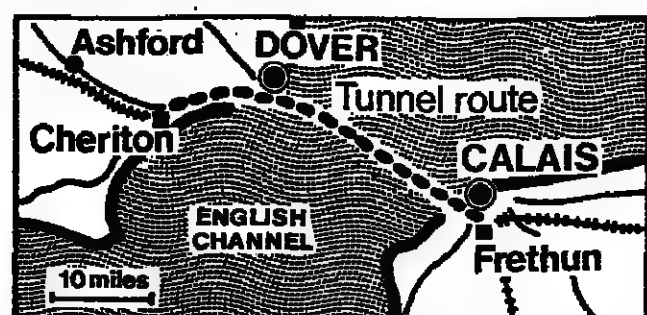
S.G. Warburg, one of Eurotunnel's UK merchant bank advisers, yesterday acknowledged that the Canadian issue had been dropped because interest in the shares was too small to make a Canadian tranche worthwhile.

It played down the importance of the development, saying that the Canadian tranche would in any case have represented only a tiny portion of the total issue. The largest tranches, of about \$250m each, are due to go to the

London and Paris markets.

The development nevertheless underscores the difficulties Eurotunnel's advisers have had in finding underwriters for the \$770m issue. In the UK, about two in five institutional investors are believed to have turned down invitations to underwrite the share offering, partly because of the state of the stock market and partly because of the inherent risks of the investment.

However, the sharp upturn in London share prices over the past two days has given Warburg renewed confidence that the underwriting will be successful



completed on Monday, the day the share offer is due to be launched. It also expects to go ahead with placings of the shares worth a total of \$70m in other international markets - notably the US, Japan and Continental Europe.

Warburg remains confident that it will be able to place between 30 and 50 per cent of the UK tranche in advance with about 25 institutional investors. These will be paid a commission of 1/4 per cent for committing

themselves to the stock in addition to any 1/4 per cent commission they may pick up as underwriters to the issue.

More than 500,000 private investors have now registered with the Eurotunnel share information office in the UK, compared with about 500,000 a week ago. Dewe Rogers, Eurotunnel's marketing consultant, yesterday produced research conducted on November 5 and 6 suggesting that 674,000 UK adults thought they were certain to apply for the shares.

## Royal Insurance disappoints City with advance to £259m

BY NICK BUNKER, INSURANCE CORRESPONDENT

UNEXPECTEDLY high weather losses in North America plus an increase in its US claims reserves meant that Royal Insurance fell short of most analysts' forecasts yesterday with pre-tax profits of \$259m for the nine months to September 30.

The shares lost 5p to close at 333p. City forecasts for the pre-tax figure had ranged from \$256m to \$295m, against \$193.1m in 1986.

Royal said that the October UK hurricane was likely to cost it an estimated \$50m net in the fourth quarter of this year. It has no household catastrophe reinsurance and said it has taken no decision yet about whether to buy it in future.

Mr Alan Horsford, group chief executive, said claims could reach \$56m from householders, \$20m from commercial policyholders, and \$2m-3m from motorists.

The biggest surprise was in the US, which made up for 43 per cent of global non-life insurance premiums of \$2.42bn. Royal showed a pre-tax US profit of only \$38.4m in the third quarter, against \$48.6m in the same period last year.

This reflected a \$3.3m increase in weather losses, an extra \$4m in unspecified "large claims," and "considerable additions to reserves" for US workers' compensation and general liability business.

## comment

Royal waffled over why it had put an extra \$40m (\$32.3m) or so into its US loss reserves, mainly blaming late reporting of run-of-the-mill Californian claims. Royal cannot have it both ways. If no big new US problem has come to light, then the assumption must be that

Royal could have reserved more adequately in the US last year but was bringing too many dollars home to the bottom line. The other worry is that US claims costs grew 6.1 per cent in the first nine months, but commercial multi-peril price increases have tapered off to only eight per cent, and falling. Such concerns are undermining even the most optimistic forecasts of another bumper US-led profits year in '88. Assume \$320m pre-tax for 1987, and the gross yield is a handsome seven per cent on a final dividend of 19p; but if Adelaide Steamship has to make a forced sale of its six per cent stake, the share price may suffer in the near-term. Royal's solvency margin is now down to 68 per cent - quite acceptable - after a net \$470m drop in shareholders' funds because of the equity market crash.

## Steelley to sell Canadian arm for £21m

By Philip Coggan

Steelley, the construction materials group, is selling its Canadian electrical distribution business to Montreal-based Guillevin International for \$21m (£16m). The deal, which was first mooted in July, will be in cash.

The Canadian company, Steelco, has made a pre-tax profit of \$45m on turnover of \$815m last year. Consideration for the deal, which was first mooted in July, will be in cash. The disposal is part of Steelley's declared strategy of concentrating on its international construction materials business and divesting its other interests. "This is the last substantial change in the profile of Steelley," said Mr Richard Miles, group managing director, yesterday.

Last month, the group announced the acquisition of two construction materials companies, one in France and the other in the US, for a total of around \$16m.

## AIC stake in Wills 80% after offer

Australian Investors Corporation, which accepted an offer on behalf of 4.58m shares (50.5 per cent) for its 190p-per-share offer for the Wills Group, the financial services and import company. Adding in shares it owns, AIC's stake is 80.4 per cent.

However, AIC wants to keep Wills' listing and, accordingly, has placed 1.7m shares (13.6 per cent) with institutional and other investors at 190p a share.

## Great Southern buy

Great Southern Group, a funeral director, has acquired H.J. Knapp of Warrington, Cheshire, for \$360,000 in cash. Knapp is the sixteenth funeral business that Great Southern has purchased in the past eight months, increasing its total number of branches by 20 to 113.

The Knapp acquisition includes freehold property worth \$200,000 and ties in closely with the group's existing businesses in Reading, Abingdon and Newbury. Negotiations for further purchases are in progress.

## Excilbur purchase

Excilbur Jewellery is to acquire Pic-A-Tape for an initial \$1.2m in cash. A further \$1.3m maximum is payable dependent on pre-tax profits in the current year.

Pic-A-Tape specialises in the distribution and merchandising of pre-recorded cassettes, compact discs, photographic films and leisure-related products to UK retail outlets. Its 1986-87 pre-tax profits amounted to \$200,000 (£108,000).

## Yale Valor chairman's strong defence of US investment

BY DAVID WALLER

Yale and Valor, the domestic appliance and locks group created in June this year when Valor quadrupled its size with the acquisition of two US companies for \$480m (\$288m), yesterday announced its first set of figures in its new form - and issued a strong defence of its investment in the US.

In common with many other UK companies which have bought heavily into the US, Yale and Valor's share price has been severely battered since the market crash drew investors' attention to the problems in the US economy. Yale and Valor's chairman, Mr Michael Montague, took the opportunity yesterday to say that current group trading is buoyant - and "there's not a whiff of an adverse sign" for its US businesses.

"It was the most fantastic thing to have done," he said in defence of the acquisition of Yale Securities, the locks company, and NuTone, a manufacturer of household appliances and fittings. "It created an international company at a stroke."

Some two-thirds of group profits now derive from the US. Mr Montague said that the deteriorating dollar made US industry more competitive and US increases in dollar profits would

broadly offset the adverse effect on the figures when translated into sterling. "Profits for the full year will be exactly as we expected, if for different reasons."

He added that the two companies had weathered recession in the past, and would be able to do so again.

Yale and Valor yesterday reported pre-tax profits of \$12.09m for the half-year to September 25, including three months' contribution from its summer's acquisitions. This compares to \$3.61m in the first half last year. Turnover was \$121.83m, against \$62.44m.

Earnings per share, a more realistic indicator of performance, given the substantial issue of new shares to finance the purchases, rose from 7.5p to 10.5p on a fully diluted basis.

The interim dividend was increased from 1.52p to 1.5p.

far higher than the 320p vendor placing price, but in the market rout, they lost more than half their value to end up at a low of 182p as investors abandoned every stock even remotely connected with the US. Mr Montague seems to suggest that the very audacity of the deal justified it, but UK investors are not being unreasonable in being chary. Translation problems apart, it requires some optimism to argue that rapid growth in US profits can be sustained amid a recession. True, demand for Yale's locks may remain steady, but it is not clear that NuTone could withstand the inevitable contraction in new housebuilding.

Up 30p to 235p yesterday, the shares are on a cautious prospective p/e of 10 if the company makes \$30m in the full year.

The interim dividend was increased from 1.52p to 1.5p.

Merger talks on

On-off merger talks between United Spring and Steel Group and Extellite Industries, both spring manufacturers, have resumed, the companies announced yesterday.

comment

Prior to June, Valor was an undistinguished gas and electrical appliances group finding it difficult to grow within the cyclical confines of the UK, and predicted a "resplendent" future when it bought Yale and NuTone. For a while, the city agreed, and snatched the shares

## Highgate rights wins 82.5% response

By Nick Tait

Highgate & Job, the small loss-making chemicals producer where the Jivraj family has taken a 29 per cent stake, could claim a rare rights issue success yesterday.

Its attempt to raise \$2m via a one-for-two issue at 200p a share, resulted in more than 82.5 per cent of the new shares being taken up by existing shareholders. When the issue closed on Wednesday, Highgate shares were trading at 205p, yesterday they closed at 200p.

## Merger talks on

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## GT Venture pulls out of portfolio purchase

BY CLAY HARRIS

GT Venture Investment, the venture capital company, based in September, has pulled out of negotiations to buy the unquoted company portfolios of three trusts. Berry, USDC Investment and Northern Securities, managed by the GT financial services group.

GT Venture said yesterday it had been outbid for the portfolio, valued at about \$21m, but

that its final offer in a sealed-bid auction reflected the lower extraction of the sale in the wake of the market crash. Although the underlying investments remained the same, the prospects for early redemption had receded, said Mr Rodney Swire, GT Venture director.

The proceeds of the company's flotation, now worth \$11.6m, remain invested in cash and short-term instruments.

## Aitken Hume expansion

BY DAVID WALLER

Aitken Hume International, the financial services group which earlier this week bought the Guernsey-based Bachmann group for \$2m, is to acquire some of the financial services business currently handled by IMG, the sports promotion company established by Mr Mark McCormack.

In exchange for the line of

Im warrants in Aitken, IMG has undertaken to transfer some but not all the offshore banking and fund management activities currently undertaken for its wealthy clients, and certain corporate administration activities, all of which will be handled by Bachmann.

IMG's warrants entitle it to buy shares in Aitken at 130 at any time before 1992.

## NMC profits 46% ahead

NMC Investments, packaging, property and finance, increased pre-tax profits by 46 per cent from \$1.98m to \$2.89m in the six months to end September 1986, have been included for the six months and for the corresponding period in accordance with merger accounting principles.

After tax of \$1.01m (\$662,000) earnings per 12 1/2p share emerged at 5.01p (3.54p). The

interim dividend is increased from 0.5p to 0.7p. The results of Bux Corrugated Containers and the Barker Group, both acquired in December 1986, have been included for the six months and for the corresponding period in accordance with merger accounting principles.

Mr Norman Gordon, chief executive, forecasted that the outcome for the full year would show a significant improvement



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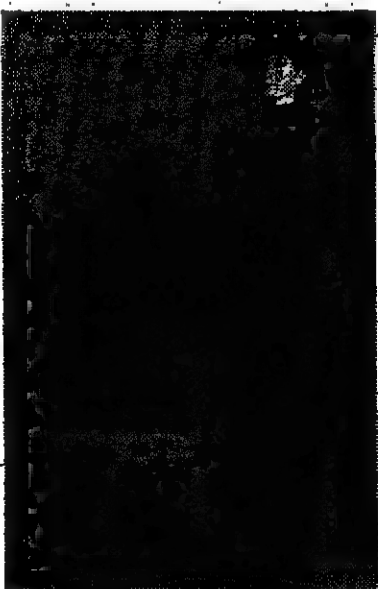
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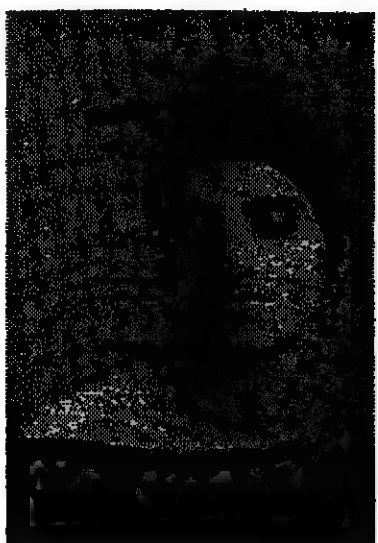
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## COMMODITIES AND AGRICULTURE

## Feeding the Soviet hunger for efficiency

Nancy Dunne explains why a US marketing group is anxious to assist Moscow's drive to restructure its agriculture

THE FERMENT over restructuring is visible everywhere in the Soviet Union, says Dr Erik Erickson, international director of operations at the US Feed Grains Council.

From the clowns in the circus to the new co-operative pizzeria, which is just learning to produce proper western pizza, the excitement is almost palpable.

In the agriculture sector, Soviet officials are working furiously to expand production through the "brigade contract system," which offers output bonuses to family groups on state-owned farms.

"There is a new openness in which people are discussing their needs," Dr Erickson says.

All of this well suits the Feed Grains Council, which has needs of its own. For years it has sought to boost US farm product sales to Moscow and now it is moving in a new direction, to tempt the Soviet Union to accept American agricultural technology.

It is a delicate business, Council officials say, because the Soviets tend to resent offers of "help." So Dr Erickson prefers to talk of "servicing them as customers" in the same way that the Council services potential customers for US feed grains all over the world.

"The Council, a private group which receives millions of dollars in US government funds for 'market development,' has long hankered after the massive Soviet market. It launched its first activities there early in the last decade, when its staff visited the country to promote beef feedlot and feeding development."

Mr Darwin Stolte, the Council's president, made important contacts in the Soviet agriculture ministry, when he served on the US-USSR Trade and Economic Council in the mid-1970s.

Progress in relations came to a halt in 1979 with President Jimmy Carter's partial grain embargo, followed by the icing over of relations under the Reagan Administration. In 1985, when the US signed an agreement to do business with "The Evil Empire," Council officials were happy to return to Moscow and begin the process of re-establishing relations.

Other trips followed, and now the Council and Gosagroprom, the Soviet agriculture ministry, are on the verge of signing a five-year co-operation agreement.

Council officials say the Soviet's own goals of improving livestock production, will result in higher demand for feed grain imports.

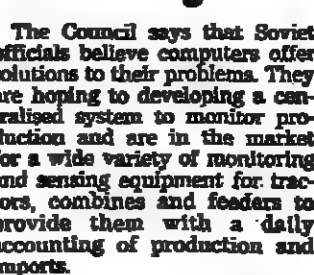
Although Soviet imports of coarse grains have, for the most part, declined dramatically since 1980 as domestic production has risen, Council analysts believe that weather, transportation problems and economic factors will require Moscow to remain a major importer. They point to projections by Wharton Economics that Soviet coarse grain imports, having bottomed out last year at 13m tonnes, will rise steadily to 14.1m tonnes in 1992.

The Council says that Soviet officials believe computers offer solutions to their problems. They are hoping to develop a centralised system to monitor production and are in the market for a wide variety of monitoring and sensing equipment for tractors, combines and feeders to provide them with a daily accounting of production and imports.

In a complete "electronisation" of Soviet agriculture, they plan to develop extensive local networks that would hook into regional and national computer systems.

The Feed Grains Council worked with the US Information Agency on a recent seminar, where, said Dr Erickson, Soviet scientists and professors were enthralled by demonstrations of computer use by American farmers. The scheduled 24-day session ran overtime.

After the Ministry ran into trouble last year with revelations of mismanagement, the Council began a co-operative programme to investigate methods of feed quality control. Plans call for visits by various American consultants or for Soviet team visits to the US.



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## Nymex studies oil joint venture with London's IPE

BY DEBORAH HARGREAVES IN CHICAGO

BOARD of the New York Mercantile Exchange will meet on December 9 to consider a proposed joint venture with London's International Petroleum Exchange, Nymex officials disclosed this week.

The proposed venture would involve setting up a new exchange in London, explained Nymex president, The New York Exchange would have a majority holding in the venture.

The aim initially would be to extend the trading hours of Nymex's successful West Texas Intermediate crude oil contracts, but other products could also be traded, Mr McFadden said.

Nymex has been seeking a way to expand its crude oil trading hours for some time and trading WTI futures and options in London would provide an early morning market for New York brokers. IPE members would also have access to the contract through a series of trading privileges.

At the end of the day, all trades would be cleared by Nymex's clearing operations.

However, the move could pose some tricky questions for regulators on both sides of the Atlantic. Regulatory red tape has delayed several previous attempts by US exchanges to move into London.

Nymex is confident that the venture could move ahead in the next six months to a year if it receives approval. The exchange's board is also looking

at a proposal to extend trading hours in New York rather than move to London, although initial responses favour a move overseas.

The move to expand trading hours comes at the request of the international oil industry, according to Nymex officials. However, US oil industry executives appear less than enthusiastic. One commented this week that some 80 per cent of the US oil industry would be against the extended hours.

Mr Chris McCormack, a Nymex trader with E.D. & F. Man International, points to the industry's fears about losing its grip on oil pricing. The US industry is still hesitant about using the futures market as a basis for pricing and a move to create a more international futures market would take pricing control even further out of their hands.

"I spend long enough staring at my screen," one US refiner said. "When the market is closed, I have plenty of other things to do."

However, the IPE, which has had only limited success with its own crude oil futures contract, is eager to have access to Nymex's busy contracts.

At the same time First Chicago, the banking group, is involved in talks in London on developing a petroleum clearing house for the Brent crude oil market. The company says it expects to make an announcement in the next month.

## Ferruzzi bitter over ethanol

BY ALAN FRIEDMAN IN MILAN

FERRUZZI, the Italian agro-industrial group, reacted yesterday with bitterness at the decision taken by the European Commission on Wednesday to abandon a plan to subsidise the production of bio-ethanol as an alternative fuel.

The ethanol plan would have seen grain and sugar-beet surpluses utilised to manufacture ethanol, a petrol additive.

An official at Ferruzzi group headquarters in Ravenna last night described the decision as "a great obstacle for European agriculture."

culture that has been lost." The company's communiqué stressed that the ethanol plan had the backing of the agriculture ministers of Italy, France and West Germany and said that in shelving the ethanol idea the Commission had "avoided the risk of grave differences at the political level."

Ferruzzi heaped blame upon energy companies who had lobbied against ethanol, singling out Prof Franco Reviglio, president

of Italy's ENI state energy group. Prof Reviglio was accused of having led the battle against ethanol and of lobbying with other energy groups "which deployed all their pressure."

Ferruzzi concluded by saying that, apart from "certain isolated incidents in bad taste," the discussion of ethanol in Brussels had been "generally useful." The Italian company said it would continue to offer to the Commission its ideas.

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## Dollar fall worries coffee producers

THE ORGANISATION of African and Malagasy Coffee Producers is concerned over the recent fall in the value of the dollar, the currency in which much coffee is priced on international markets.

The group of mostly French-speaking producers said at the end of a two-day meeting in Tokyo that it was concerned by the unbridled fall in the US dollar, in which coffee is widely traded, and wished that self-help in industrial nations would give way in this domain to greater co-ordination and real mutually-beneficial international cooperation.

The meeting of the organisation's marketing directors concentrated on formulating a common strategy for sales policies in a weak market.

Delegates noted that prices remained below the target level of between 120 and 140 cents a lb agreed upon in October by the International Coffee Organisation despite the reintroduction of export quotas. The ICO's 15-day composite indicator price for November 11 was 113.55 cents a lb.

There had to be rigorous implementation of ICO sanctions against those member producers who sold coffee to non-members of the International Coffee Agreement at a discount, they said.

We apologise to our readers for the omission of the New York and Chicago commodity tables from our early edition yesterday. It was due to a computer fault.

## Indonesia concerned over rice supplies

BY JOHN MURRAY BROWN IN JAKARTA

CONCERN is deepening over Indonesia's ability to maintain self-sufficiency in rice, one of the major achievements of President Suharto's development-oriented government. A prolonged drought in the main growing area of Java has damaged or totally destroyed 343,000 hectares of paddy, according to figures from the Agriculture Ministry.

Mr Johannes Sumartono, Minister for Development Planning, told Parliament this week that the Government had no plans to export rice this year. His statement followed reports that Indonesia would offer a rice loan to Fiji, after the successful conclusion last week of a trade mission to Suva by Indonesian officials.

Indonesia is also believed to be completing negotiations for a 100,000 tonne rice loan with Vietnam, where farmers have faced bad harvests this year.

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to the high cost of maintaining rice targets, given the increase in the fertiliser subsidy and the cheap credits offered by state banks. In its latest confidential report, the World Bank argued for a reduction in the subsidy which for all crops cost Rp 365bn (\$124m) last year. The subsidy on pesticides cost another Rp 42bn.

Last November the Government issued a blanket ban on 57 brands of pesticides. In their place it introduced a radical and untried variety called Applaud. In a bid to eradicate the brown plant hopper disease, and in the process made substantial foreign exchange savings. As a result, however, farmers turned paddy over to other crops with the loss of this year of 1m tonnes of production, according to figures from the Agriculture Ministry.

Total rice production for 1987 is forecast to reach 27.2m tonnes, enough to feed the country's 170m people. In an apparent bid to ensure the target is achieved next year, the Government last year pledged to raise rice prices from 1985 by 13 per cent.

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## Copper upsurge gives Zambia breathing space

HIGH PRICES for Zambia's main export, copper, will provide a welcome breathing space for the country's battered economy as it struggles out of recession, according to government officials.

But economic analysts here cautioned that the price boom could provide temporary relief only and might even delay much-needed efforts to diversify the economy away from its dependence on copper.

Government officials were jubilant over the surge in copper prices.

Copper cash metal prices in London on Wednesday touched a record high of \$1,540 a tonne.

"How can we be so lucky? This is a very rare occurrence," said Mr Caleb Fundani, permanent secretary at the Finance Ministry.

The price boom would be a welcome boost to a new economic recovery programme unveiled by the government in August which included proposals to make the country's strategic but ailing copper industry more profitable.

The plan, introduced after Zambia's decision to abandon an international Monetary Fund economic programme on May 1, is based on an official projection that copper production will reach 470,000 tonnes a year and that the price of copper will remain steady at about \$800

Miners have returned to work at Cuajone, a major mine of Southern Copper Corporation (SPCC), said its Rio smelting plant, after receiving a 73 per cent pay rise, Reuter reports from Lima.

An agreement to end the strike of the country's other major mine, Toquepala, has still not been reached, the company said.

The 480 metallurgical workers at the Rio smelting plant returned to work on Thursday after a week-long strike.

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## Tin stocks still falling

PRIMARY TIN consumption continued to curtail production in the first half of 1987, international Tin Council (ITC) statistics show, reports Reuters.

World production totalled 72,100 tonnes against consumption of 84,700 tonnes. These figures compare with 77,200 tonnes output and 82,700 tonnes consumption in the same period of 1986.

ITC world figures exclude certain countries, such as the USSR and China, which do not publish statistics.

## Brazil discovers biggest offshore oil field

PETROBRAS, the Brazilian state oil company, has discovered a giant offshore oil field in the Campos Basin, Brazil's richest oil-producing region, AP reports from Rio de Janeiro.

The new field, located 173 miles from Rio, is thought to hold between 1bn and 1.5bn barrels of petroleum.

Mr Wagner Freire, director of production at Petrobras, said a test well produced 3,000 barrels a day of fairly heavy oil. The well

was drilled in 3,700 feet of water, and oil was found at 3,500 feet.

Petrobras said the well is eventually expected to produce 10,000 barrels a day, the highest output of any Brazilian offshore well.

The offshore fields in the Campos Basin account for about 60 per cent of Brazil's oil production, which totals 612,000 barrels a day. The country imports about 45 per cent of its petroleum.

## Dollar fall worries coffee producers

THE ORGANISATION of African and Malagasy Coffee Producers is concerned over the recent fall in the value of the dollar, the currency in which much coffee is priced on international markets.

The group of mostly French-speaking producers said at the end of a two-day meeting in Tokyo that it was concerned by the unbridled fall in the US dollar, in which coffee is widely traded, and wished that self-help in industrial nations would give way in this domain to greater co-ordination and real mutually-beneficial international cooperation.

The meeting of the organisation's marketing directors concentrated on formulating a common strategy for sales policies in a weak market.

Delegates noted that prices remained below the target level of between 120 and 140 cents a lb agreed upon in October by the International Coffee Organisation despite the reintroduction of export quotas. The ICO's 15-day composite indicator price for November 11 was 113.55 cents a lb.

There had to be rigorous implementation of ICO sanctions against those member producers who sold coffee to non-members of the International Coffee Agreement at a discount, they said.

We apologise to our readers for the omission of the New York and Chicago commodity tables from our early edition yesterday. It was due to a computer fault.

## Venezuelan bauxite find

BY JOSEPH MANN IN CARACAS

THE VENEZUELAN Government has discovered large new deposits of high-grade bauxite and iron ore in Bolivar state, according to a report published in Caracas.

The report said that the CVG, a government-owned regional development agency, recently identified new deposits of bauxite, estimated at over 100m tonnes and iron ore at 200m tonnes.

Both discoveries were made in Bolivar state, far from the coast, and it is likely that they will be developed by the CVG.

Venezuela already exploits large deposits of iron ore in this same region. It mines iron ore for its home steel industry and for export, and is developing a large bauxite mine to supply the domestic aluminium industry.

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Venezuela already exploits large deposits of iron ore in this same region. It mines iron ore for its home steel industry



## Gilts and bonds steady

concerns that the August deficit of \$15.68bn was not a temporary downturn. The contract closed at 88-08, against the previous settlement of 89-11.

Japanese government bond futures were mixed on Laiffe, closing at 106.05 for December delivery, compared with 106.90 at Wednesday's close, after falling from 107.00 at the start of the month. The move was a disappointment, according to the Bank of Japan, which had been hoping for a Japan refusing an opportunity to signal lower interest rates. The contract covers 1,000 yen of three-month government bonds, with a deposit at an unchanged 4.05 p.c.

December Japanese bonds closed at 105.62, compared with 106.90 previously.

Month	Call-Ln	Put-Ln
1990-01	7.00	7.00
1990-02	7.00	7.00
1990-03	7.00	7.00
1990-04	7.00	7.00
1990-05	7.00	7.00
1990-06	7.00	7.00
1990-07	7.00	7.00
1990-08	7.00	7.00
1990-09	7.00	7.00
1990-10	7.00	7.00
1990-11	7.00	7.00
1990-12	7.00	7.00

19560	2.71	2.38	16.61	21.08
19600	2.71	2.38	17.81	22.84
19700	2.58	2.38	18.81	24.94
19800	2.58	2.38	19.81	26.94
19900	2.58	2.38	20.81	28.94
20000	2.58	2.38	21.81	30.94
20100	2.58	2.38	22.81	32.94
20200	2.58	2.38	23.81	34.94
20300	2.58	2.38	24.81	36.94
20400	2.58	2.38	25.81	38.94
20500	2.58	2.38	26.81	40.94
20600	2.58	2.38	27.81	42.94
20700	2.58	2.38	28.81	44.94
20800	2.58	2.38	29.81	46.94
20900	2.58	2.38	30.81	48.94
21000	2.58	2.38	31.81	50.94
21100	2.58	2.38	32.81	52.94
21200	2.58	2.38	33.81	54.94
21300	2.58	2.38	34.81	56.94
21400	2.58	2.38	35.81	58.94
21500	2.58	2.38	36.81	60.94
21600	2.58	2.38	37.81	62.94
21700	2.58	2.38	38.81	64.94
21800	2.58	2.38	39.81	66.94
21900	2.58	2.38	40.81	68.94
22000	2.58	2.38	41.81	70.94
22100	2.58	2.38	42.81	72.94
22200	2.58	2.38	43.81	74.94
22300	2.58	2.38	44.81	76.94
22400	2.58	2.38	45.81	78.94
22500	2.58	2.38	46.81	80.94
22600	2.58	2.38	47.81	82.94
22700	2.58	2.38	48.81	84.94
22800	2.58	2.38	49.81	86.94
22900	2.58	2.38	50.81	88.94
23000	2.58	2.38	51.81	90.94
23100	2.58	2.38	52.81	92.94
23200	2.58	2.38	53.81	94.94
23300	2.58	2.38	54.81	96.94
23400	2.58	2.38	55.81	98.94
23500	2.58	2.38	56.81	100.94
23600	2.58	2.38	57.81	102.94
23700	2.58	2.38	58.81	104.94
23800	2.58	2.38	59.81	106.94
23900	2.58	2.38	60.81	108.94
24000	2.58	2.38	61.81	110.94
24100	2.58	2.38	62.81	112.94
24200	2.58	2.38	63.81	114.94
24300	2.58	2.38	64.81	116.94
24400	2.58	2.38	65.81	118.94
24500	2.58	2.38	66.81	120.94
24600	2.58	2.38	67.81	122.94
24700	2.58	2.38	68.81	124.94
24800	2.58	2.38	69.81	126.94
24900	2.58	2.38	70.81	128.94
25000	2.58	2.38	71.81	130.94
25100	2.58	2.38	72.81	132.94
25200	2.58	2.38	73.81	134.94
25300	2.58	2.38	74.81	136.94
25400	2.58	2.38	75.81	138.94
25500	2.58	2.38	76.81	140.94
25600	2.58	2.38	77.81	142.94
25700	2.58	2.38	78.81	144.94
25800	2.58	2.38	79.81	146.94
25900	2.58	2.38	80.81	148.94
26000	2.58	2.38	81.81	150.94
26100	2.58	2.38	82.81	152.94
26200	2.58	2.38	83.81	154.94
26300	2.58	2.38	84.81	156.94
26400	2.58	2.38	85.81	158.94
26500	2.58	2.38	86.81	160.94
26600	2.58	2.38	87.81	162.94
26700	2.58	2.38	88.81	164.94
26800	2.58	2.38	89.81	166.94
26900	2.58	2.38	90.81	168.94

JAPANESE YEN (¥100)				
	12.50	12.50	12.50	12.50
Dec	0.7946	0.7952	0.7958	0.7962
Nov	0.7940	0.7945	0.7950	0.7955
Oct	0.7935	0.7940	0.7945	0.7950
Sept	0.7930	0.7935	0.7940	0.7945
Aug	0.7925	0.7930	0.7935	0.7940
Jul	0.7920	0.7925	0.7930	0.7935
Jun	0.7915	0.7920	0.7925	0.7930
May	0.7910	0.7915	0.7920	0.7925
Apr	0.7905	0.7910	0.7915	0.7920
Mar	0.7900	0.7905	0.7910	0.7915
Feb	0.7895	0.7900	0.7905	0.7910
Jan	0.7890	0.7895	0.7900	0.7905
Dec	0.7885	0.7890	0.7895	0.7900
Nov	0.7880	0.7885	0.7890	0.7895
Oct	0.7875	0.7880	0.7885	0.7890
Sept	0.7870	0.7875	0.7880	0.7885
Aug	0.7865	0.7870	0.7875	0.7880
Jul	0.7860	0.7865	0.7870	0.7875
Jun	0.7855	0.7860	0.7865	0.7870
May	0.7850	0.7855	0.7860	0.7865
Apr	0.7845	0.7850	0.7855	0.7860
Mar	0.7840	0.7845	0.7850	0.7855
Feb	0.7835	0.7840	0.7845	0.7850
Jan	0.7830	0.7835	0.7840	0.7845
Dec	0.7825	0.7830	0.7835	0.7840
Nov	0.7820	0.7825	0.7830	0.7835
Oct	0.7815	0.7820	0.7825	0.7830
Sept	0.7810	0.7815	0.7820	0.7825
Aug	0.7805	0.7810	0.7815	0.7820
Jul	0.7800	0.7805	0.7810	0.7815
Jun	0.7795	0.7800	0.7805	0.7810
May	0.7790	0.7795	0.7800	0.7805
Apr	0.7785	0.7790	0.7795	0.7800
Mar	0.7780	0.7785	0.7790	0.7795
Feb	0.7775	0.7780	0.7785	0.7790
Jan	0.7770	0.7775	0.7780	0.7785
Dec	0.7765	0.7770	0.7775	0.7780
Nov	0.7760	0.7765	0.7770	0.7775
Oct	0.7755	0.7760	0.7765	0.7770
Sept	0.7750	0.7755	0.7760	0.7765
Aug	0.7745	0.7750	0.7755	0.7760
Jul	0.7740	0.7745	0.7750	0.7755
Jun	0.7735	0.7740	0.7745	0.7750
May	0.7730	0.7735	0.7740	0.7745
Apr	0.7725	0.7730	0.7735	0.7740
Mar	0.7720	0.7725	0.7730	0.7735
Feb	0.7715	0.7720	0.7725	0.7730
Jan	0.7710	0.7715	0.7720	0.7725
Dec	0.7705	0.7710	0.7715	0.7720
Nov	0.7700	0.7705	0.7710	0.7715
Oct	0.7695	0.7700	0.7705	0.7710
Sept	0.7690	0.7695	0.7700	0.7705
Aug	0.7685	0.7690	0.7695	0.7700
Jul	0.7680	0.7685	0.7690	0.7695
Jun	0.7675	0.7680	0.7685	0.7690
May	0.7670	0.7675	0.7680	0.7685
Apr	0.7665	0.7670	0.7675	0.7680
Mar	0.7660	0.7665	0.7670	0.7675
Feb	0.7655	0.7660	0.7665	0.7670
Jan	0.7650	0.7655	0.7660	0.7665
Dec	0.7645	0.7650	0.7655	0.7660
Nov	0.7640	0.7645	0.7650	0.7655
Oct	0.7635	0.7640	0.7645	0.7650
Sept	0.7630	0.7635	0.7640	0.7645
Aug	0.7625	0.763		

	Lowest	High	Low	Price
Dec	92.61	92.59	92.43	92.44
Nov	92.36	92.44	92.34	92.36
Oct	91.99	92.06	91.99	91.99
Sept	91.99	91.99	91.60	91.36
Dec	91.31	91.39	90.91	91.36
Nov	91.05	91.11	90.91	91.07
Oct	90.93	90.90	90.72	90.76
Sept	90.63	90.72	90.62	90.65

	Lowest	High	Low	Price
Dec	249.38	249.38	249.38	249.38
Nov	249.20	249.30	249.20	249.30
Oct	249.20	249.30	249.20	249.30
Sept	249.20	249.30	249.20	249.30

**WORLD VALUE**  
**OF AMERICA GLOBAL TRADE**

Stable rates of exchange for the U.S. dollar between buying and selling rates as a condition of sale, except in certain specified international transactions.

undertake to trade in all listed foreign

Global Trading, London,  
San Francisco, Los Angeles, Toronto.

VALUE OF DOLLAR	COUNTRY
\$0.60	Greece.....
\$3.65/4	Grenada.....
\$1.55/6	Guatemala.....
\$1.13/10	Guinea.....
\$1.29/5	Guatemala.....
2.70	Ghana.....
2.30	Ghana.....
1.79	Ghana.....
1.46/2	Ghana.....
1.27	Ghana.....
1.35/0	Ghana.....
1.00	Haiti.....
0.37/69	Honduras.....
112.8/45	Hong Kong.....
92.7/2	Hungary.....
2.01/3	Hungary.....
	Iceland.....

[illegible][illegible]

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## NOTICE TO HOLDERS OF

Notice is hereby given that at a meeting of the Board of Directors of Matsushita Electric Trading Co., Ltd. held on 4th November, 1987 a resolution was passed approving a free distribution of shares of common stock (with a par value of ¥50 per share) to shareholders of record at 3 p.m. (Japan time) on Monday, 30th November, 1987 at the rate of 0.15 shares for each share so held.

As a result, the subscription price (the "Subscription Price") of the Warrants will be adjusted in accordance with the provisions of Clause 3(i) of the Instrument dated 30th March, 1987 as set forth below:

The Subscription Price before adjustment:  
 ₹2,075.00 per share  
 The Subscription Price after adjustment:  
 ₹1,804.30 per share  
 Effective date of the adjustment:  
 as from 1st December, 1987

**Matsushita Electric Trading Co., Ltd.**  
By: *The Bank of Tokyo Trust Company*  
*as Disbursement Agent*  
Dated: 13th November, 1987

**INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0**  
**01-828 7233/5699     Reuters Code: IGUN, IGIO**

<b>PT 30</b>	<b>FTSE 100</b>	<b>WALL STREET</b>
<b>Nov. 1313/28 +57</b>	<b>Nov. 1680/1700 +65</b>	<b>Nov. 1950/70</b>
<b>Dec. 1317/28 +57</b>	<b>Dec. 1690/1705 +70</b>	<b>Dec. 1985/75</b>

*Dealing hours from 9am to 5pm. Orders taken at 5pm.*

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

# OF THE DOLLAR

ING ECONOMICS DEPT., LONDON

against various currencies as of Wednesday, November 11, 1981, and between banks, unless otherwise indicated. All currencies are quoted in U.S. dollars. All rates quoted are indicative. They are not based on, and are not a guarantee of, any particular transaction. They are not a guarantee of any particular transaction, and neither Bank of America NT & SA nor the Financial Times.

ECU=SUS1.23843      SDR1=SUS1.35724  
As of November 11 at 11.00 a.m.  
3 months      6 months  
Eurodollar Libor:      7 3/4%      7 1/2%  
Euro:      7 1/2%      7 1/4%

CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Peruvian S	6.4178	Peru	Peruvian S	17.543
Paraguay G	2.70	Paraguay	Paraguay G	1.00
Papua New Guinea K	5.6565	Papua New Guinea	Kina	0.9763
	1.00			
	1.00 (a)			320.00

12,985 (a)	Paraguay	Guatemala	150.00
340.00			877.50
300.00			
650.00			
10.00	Peru	Intl (a,b,c)	20.00
30.00 (a)		Intl (f)	41.62
	Philippines	Peso	21.10
5.00	Pitcairn Islands	NZ dollar	1,606.9
2.00 (a)	Poland	Zloty(a)	304.00
7.937	Portugal	Escudo	135.60
47,458 (b)	Puerto Rico	U.S. \$	1.00
	Qatar	Riyal	3,641
	Romania	Leu	100.00

36.91	Rosalia	Live (C)	8.73
12.93	Rosalia	Franc	75.675
1644.00	St Christopher	E. Caribbean	2.70
68.0057 (cd)	St Helena	Pound	1.7873
0.3109	St Lucia	E. Caribbean	2.70
1.9558	St Pierre	French Franc	5.6565
1.36	St Vincent	E. Caribbean	2.70
122.00	Saint (Western)	Tala	2.0642
282.625	Samoa (Am)	US \$	1.00
	San Marino	Italian Lire	1227.00
5.47 (cd)	Sao Tome & Principe DR.	Dobra	33.399

134.35	Saudi Arabia	Royal	3.751
0.346	Senegal	C.F.A. Franc	262.82
	Seychelles	Ruppee	1.9303
100.00 (C)	Sierra Leone	Leone	22.00
144.92	Singapore	Dollar	2.0445
1.4652	Solomon Islands	Dollar	1.98
0.94	Somali Republic	Shilling (d)	100.00
796.50	South Africa	Rand	3.3333
0.2756			1.9612
	Spain	Peseta	112.04
35.00	Spanish Ports in N Africa	Spanish Peseta	112.04
800.00			

	1.9632	San Lucas	Mapes	3.0494
	1.00			
	0.2829	Sudan Republic	Pound	4.50 (n)
	1.3636			(2.93 (n)
France	34.83			4.00 (n)
	8.0412	Surinam	Guilder	1.785
	124.92	Swaziland	Lilangeni	1.9632
Escudo	135.50	Sweden	Krona	6.028
	2.1664	Switzerland	Franc	1.3636
	2.495	Syria	Pound (n)	3.925
		Taiwan	Dollar (n)	29.81

10.10	Tanzania	Shilling	74.001
262.825	Thailand	Baht	25.445
3.0912	Togo Republic	C.F.A. Franc	262.825
5.6565	Tonga Islands	Pangoni	1.4652
74.80	Trinidad & Tobago	Dollar	0.79
12.748	Tunisia	Dinar	3.60
1676.50 (d)	Turkey	Lira	944.36
1672.30 (a)	Turks & Caicos Islands	US \$	1.00
5.6565	Twale	Australian Dollar	1.4652
5.6565	Uganda	New Shilling (1)	60.488
3.5995 (a)	United Arab Emirates	Dirham	3.675

2.78	Bangkok	Round steering	1.7875
2.50	Brasay	Pico (m)	261.75
404.00	USSR	Rouste	0.6075
1.9612	Vancouver	Vista	104.68
1.4652	Vatican	Ura	1227.00
21.00			
1.8725	Venezuela	Bother	14.50 (0)
1.74			7.30 (m)
1.5069			31.275
	Vietnam	Dong (to)	30.00
	Vietnam		

	Virgin Islands (British).....	US \$	1.00
	Virgin Islands (US).....	US \$	1.00
	Yemen.....	Rial	10.00
	Yemen PDR.....	Dinar	0.343
	Yugoslavia.....	Dinar	1016.84
	Zaire Republic.....	Zaire	126.638
	Zambia.....	Kwacha	0.1679
	Zimbabwe.....	Dollar	1.695

Source: (a) Floating rate. (b) Commercial rate. (c) Estimated. (d) Speculated. (e) Fixed.

products. (2) Priority rate. (n) Essential imports. (p) Exports. (1) Sweden, 4 Oct 87; Pound devalued approx. 70%. (6) Hungary, 12 Nov 87; Forint devalued by an average 5%.

**\$ WORLD VALUE OF THE DOLLAR** **BA**  
BANK OF AMERICA GLOBAL TRADING ECONOMICS DEPT., LONDON

The table below gives the latest available rates of exchange for the U.S. dollar against various currencies as of Wednesday, November 11, 1982. The exchange rates listed are midrate rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in U.S. dollars per one unit of the foreign currency, except for certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions.

Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Times assume responsibility for errors.

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ECU=\$US1.23843    SDR1=\$US1.35724  
As of November 11 at 11.00 a.m.

	5 months	6 months
Eurodollar Libor:	7 3/4	7 3/4
Shibor:	7 3/4	7 3/4

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Alghani	50.60	Greenland	Danish Krone	6.478	Paraguay	Paraguayan Guaraní	17.508
Albania	Lek	3.6504	Greece	E. European \$	2.70	Panama	Balboa	1.00
Algeria	Dinar	4.67	Guatemala	Quetzal	5.565	Papua New Guinea	Kina	0.9965
Andorra	French Franc	65.4558	Haiti	Gourde	1.00			
	Spanish Pesta	112.045	Solomon	Solomon	1.00 (s)			320.00 (s)

Angola	29,918	Philippines	1,950.00
Argentina	2,000.00	Poland	677.50
Australia	5,000.00		
Austria	2,918.00		
Bahamas	1.00		
Bahrain	1.79		
Banladesh	1.79		
Brazil	1.79		
Bulgaria	1.79		
Canada	1.79		
Chad	1.79		
China	1.79		
Czech Republic	1.79		
Dominican Republic	1.79		
Ecuador	1.79		
El Salvador	1.79		
Equatorial Guinea	1.79		
Ethiopia	1.79		
France	1.79		
Germany	1.79		
Ghana	1.79		
Greece	1.79		
Guatemala	1.79		
Haiti	1.79		
Honduras	1.79		
Hong Kong	1.79		
Hungary	1.79		
India	1.79		
Indonesia	1.79		
Iran	1.79		
Iraq	1.79		
Israel	1.79		
Italy	1.79		
Jamaica	1.79		
Japan	1.79		
Jordan	1.79		
Kazakhstan	1.79		
Kenya	1.79		
Korea	1.79		
Kuwait	1.79		
Laos	1.79		
Lebanon	1.79		
Libya	1.79		
Lithuania	1.79		
Luxembourg	1.79		
Macao	1.79		
Madagascar	1.79		
Malawi	1.79		
Malaysia	1.79		
Maldives	1.79		
Mali	1.79		
Malta	1.79		
Mauritania	1.79		
Mauritius	1.79		
Mexico	1.79		
Moldova	1.79		
Mongolia	1.79		
Montenegro	1.79		
Morocco	1.79		
Mozambique	1.79		
Nicaragua	1.79		
Netherlands	1.79		
Netherlands Antilles	1.79		
New Zealand	1.79		
Nigeria	1.79		
North Macedonia	1.79		
Norway	1.79		
Oman	1.79		
Pakistan	1.79		
Panama	1.79		
Papua New Guinea	1.79		
Paraguay	1.79		
Peru	1.79		
Poland	1.79		
Portugal	1.79		
Romania	1.79		
Russia	1.79		
Saudi Arabia	1.79		
Senegal	1.79		
Serbia	1.79		
Seychelles	1.79		
Singapore	1.79		
Slovakia	1.79		
Slovenia	1.79		
South Africa	1.79		
Spain	1.79		
Sri Lanka	1.79		
St. Kitts and Nevis	1.79		
St. Lucia	1.79		
St. Vincent and the Grenadines	1.79		
Suriname	1.79		
Swaziland	1.79		
Sweden	1.79		
Switzerland	1.79		
Taiwan	1.79		
Tanzania	1.79		
Thailand	1.79		
Togo	1.79		
Tonga	1.79		
Trinidad and Tobago	1.79		
Tunisia	1.79		
Turkey	1.79		
Turkmenistan	1.79		
Uganda	1.79		
Ukraine	1.79		
United Arab Emirates	1.79		
United Kingdom	1.79		
United States	1.79		
Uruguay	1.79		
Uzbekistan	1.79		
Venezuela	1.79		
Vietnam	1.79		
Yemen	1.79		
Zambia	1.79		
Zimbabwe	1.79		

[illegible][illegible][illegible][illegible][illegible]

Ghana	C.F.A. Franc	282,825	Nicaragua	Corinda	71.00 (a)	Virgin Islands (UK)	0.25	1.00
Gambia	Dalasi	7.44			210.00 (d)		\$5	1.00
Germany (East)	Mark	1,640.10	Niger Republic	C.F.A. Franc	282,825	Yemen	Rial	20.00
Germany (West)	Deutsch Mark	1,000.00	Nigeria	Naira	4,289.00 (b)	Yemen PDR	Dinar	9.345
Ghana	Cedi	175.00	Norway	Norwegian Krone	3.625	Zaire Republic	Zaire	124.98
Gibraltar	Gibraltar £	1.7675				Zambia	Kwacha	8.1999
Greece	Drachma	131.105	Omni Saltwater of	Rial Omani	0.385	Zimbabwe	Dollar	1.6695

a. a. as available. (b) Market rate. (c) US dollar rate. (d) Commercial rate. (e) Parallel rate. (f) Official rate. (g) Floating rate. (h) Commercial rate. (i) Estimated. (j) Quoted. (k) Quoted. (l) Quoted. (m) Quoted. (n) Quoted. (o) Quoted. (p) Quoted. (q) Quoted. (r) Quoted. (s) Quoted. (t) Quoted. (u) Quoted. (v) Quoted. (w) Quoted. (x) Quoted. (y) Quoted. (z) Quoted. (aa) Quoted. (ab) Quoted. (ac) Quoted. (ad) Quoted. (ae) Quoted. (af) Quoted. (ag) Quoted. (ah) Quoted. (ai) Quoted. (aj) Quoted. (ak) Quoted. (al) Quoted. (am) Quoted. (an) Quoted. (ao) Quoted. (ap) Quoted. (aq) Quoted. (ar) Quoted. (as) Quoted. (at) Quoted. (au) Quoted. (av) Quoted. (aw) Quoted. (ax) Quoted. (ay) Quoted. (az) Quoted. (ba) Quoted. (bb) Quoted. (bc) Quoted. (bd) Quoted. (be) Quoted. (bf) Quoted. (bg) Quoted. (bh) Quoted. (bi) Quoted. (bj) Quoted. (bk) Quoted. (bl) Quoted. (bm) Quoted. (bn) Quoted. (bo) Quoted. (bp) Quoted. (bq) Quoted. (br) Quoted. (bs) Quoted. (bt) Quoted. (bu) Quoted. (bv) Quoted. 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Preferential rates. (a) Non-essential imports. (b) Floating tourist rate. (c) Public transactions rate. (d) Agricultural products. (e) Priority rate. (f) Essential imports. (g) Exports. (h) Subsidized rate: 10% by approx. 44.4 %. (i) Fij. 7 Oct 87: Dollar devalued by approx. 15-25 %. (j) Kazakhstan, Oct 87: Rial devalued by approx. 70%. (k) Hungary, 11 Nov 87: Forint devalued by an average 5%.

For further information please contact your local branch of the Bank of America



## WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY NOVEMBER 12 1987				WEDNESDAY NOVEMBER 11 1987				DOLLAR INDEX		
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago	1987 High
Figures in parentheses show number of stocks per grouping											
Australia (89)	89.14	+3.9	75.20	86.86	88.60	75.20	86.86	88.60	85.80	91.52	88.60
Austria (16)	89.44	+0.9	75.45	78.56	88.66	75.45	78.56	88.66	85.83	91.01	88.66
Belgium (48)	102.19	+1.8	84.70	87.65	102.19	84.70	87.65	102.19	96.11	95.11	102.19
Canada (127)	102.19	+2.4	86.20	97.49	102.19	86.20	97.49	102.19	96.11	100.13	102.19
Denmark (38)	107.96	+0.5	91.07	96.10	107.96	91.07	96.10	107.96	96.11	94.92	107.96
France (120)	82.87	+7.1	68.91	74.78	82.87	68.91	74.78	82.87	94.92	94.92	82.87
Germany (93)	75.85	+5.6	63.65	66.60	75.85	63.65	66.60	75.85	94.92	94.92	75.85
Hong Kong (46)	78.79	+0.1	66.47	78.92	78.79	66.47	78.92	78.79	88.23	88.23	78.79
Ireland (14)	105.32	+9.5	88.85	94.41	105.32	88.85	94.41	105.32	96.11	96.11	105.32
Italy (41)	73.68	+1.1	64.10	64.10	73.68	64.10	64.10	73.68	94.92	94.92	73.68
Japan (458)	128.89	+1.4	108.72	111.12	128.89	108.72	111.12	128.89	94.92	94.92	128.89
Malaysia (36)	100.48	+0.6	84.76	86.84	100.48	84.76	86.84	100.48	94.92	94.92	100.48
Mexico (14)	199.57	+0.3	168.35	168.35	199.57	168.35	168.35	199.57	94.92	94.92	199.57
Netherlands (37)	99.31	+6.2	83.77	86.35	99.31	83.77	86.35	99.31	94.92	94.92	99.31
New Zealand (23)	75.93	+0.0	64.10	64.10	75.93	64.10	64.10	75.93	94.92	94.92	75.93
Norway (24)	110.70	+6.0	92.38	96.61	110.70	92.38	96.61	110.70	94.92	94.92	110.70
Singapore (27)	94.48	+2.4	79.70	89.16	94.48	79.70	89.16	94.48	94.92	94.92	94.48
South Africa (61)	122.95	+2.4	102.22	104.61	122.95	102.22	104.61	122.95	94.92	94.92	122.95
Spain (43)	121.17	+0.4	102.22	104.61	121.17	102.22	104.61	121.17	94.92	94.92	121.17
Sweden (54)	92.84	+4.9	78.32	83.73	92.84	78.32	83.73	92.84	94.92	94.92	92.84
Switzerland (53)	79.76	+4.5	67.29	69.11	79.76	67.29	69.11	79.76	94.92	94.92	79.76
United Kingdom (332)	121.11	+2.6	102.17	102.17	121.11	102.17	102.17	121.11	94.92	94.92	121.11
USA (582)	101.31	+2.6	89.46	93.31	101.31	89.46	93.31	101.31	94.92	94.92	101.31
Europe (947)	98.13	+3.5	82.78	85.23	98.13	82.78	85.23	98.13	94.92	94.92	98.13
Pacific Basin (679)	125.20	+1.4	105.07	109.07	125.20	105.07	109.07	125.20	94.92	94.92	125.20
Euro-Pacific (1626)	114.59	+2.1	96.67	99.57	114.59	96.67	99.57	114.59	94.92	94.92	114.59
North America (709)	101.35	+2.6	89.50	101.35	101.35	89.50	101.35	101.35	94.92	94.92	101.35
Europe Ex. UK (615)	99.31	+6.2	83.77	86.35	99.31	83.77	86.35	99.31	94.92	94.92	99.31
Pacific Ex. Japan (221)	84.65	+1.8	71.41	82.30	84.65	71.41	82.30	84.65	94.92	94.92	84.65
World Ex. US (1828)	114.31	+2.1	96.67	99.57	114.31	96.67	99.57	114.31	94.92	94.92	114.31
World Ex. UK (2078)	108.10	+2.3	92.10	100.32	108.10	92.10	100.32	108.10	94.92	94.92	108.10
World Ex. So. Af. (2249)	121.11	+2.6	102.17	102.17	121.11	102.17	102.17	121.11	94.92	94.92	121.11
World Ex. Japan (1952)	99.87	+2.9	84.24	94.81	99.87	84.24	94.81	99.87	94.92	94.92	99.87
The World Index (2410)	109.25	+2.3	92.16	100.26	109.25	92.16	100.26	109.25	94.92	94.92	109.25

Base index: Dec 31, 1986 = 100  
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Latest Hong Kong prices are available  
Announcements to indices for November 13 applied to the following Canada (which was formerly listed as being closed), the regional indices and the World Index.

## EUROPEAN OPTIONS EXCHANGE

	Nov 87			Feb 88			May 88			
Series	Vol.	Last		Vol.	Last		Vol.	Last	Stock	
S&P 500	\$420	202	77	—	—	—	58	64	\$463.30	
FTSE 100	\$460	97	74	—	—	—	215	39.50	"	
DAX	\$450	107	74	—	—	—	11	"	"	
FTSE 250	\$500	47	0.20	—	—	—	11	"	"	
FTSE 350	\$450	—	—	—	—	—	—	"	"	
FTSE 450	\$450	—	—	—	—	—	—	"	"	
FTSE 550	\$450	—	—	—	—	—	—	"	"	
FTSE 650	\$450	—	—	—	—	—	—	"	"	
FTSE 750	\$450	—	—	—	—	—	—	"	"	
FTSE 850	\$450	—	—	—	—	—	—	"	"	
FTSE 950	\$450	—	—	—	—	—	—	"	"	
FTSE 1050	\$450	—	—	—	—	—	—	"	"	
FTSE 1150	\$450	—	—	—	—	—	—	"	"	
FTSE 1250	\$450	—	—	—	—	—	—	"	"	
FTSE 1350	\$450	—	—	—	—	—	—	"	"	
FTSE 1450	\$450	—	—	—	—	—	—	"	"	
FTSE 1550	\$450	—	—	—	—	—	—	"	"	
FTSE 1650	\$450	—	—	—	—	—	—	"	"	
FTSE 1750	\$450	—	—	—	—	—	—	"	"	
FTSE 1850	\$450	—	—	—	—	—	—	"	"	
FTSE 1950	\$450	—	—	—	—	—	—	"	"	
FTSE 2050	\$450	—	—	—	—	—	—	"	"	
FTSE 2150	\$450	—	—	—	—	—	—	"	"	
FTSE 2250	\$450	—	—	—	—	—	—	"	"	
FTSE 2350	\$450	—	—	—	—	—	—	"	"	
FTSE 2450	\$450	—	—	—	—	—	—	"	"	
FTSE 2550	\$450	—	—	—	—	—	—	"	"	
FTSE 2650	\$450	—	—	—	—	—	—	"	"	
FTSE 2750	\$450	—	—	—	—	—	—	"	"	
FTSE 2850	\$450	—	—	—	—	—	—	"	"	
FTSE 2950	\$450	—	—	—	—	—	—	"	"	
FTSE 3050	\$450	—	—	—	—	—	—	"	"	
FTSE 3150	\$450	—	—	—	—	—	—	"	"	
FTSE 3250	\$450	—	—	—	—	—	—	"	"	
FTSE 3350	\$450	—	—	—	—	—	—	"	"	
FTSE 3450	\$450	—	—	—	—	—	—	"	"	
FTSE 3550	\$450	—	—	—	—	—	—	"	"	
FTSE 3650	\$450	—	—	—	—	—	—	"	"	
FTSE 3750	\$450	—	—	—	—	—	—	"	"	
FTSE 3850	\$450	—	—	—	—	—	—	"	"	
FTSE 3950	\$450	—	—	—	—	—	—	"	"	
FTSE 4050	\$450	—	—	—	—	—	—	"	"	
FTSE 4150	\$450	—	—	—	—	—	—	"	"	
FTSE 4250	\$450	—	—	—	—	—	—	"	"	
FTSE 4350	\$450	—	—	—	—	—	—	"	"	
FTSE 4450	\$450	—	—	—	—	—	—	"	"	
FTSE 4550	\$450	—	—	—	—	—	—	"	"	
FTSE 4650	\$450	—	—	—	—	—	—	"	"	
FTSE 4750	\$450	—	—	—	—	—	—	"	"	
FTSE 4850	\$450	—	—	—	—	—	—	"	"	
FTSE 4950	\$450	—	—	—	—	—	—	"	"	
FTSE 5050	\$450	—	—	—	—	—	—	"	"	
FTSE 5150	\$450	—	—	—	—	—	—	"	"	
FTSE 5250	\$450	—	—	—	—	—	—	"	"	
FTSE 5350	\$450	—	—	—	—	—	—	"	"	
FTSE 5450	\$450	—	—	—	—	—	—	"	"	
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FTSE 5750	\$450	—	—	—	—	—	—	"	"	
FTSE 5850	\$450	—	—	—	—	—	—	"	"	
FTSE 5950	\$450	—	—	—	—	—	—	"	"	
FTSE 6050	\$450	—	—	—	—	—	—	"	"	
FTSE 6150	\$450	—	—	—	—	—	—	"	"	
FTSE 6250	\$450	—	—	—	—	—	—	"	"	
FTSE 6350	\$450	—	—	—	—	—	—	"	"	
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FTSE 6850	\$450	—	—	—	—	—	—	"	"	
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FTSE 7050	\$450	—	—	—	—	—	—	"	"	
FTSE 7150	\$450	—	—	—	—	—	—	"	"	
FTSE 7250	\$450	—	—	—	—	—	—	"	"	
FTSE 7350	\$450	—	—	—	—	—	—	"	"	
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FTSE 8150	\$450	—	—	—	—	—	—	"	"	
FTSE 8250	\$450	—	—	—	—	—	—	"	"	
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FTSE 9050	\$450	—	—	—	—	—	—	"	"	
FTSE 9150	\$450	—	—	—	—	—	—	"	"	
FTSE 9250	\$450	—	—	—	—	—	—	"	"	
FTSE 9350	\$450	—	—	—	—	—	—	"	"	
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FTSE 10150	\$450	—	—	—	—	—	—	"	"	
FTSE 10250	\$450	—	—	—	—	—	—	"	"	
FTSE 10350	\$450	—	—	—	—	—	—	"	"	
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FTSE 12150	\$450	—	—	—	—	—	—	"	"	
FTSE 12250	\$450	—	—	—	—	—	—	"	"	
FTSE 12350	\$450	—	—	—	—	—	—	"	"	
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FTSE 13050	\$450	—	—	—	—	—	—	"	"	
FTSE 13150	\$450	—	—	—	—	—	—	"	"	
FTSE 13250	\$450	—	—	—	—	—	—	"	"	
FTSE 13350	\$450	—	—	—	—	—	—	"	"	
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FTSE 13650	\$450	—	—	—	—	—	—	"	"	
FTSE 13750	\$450	—	—	—	—	—	—	"	"	
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FTSE 13950	\$450	—	—	—	—	—	—	"	"	
FTSE 14050	\$450	—	—	—	—	—	—	"	"	
FTSE 14150	\$450	—	—	—	—	—	—	"	"	
FTSE 14250	\$450	—	—	—	—	—	—	"	"	
FTSE 14350	\$450	—	—	—	—	—	—	"	"	
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FTSE 14550	\$450	—	—	—	—	—	—	"	"	
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FTSE 15150	\$450	—	—	—	—	—	—	"	"	
FTSE 15250	\$450	—	—	—	—	—	—	"	"	
FTSE 15350	\$450	—	—	—	—	—	—	"	"	
FTSE 15450	\$450	—	—	—	—	—	—	"	"	
FTSE 15550	\$450	—	—	—	—	—	—	"	"	
FTSE 15650	\$450	—	—	—	—	—	—	"	"	
FTSE 15750	\$450	—	—	—	—	—	—	"	"	
FTSE 15850	\$450	—	—	—	—	—	—	"	"	
FTSE 15950	\$450	—	—	—	—	—	—	"	"	
FTSE 16050	\$450	—	—	—	—	—	—	"	"	
FTSE 16150	\$450	—	—	—	—	—	—	"	"	
FTSE 16250	\$450	—	—	—	—	—	—	"	"	
FTSE 16350	\$450	—	—	—	—	—	—	"	"	
FTSE 16450	\$450	—	—	—	—	—	—	"	"	
FTSE 16550	\$450	—	—	—	—	—	—	"	"	
FTSE 16650	\$450	—	—	—	—	—	—	"	"	
FTSE 16750	\$450	—	—	—	—	—	—	"	"	
FTSE 16850	\$450	—	—	—	—	—	—	"	"	
FTSE 16950	\$450	—	—	—	—	—	—	"	"	
FTSE 17050	\$450	—	—	—	—	—	—	"	"	
FTSE 17150	\$450	—	—	—	—	—	—	"	"	
FTSE 17250	\$450	—	—	—	—	—	—	"	"	
FTSE 17										



**SERVICE**

**SERVICE**

**SERVICE**



[illegible]

هذه اعمالي



[illegible]



RECEIVED

## INDUSTRIALS—Continued

[illegible][illegible][illegible][illegible]

108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20	18	16	14	12	10	8	6	4	2	0
108	106	104	102	100	98	96	94	92	90	88	86	84	82	80	78	76	74	72	70	68	66	64	62	60	58	56	54	52	50	48	46	44	42	40	38	36	34	32	30	28	26	24	22	20										

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### INSURANCES—Continued

**PAPER PRINTING—Continued**

## TEXTILES—Cont

**FINANCE, LAND—Contd**OIL AND GAS—Continued**MINES—Continued**

## LEISURE

295	Smartt (Jeffrey)	338	+03	1022.2%	4.7	1.5	21
296	Wolfe Planning Serv	88		1.8	2.0	2.8	24

... (Robert H.)	165	+10	72
... (S.) 20p	132	+4	62

04	River Plate Inc	09	
58	Do Cap	58	
14	Do M	14	2

30	9	44 Monmouth Oil Sp.	14	+1	—	—
15	3	21 Moray Firth 50p	15	—	—	—

VPaint Assistant 25c	100	+	0
VPaintCont'l 25c	75	+	9
VPParagon Resources H.	25		

## MOTORS

522	Hampton Trust Co.	113	+10	1.25	1.0	2.5	8
145	Hamover Drate 100	205	+40	13.55	3.7	24	1
228	Hamover Drate 100	228	+30	11.35	3.1	21	1

... (Inc.)	...	...
... (Corp) 20	...	...
...	...	...

71	Amalgamated F. Ind.	46	+10		
72	Autoingenta Hldgs	172	-5	700	1.5
73	Do. Inc. Corp.	22		22.5	

**MINES**

Publishing Mktg. Sp.	38	+7	
Season Mktg.	57		

## NEWSPAPERS, PUBLISHERS

104	Prop. Sec. Ins 50p	115	+6	12.4	1.8	2.9	2
134	Property Tax 1p	42	+3	2.3	2.3	—	—

Do. Cap. 2 <sup>nd</sup>	23
andwest Inc	44

71	Leads & Assoc Inv 18p	22 1/2	+1 1/2	4 1/2	4 1/2
72	London Inv. 5p	22 1/2	+1 1/2	2 1/2	2 1/2
73	Low Machines	22 1/2	+1 1/2	1 1/2	1 1/2

175	170	Free State Dev. 10c	287	075c
176	630	Harmony 50c	603	+20
177	199	Isle (4.1) Gold 80.00	299	+16

on full capital. <sup>1</sup> Redemption yield. <sup>2</sup> Flax yield. <sup>3</sup> Assumed dividend and yield are from capital sources. <sup>4</sup> Keene, in interest

## PAPER, PRINTING, AND PUBLISHING

294	132	Wales City of Lon.	143	-1	254	1.6	24
270	100	Western & Country	150	50	28.5	1.8	3
295	105	Widened (1.0) 70	180	75	125	3.8	33

Investors Capital	274ml+5
E. Pac. Wht SA Co. Inc.	635

22 - Warrior Industries	27	1	1
67 - Westmont Inc.	79	1	1

818	812	Gold Fields S.A. 5c	850	+38	Q1.85c
266	671	Ja'burg Cons. R2	574	-6	Q1.500c

83	+7	ADJUSTED
CLV		CPI Hlghs
		Control Inds.







هكذا في الأصل

CANADA										WE REGRET that Canadian closing prices were not available for this edition due to computer problems.										
Sales	Stock	High	Low	Open	Close	Change	Sales	Stock	High	Low	Open	Close	Change	Sales	Stock	High	Low	Open	Close	Change
<b>TORONTO</b>																				
Prices at 2:30pm																				
November 12																				
2973	AMAZA Int	25 1/2	25	25	25	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
4210	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								41001	Lafayette	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2830	Aldrich	25 1/2	25 1/2	25 1/2	25 1/2	0								11000	Lafayette	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2	0								40187	Ladbro B I	51 1/4	51 1/4	51 1/4	51 1/4	+1 1/4
2973	Albair P	\$22 1/2	22 1/2	22 1/2	22 1/2															

**NEW YORK**—NEW YORK, N.Y. (AP)—A federal judge on Monday ordered the FBI to release a tape recording of a telephone conversation between a man and a woman, who were identified as the parents of a slain child, in a case involving a controversial police investigation.

										1986/87		Share Capitalization		12		31		30		High		Low	
		Nov 12	Nov 10	Nov 8	Nov 6	Nov 5	High	Low	High	Low													
Industrials	1989.21	1989.29	1979.15	1988.28	1,988.05	1,988.41	2722.42 (35/60)	2732.42 (35/60)	2722.42 (35/60)	41.22 (37/60)	AUSTRALIA All Ordinaries (12/1987) Retail & Wholesale (31/1/87)	1280.0 1280.0	1215.0 986.9	1204.0 853.1	1282.0 662.2	2265.9 (22/9)	1242.0 (24/10)	3151.0 (13/13)	288.9 (13/13)				
Transport	738.28	739.28	738.57	740.88	739.05	777.88	1191.76 (14/8)	1242.82 (15/8)	1191.76 (14/8)	12.32	AUSTRIA Stock Index (02/12/84)	174.94	172.01	176.39	181.94	232.19 (22/9)	172.01 (13/11)						
Utilities	183.87	182.67	188.85	182.43	188.08	188.88	227.83 (23/1/87)	188.88 (18/1/87)	227.83 (14/1/87)	18.6	Belgium Brussels SE (12/1/84)	579.4	(c)	3465.3	3690.30	9432.2 (13/8)	3287.5 (22/8)						
Trading vol	--	147.85	--	158.88	158.88	225.88	--	--	--	--	GERMANY Dax-Index SE (31/1/85)	60	181.58	181.30	184.68	249.76 (27/8)	181.30 (18/12)						
										Nov 5	Oct 22	Year Ago Apparent											
Ind. Inv. Yield %										3.47	3.40	3.57		3.86									
										Nov 5	Oct 22	Year Ago Apparent											
										3.47	3.40	3.57		3.86									
										Nov 5	Oct 22	Year Ago Apparent											
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## NEW YORK ACTIVE STOCKS

[illegible]

**LONDON** Chief price changes  
(In pence unless otherwise indicated)

<b>RISES:</b>		<b>FALLS:</b>	
Beecham _____	450 +20	Triplex Lloyd _____	144 +22
Bentley Hedges _____	56 +18	Ultramar _____	182 +15
Blue Cross Inds. _____	353 +17	Victoria _____	154 +17
Brit & Coym _____	326 +26	WCRS Group _____	205 +22
		<b>FALLS:</b>	
		Tr 24% Lf 2020 _____	£91% -M
		Thames TV _____	270 -14


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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 47





## AMEX COMPOSITE CLOSING PRICES

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Stocks post solid rise on budget, trade tidings

#### WALL STREET

BUOYED by good news from Washington on trade and budget deficits, Wall Street stocks posted substantial gains yesterday, writes *Roderick Grant in New York*.

A lower than expected September trade deficit and hopes for an announcement of budget cuts and tax increases were encouraging signs of progress on the US's two most fundamental economic problems which helped lift the dollar and bonds as well as equities.

The Dow Jones industrial average closed up 61.01 points at 1,980.21. In the pattern of recent days prices surged early in the session and then stayed on the higher plateau for the rest of the session.

Investors were more interested in the blue chips than secondary stocks, however. So the broader market advanced more modestly. The Standard & Poor's 500 closed up 8.83 at 248.53, and the New York Stock Exchange composite index was up 3.42 at 138.88.

Trading was moderately heavy with 207m shares traded on the NYSE. Advancing stocks were outnumbered by those declining by 1,315 to 570.

Takeover stocks generally edged ahead although concerns persisted about the difficulty of financing takeovers in the present market climate. Southland rose 3/4 to \$57.4, Santa Fe Southern edged up 1/4 to 48 1/2 but it remained well below the \$63 a share it has set as a selling price to several suitors. Singer rose 1/4 to \$48, again an offer of \$50 a share from Mr Paul Bilzerian, a Florida investor. Bell and Howell fell 1/4 to \$59 and CNW edged down 1/4 to \$23.

Wall Disney rose 1/4 to \$58. The entertainment and theme park

group extended its run of rising profits with a fourth-quarter net from continuing operations of 80 cents a share against 45 cents.

Ford Motor gained 2 1/4 to \$74.4 after it said it would buy back a further \$2bn of its stock. The automotive sector was strong with GM rising 3/4 to \$80 1/4 and Chrysler adding 3/4 to \$24 1/4.

A number of retailers were boosted by higher profits for the latest period, underlying the sector's recently strong performance. Woolworth rose 3/4 to \$37 and May Department Stores added 1/4 to \$39.

Although Dillard's fell 1/4 to \$33, Tiffany, the upmarket jeweller which went public at \$23 a share in May, added 1/4 to \$20 1/4 yesterday after reporting third-quarter net profits of 36 cents a share against 17 cents a year earlier.

The parents of Royal/Dutch Shell rose on news of its 27 per cent increase in third-quarter profits. Royal Dutch Petroleum added 3/4 to \$10 1/4, and Shell Transport and Trading rose 3/4 to \$71.

British Petroleum edged up 1/4 to \$53 1/4 on higher profits. Its part-paid shares added 1/4 to \$16 1/4, close to their issue price earlier this month.

Petrolia added 1/4 to \$22. The company, which makes semiconductor production equipment, showed further evidence of its recovery by earning 31 cents a share in its first quarter against 24 cents a year earlier.

Warner Lambert put on another 1/4 to \$69 1/4. The pharmaceutical group scored on Wednesday after the test of its new anti-cholesterol drug by the Helsinki Heart Institute had turned in better results than expected.

The somewhat better than expected US trade figures gave a small fillip to foreign exchange and credit markets. The dollar rose

about 10.80, and bonds picked up about half a point. Both later gave up about half their gains. By late afternoon the Treasury's 8.75 per cent benchmark long bond was up 1/4 of a point at 100 1/4, yielding 8.85 per cent.

Short-term interest rates rose sharply with, for example, three-month Treasury bills jumping about 15 basis points to 5.96 per cent. The trade figures and firmer dollar encouraged some investors to move from short-term into longer-term Treasuries to lock in higher yields. Overall, though, retail investors buying was light, traders said.

The \$14.06bn September trade deficit was towards the low end of economists' forecasts. The data presented a mixed picture, however. On the positive side, exports rose 3.8 per cent, but on the negative side the 2.4 per cent drop in imports was almost entirely due to a smaller volume and lower price of oil imports. Economists remain cautious about predicting that the US's dismal trade performance has finally started to improve.

#### CANADA

HANGING ON to early gains, most Toronto share prices moved higher in moderate trade, with golds performing particularly strongly on the firmer dollar price.

Lac Minerals set the firmer tone among golds, adding 3/4 to \$10 1/4, while International Corona gained 3/4 to \$47. Placer Dome managed a rise of 3/4 to \$51 1/4 and Echo Bay climbed 1/4 to \$29.

Forestry groups firmed. MacMillan Bloedel rose 3/4 to \$31 1/4 and B.C. Forest Products by 3/4 to \$21 1/4. Banks also prospered, with Royal up 3/4 to \$27 1/4 and Toronto Dominion also 3/4 to \$24 1/4.

### London up strongly but caution persists

THE IMPROVEMENT in the dollar set the scene for another successful day in the London equity market yesterday, writes *Terry Byland in London*.

After a strong start, the market brushed off a bout of profit-taking to close firmly as the City accorded a favourable reception to the latest US trade figures, and to reports from Washington that the budget deficit talks were close to agreement.

Once again, the big institutional investors were buying shares in blue chip exporters, whose attractions were enhanced by the slackening of upward pressures on the pound.

While investors remain cautious over the outlook for the share market, selling enthusiasm has lessened this week as the bigger funds see share prices moving upwards in the first significant rally since Black Monday sent the market into a tail-spike.

Good results from Shell, British Petroleum and the fuelled the confident mood. The revival of investment interest was encouraged when Trafalgar House, the property, hotel and civil engineering conglomerate, increased its stake in Costas, a UK construction group.

The FT-SE 100 index climbed 63.2 to 1,702.5, bringing a recovery of 8.7 per cent since equities turned higher on Tuesday.

The recovery in share prices has reduced the likelihood of another early cut in UK interest rates, and Government bonds shaded lower at first, despite the generally favourable view of the US trade figures. However, bonds edged higher late in the day when gains in equities were trimmed.

The arguments about a flight to quality are a little less strong now, commented Mr Nigel Richardson of Warburg Securities.

### Confidence returns to Frankfurt

EXPORT-LED blue chips, already regaining lost ground as the dollar moved higher, sprung forward on expectations of better US trade figures for September. The data was released after many bourses had closed but Dutch and French share prices staged late, energetic rallies after the news broke.

FRANKFURT regained its confidence, soaring from the start and ending sharply higher on encouraging stability in the dollar.

The Commerzbank index surged 85.5 to 1,351.9 as buyers picked up bargains.

Cars posted the largest gains after recent knocks. Daimler jumped DM53.50 to DM656.50, VW gained DM15.50 to DM240.50 and BMW surged DM32 to DM44.

Blue chip Siemens rose DM16.50 to DM400.50 and AEG surged DM30 to DM212. High-tech Nixdorf jumped DM32.50 to DM53.

Prices of public authority bonds eased on profit-taking. The Bundesbank bought DM98.8m of paper after buying DM91.8m on Wednesday.

ZURICH was lifted by the dollar's recovery which pulled blue chips swiftly out of the doldrums into an ascent. The all-share Swiss index climbed 39.8, or 5 per cent, to 302.00.

Insurer Winterthur posted the way with a SF450 gain to SF4,525. Chemicals were strong with Sandoz soaring 17 per cent to SF12,000 and Ciba-Geigy SF130 higher to SF2,630.

Among engineering, Brown Boveri was 10 per cent firmer, rising SF220 to SF2,070 and Georg Fischer rose SF40 to SF720.

Airline Swissair rose 11 per cent to SF90 to SF900.

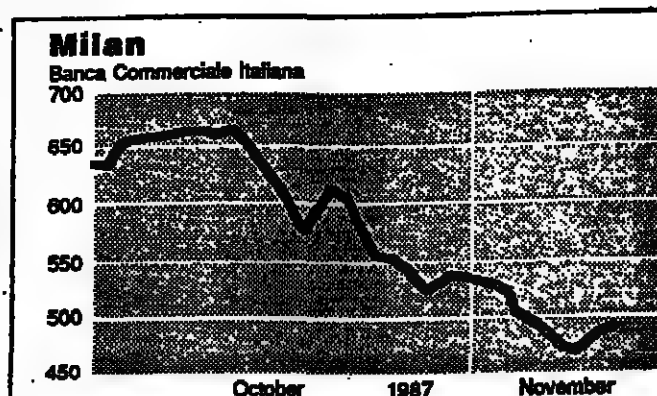
AMSTERDAM rallied late in the day after news of a lower US trade deficit which helped the all-share index recover 4.8 to 70.3, a 20 per cent rise since Tuesday's low of 58.70.

All blue chips advanced. Royal Dutch surged FI 12.00 to FI 200.00 after announcing a 27 per cent rise in third quarter profits.

Airline KLM climbed FI 2.50 to FI 108.70 and Philips added FI 2.50 to FI 32.20.

PARIS surged immediately after the release of US trade data for September as blue chips forged ahead, recovering from sharp falls at the start of the week.

The CAC index, calculated on opening prices, shed 7.8 to 284.5 but did not reflect the sharper



upswing following the release of the trade figures.

Lafarge Coppée climbed FF144 to FF112. Peugeot was up FF141 to FF197. Thomson-CSF rose FF94 to FF175 and Elf Aquitaine gained FF28 to FF259.

Consumer stocks gained strongly after their recent heavy falls on fears of an economic slowdown. Cosmetics company L'Oréal climbed FF332 to FF422.

BEUSSELS resumed trading after a national holiday and buyers returned to the floor encouraged by the firmer dollar and Wall Street's advance on Wednesday.

The Brussels cash market index advanced 66.14 to 3,751.43 in moderate but still nervous trading.

In chemicals, Solvay jumped 10 per cent, gaining BF960 to BF10,000 while blue chip oil group Petrofina, which fell

BF470 on Tuesday, climbed BF270 to BF3,200.

In holdings Reserve, the share of Societe Generale de Belgique, added BF120 to BF2,310 in heavy turnover and Sidro gained BF95 to BF1,755.

STOCKHOLM responded bullishly to the release of comparatively good US trade figures and rose strongly in the afternoon after a hesitant morning.

Blue chips and forestry issues, badly burned by the dollar's recent falls, moved higher. Volvo advanced SKr17 to SKr248. Axa climbed SKr7 to SKr132. Electrolux added SKr9 to SKr208 and SCA was up SKr10 to SKr235.

The central bank's decision to ease restrictions on the purchase of foreign shares by Swedes had little effect on the market.

OSLO extended its rally of the previous day, building on stronger industrial and increased buying by both foreign and domestic investors.

The all-share index rose 11.83 to 275.94 in active turnover worth NKr113.3m.

In industrials, Norsk Hydro put on NKr15 to NKr150.5, Ellem added NKr1.5 to NKr32 and Kvaerner gained NKr2.5 to NKr207.5. Norsk Data 'B' shares added NKr7 to NKr94.5.

HELSINKI moved upwards for the first time this week as growing optimism on other European bourses spilled over. The Unitas all-share index closed 2.8 per cent higher at 555.8, with industrials showing the way higher. Banks trailed as several issues maintained a lower trend.

MILAN advanced across a broad front as investors squared positions before today's settlement of options. A more cheerful mood on other European bourses also filtered through to the Milan trading floor.

Gains were trimmed in afternoon trading as still wary operators took profits after two higher sessions.

FIAT added L540 to L8,635 and Montedison rose L65 to L1,450. Holdings were strong with IFI rallying L1,680, or 9 per cent, to L19,630 and Cir, the Benedetti family holding, up 10 per cent to L3,400, recouping some of its recent heavy losses.

MADRID was encouraged by the upturn in international equity markets which brought bargain hunters to the floor. The general index rose 3.87 to 219.95 as cut price engineering and chemicals were snapped up.

Banks fared badly, adding to hefty losses earlier in the week and curtailing a broader advance.

### Lisbon calm as price limits end

PORTUGAL's stock markets responded cautiously yesterday to the abolition of limits on share price fluctuations as the Government sought to stabilise one of Europe's most volatile markets, writes *Peter Wise in Lisbon*.

The number of rising share prices roughly matched the number of falls in mixed trading in Lisbon. Mr Alvaro Damas, President of the Lisbon Stock Exchange, said the market was adjusting well after what he called timely and adequate government intervention.

The Government this week abolished a previous 5 per cent limit on share price variations after prices had increased a massive 800 per cent over 13 months in highly speculative trading.

before falling more than 35 per cent in the past month, losing Esc 800bn (\$5.9bn) in value.

On Wednesday when the limit on price fluctuations was extended for one day to 20 per cent, 55 of the 97 shares quoted in Lisbon fell, 36 of them to the new limit. Some 16 shares rose, but only four to the maximum.

The Banco Totta and Acores share price index fell 12.65 per cent to 3,423.3.

Mr Miguel Cadilhe, the Finance Minister, chaired a four-hour meeting of the National Stock Exchange Council on Wednesday and said key decisions were taken which would stabilise the Lisbon and Oporto markets over the next few days.

He declined to disclose the

measures, but they are thought to include details of steps announced earlier to encourage banks and insurance companies to take a greater lead in the market by abolishing restrictions on the number of shares they can hold.

Institutional investors yesterday appeared to be waiting for the dust to settle and share prices to stabilise.

However, Mr Vitor Constancio, leader of the Socialist opposition and a former Governor of the Bank of Portugal, accused the Government of amateurism. He said: "Cautious management and the protection of clients' deposits means that banks should not systematically be allowed to invest large amounts in high risk operations."

### Hang Seng builds on speculation of property takeover

MOUNTING speculation about a takeover bid for Hongkong Land helped the Hang Seng index climb 106 points yesterday to close at nearly 2,151, writes *Keeley Hume in Hong Kong*.

The overnight advance on Wall Street and in London also buoyed local optimism. Turnover was, by recent standards, a relatively healthy HK\$1.25bn, compared with HK\$975m on Wednesday.

The Hongkong Land counter accounted for HK\$219m, or 17.5 per cent of turnover, which was spurred by rumours that property tycoon Messrs Li Shing, or other local entrepreneurs, were building a stake in the large property company.

Analysts said the Kewick family, which controls the company, had been buying shares within a defensive strategy.

It was widely understood that the Kewicks were near to reaching an agreement on the sale of Jardine Strategic Holdings's 26 per cent stake in Hongkong Land before the October 15 crash.

Analysts say that such a sale would be unacceptable to the Kewicks now that the company's value has plummeted in tandem with the market. One interested party reportedly offered HK\$17 per share for JSH's stake in Hongkong Land before the crash.

Hongkong Land yesterday closed at HK\$7.70, up HK\$1.10, or 16.6 per cent on the day.

Share prices in Mr Li's group of companies were also strong yesterday, despite the fact that investors rejected the group's mammoth HK\$10.35bn rights issue, Hong Kong's biggest ever, the previous day. Less than 1 per cent of the rights shares were taken up by the public.

Cheung Kong rose 35 cents to HK\$4.55, Hutchison Whampoa was up 30 cents to HK\$7.25 and Hongkong Electric edged forward 10 cents to HK\$7.45.

Analysts nevertheless cautioned against reading too much into yesterday's strong performance. They say the outlook remains decidedly uncertain, and that the majority of investors continue to wait on the sidelines. They expect further selling whenever market strength emerges.

On other active counters yesterday, Hongkong Bank increased 20 cents to close at HK\$7.00, Swire 'A' rose 30 cents to HK\$13.40, Sun Hung Kai Properties added 45 cents to HK\$7.55, and China Light closed at HK\$17.60, up 40 cents.

### ASIA Nikkei rallies strongly on positive overseas signals

#### TOKYO

THE TOKYO stock market recovered sharply yesterday in response to overnight rises in Europe and in New York and a pause in the dollar's decline in the foreign exchange markets, writes *Stephen Wages in Tokyo*.

The Nikkei average closed 509.74 up at 21,546.50, after losing 449.70 on Wednesday. However, traders said much of the decline seemed to be carried out by the Japanese brokers on their own accounts. Volume was low, with 380m shares traded in the exchange's first session.

Japanese institutional investors continued to stay away from the market, as they have done since equity prices crashed last month. This prompted fears that the rally might prove short-lived. But some traders said turnover might recover if US trade figures due later yesterday were good.

There was no word last yesterday on the Ministry of Finance's response to a request made on Wednesday by leading brokers who asked for permission to ease credit limits for customers buying shares on margin. Traders said if the rally continued the request might be withdrawn, but if prices fell again the ministry could quickly intervene and ease restrictions.

Meanwhile, figures published yesterday gave fresh evidence of the cut in Japanese institutions' foreign investment in recent months. The five largest life assurance companies reduced their buying of foreign bonds by 15 per cent in the six months to September to Y845bn.

The companies, which suffered exchange losses of Y1,500bn in the last fiscal year, mainly on US investments, diversified their foreign bond investments away from the US in the last six months.

Those investment trusts and big securities companies active yesterday sought mainly high-tech stocks and scarce selling, adds *Shigeo Nishiwaki of Jiji Press*.

High-tech issues accounted for five of the 10 most active stocks. Hitachi was the busiest stock with 21.56m shares traded and soared Y70 to Y1,200. Fujitsu added Y60 to Y1,160. Matsushita Electric Industrial rose Y2,080 and NEC made up Y110 to Y1,910.

Other international populars also strengthened, with Sony advancing Y360 to Y4,290 and Fuji Photo Film Y100 to Y3,600.

Large-capital firms on small-lot professional buying: Nippon Steel, second busiest with 21.11m shares, hardened Y11 to Y412. Kawasaki Steel Y4 to Y319 and Nippon Kokan Y4 to Y322.

Some financials were sought by bargain hunters after steep falls the previous day. Nomura securities improved Y160 to Y3,040 and Mitsubishi Bank Y100 to Y2,800.

A segment of domestic demand-linked issues sprinted ahead with Mitsubishi Estate gaining Y50 to Y2,010 and Tokyo

Electric Power Y150 to Y6,350. Some biotechnology-based stocks came into the spotlight after having been neglected for weeks. Mochida Pharmaceutical jumped Y160 to Y4,900 and Dai-ichi Pharmaceutical Y150 to Y2,800.

Elsewhere, Nippon Telegraph and Telephone (NTT) closed Y50,000 up at Y2,65m on late buying by securities houses. The price represents a Y100,000 rise from the Y2.55m selling price for the second lot of NTT shares released by the Government.

Bonds continued their slide, as many dealers were disappointed at the fact that the bank of Japan bought Y100bn of certificates of deposit at a higher-than-expected 4.06 per cent. They had generally expected the central bank

and export-dependent issues led the advance, stoked by the rise of institutional buying.

The All Ordinaries index rose 65.1 to 1,936.1, its high for the day.

Industrials rallied, with Pacific Dunlop up 25 cents to A\$2.95 and TNT up 27 cents to A\$3.02. Entrepreneurial issues also regained favour, with News Corp surging A\$1.20 to A\$9.80, Elders DKL 27 cents to A\$2.80 and Ball Group 35 cents to A\$1.85.

Miners recovered, CRA adding 50 cents to A\$4.60, Western Mining 45 cents to A\$4.80 and MIM 23 cents to A\$1.55. Golds joined the upswing as Remson added 60 cents to A\$7.10 and Posidon 35 cents to A\$2.65.

National Australia Bank picked up 25 cents to A\$4.35 on news of slightly higher than expected annual profits. ANZ, which reports on Monday, added 15 cents to A\$4.25. The spot December share price index futures contract finished at 1,171, against the previous close of 1,065.

SINGAPORE A SUSTAINED search for bargains combined with short-covering by investors sent Singapore share prices sharply higher in modest trade, reversing a previous two-session slide. The Straits Times industrial index closed up 21.31 at 802.14, a 2.72 per cent rise.

Confidence returned to the market following gains in overseas markets and the glimmer of a deal to cut the US budget deficit.

Quality issues underpinned the recovery. Fraser and Neave rebounded 30 cents to S\$7.15, Singapore Airlines 25 cents to S\$9.10 and Singapore Press 25 cents to S\$6.90. Cold Storage managed a 10 cent gain to S\$3.90 and Indocapac added 24 cents to S\$3.08.

Banks, which have been badly hurt by the market's weakness, made modest ground. DBS marked up 20 cents to S\$8.80, OCBC 20 cents to S\$8.90 and OUB rose 8 cents to S\$3.32. Malayan Banking climbed 6 cents to S\$4.

Meanwhile, a Ministry of Trade and Industry report said effects of the stock markets crash would not have any major repercussions on Singapore's economy until late in 1988.

AUSTRALIA INSPIRED by a cocktail of stronger equities in New York and London and firmer copper and bullion prices, Sydney shares rebounded strongly. Financial

OPTIMISM over the strong rise in bullion prices propelled Johannesburg stock stocks into a solid rebound, recovering much of their recent heavy losses.

The gold sector index showed a provisionally accounted gain of 74 to 1,577, with the overall indicator up a provisional 59 to 1,773.

Randfontein paced golds with a huge R71 ascent to R300, while fellow heavyweight Vaal Reefs was not far behind with a R50 gain to R336. Southvaal surged R11 to R141. Kloof made up



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R250 to R345 and Driefontein R250 to R310, while Harities edged R1 higher to R21.25.

Among cheaper golds, Leslie made up 20 cents to R5.30 and Kinross R1.25 to R4.75.

Platinums joined the market rally, Lydenburg adding R2 to R129 and Lefko 50 cents to R11. Diamond sector, however, held at R30.75. Palamin closed R1 higher at R22.

Leading mining financial Anglo American added R2.50 to R55, with Gencor also R2.50 to the good at R55.

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## AMC

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**TSB England & Wales plc**

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Agent Bank  
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October 1987



SECTION III

# FINANCIAL TIMES SURVEY



**Lee Kuan Yew's successors may need to place more trust in the good sense of the electorate. As they face up to demands for greater consultation, they will be only too aware, however, that this island state remains vulnerable to outside events, reports Roger Matthews**

## More yin and yang planned

AS LITTLE AS possible is left to chance in Singapore, and that is how Prime Minister Lee Kuan Yew believes it should be. "That's the way my colleagues and I have run Singapore: and that's the way I advise you to continue doing it," he told a respectful audience in August.

Singapore was celebrating 22 years of full independence, Mr Lee's 28 years of leadership and, as the celebratory note at the conclusion of his speech indicated, still pondering the manner, timing and direction of his departure from the premiership.

Mr Lee is one of the two best remembered faces about Singapore, the other being its size. Few speeches are made or policies explained without reference to Singapore's smallness. Read back to the early 1960s and its size (just 570 square kilometres) was frequently given as the main reason why Singapore could not hope to survive as a separate entity.

Not only has it survived but Mr Lee now describes its 2.6 million people as "bourgeois". Today they enjoy a per capita income of close to US\$7,000 while the state has reserves of over US\$15bn, which serve to make them and him one of the great post-colonial success stories.

Mr Lee, of course, will one day

no longer be there, while no amount of land reclamation is going to make Singapore significantly larger. The Prime Minister and his eventual successor may try their hardest to leave little to chance domestically, but they are, and will be, largely powerless to influence the events which have the greatest impact on Singapore's evolution - those that take place beyond the island's 136 kilometre coastline.

That message was again rammed home during the last fortnight of October. Until then it had been a good year for Singapore. The economy was again growing strongly, up over 7 per cent in the first half. Company profitability was generally improving, tourist arrivals were up sharply, foreign investment was buoyant, inflation was almost zero and interest rates low.

Then, out of what had seemed a clear blue sky, came the Wall Street debacle. Singapore's sound, well-run economy offered no protection. At one moment over 40 per cent had been wiped off the capitalisation of the stock market, making it one of the heaviest losers in the world.

What made the Singapore crash worse than it might have been was that it coincided with growing fears over heightened racial tension in neighbouring



The Overseas Chinese Banking Corporation Centre towers above wharves along the Singapore River

Malaysia. As the initial selling began, reports came through from Kuala Lumpur of a gunman running amok and parents keeping their children home from school. When, a week later, buyers began to pop their heads over the rampart, the Malaysian authorities made them dive for cover again by arresting dozens of political activists, including Chinese opposition members of parliament.

Nothing that the Singapore Government can do will be more important to its material well-being in 1988 than the capacity of President Reagan to guide the industrialised world away from the edge of recession, or the political skills of Mr Mahatir Mohamad in seeking to restore greater racial harmony in Malaysia.

Seen from Singapore, the risks involved in either man failing, are probably proportionately greater the older you are. For the old guard, headed by Mr Lee who fought the battles of independence and the dual challenges of communalism and communism, the dangers may well loom large. For the young, uniformed generation doing its homework in the air conditioned comfort of Chan-

gi airport, or under the ceiling fans at McDonald's, it is probably unimaginable.

In between lies half the electorate who, while understanding what is said, have experienced nothing more alarming than the 1985 recession which was over almost before it began. Although Singaporeans have, in general, reacted favourably to the chance-reduced society created for them, there are indications that they would welcome a bit more risk, or at least, rather more consultation.

In the 1984 general election, the People's Action Party, which has dominated the country's political life since independence, saw its share of the popular vote drop from 76.5 per cent to 62.9 per cent. There were only two opposition MPs elected, but the sizeable shift in votes was a clear warning to the Government that it was losing its rapport with part of the population, probably the younger part.

Interestingly, it has not chosen to test public opinion again through by-elections for vacant seats. In the aftermath of the 1984 victory, ministers did make a concerted effort to bring government closer to the people

to demonstrate a greater openness, and to assess reactions to policies.

They may well have been successful but the official feedback received from groups of professionals suggest that they still feel ministers have not gone far enough and remain nervous of criticising policies in their presence.

Alex Jossy, in his 1971 political biography of Mr Lee, quoted a British diplomat describing him "as the most brilliant man around, albeit just a bit of a thug". It was not a disapproving comment, rather one that reflected the requirements of victory against determined communist opponents.

Mr Lee's aspiring successors would undoubtedly like to share some of those attributes, and if they cannot match the brilliance they at least have to be prepared to demonstrate tough mindedness. This they have done in the past few months, cutting their political teeth on a new generation of 23 alleged Marxists who, purportedly guided by organisations outside the country, were said to be borrowing their way into church and other organisations, preparing for the day

when Mr Lee would no longer be around.

They are alleged Marxists because under the internal security act there is no requirement for the evidence against them to be tested in court. Mr Goh Chok Tong, Mr Lee's deputy, explained in parliament that the decision to detain them had been taken because the Government was not prepared to take chances with the lives of Singaporeans.

He said that Singapore was a small country and therefore vulnerable to security threats and to manipulation by people outside the country. The minister said he was surprised to find that the 16 initially arrested were mainly English-educated graduates from universities abroad, the university in Singapore and from polytechnics, who held good jobs.

He was concerned that the security forces should not confuse young idealists out to improve society with sinister Communists out to wreck Singapore. It was indeed the latter, said Mr Goh, and it was vital that the people of Singapore believed the Government.

"If the Government fails to convince the people of Singapore that our decision to detain them

now was right, we lose our credibility," he informed parliament.

"If we lose our credibility, that is the end of the younger leadership in Singapore and perhaps even of the Government. The political price will be very high indeed." Sixteen of the 23 have since been released.

A month earlier, Mr Devan Nair, a former President of Singapore and close political ally of Mr Lee, had seen the problem rather differently. In a speech at the National University of Singapore (reported in full and with some glee by the Malaysian press, but more briefly in Singapore) he said that today's political leaders were striving for the impossible.

What they wanted, he claimed, was greater support through greater control, "a flagrant contradiction in terms". If carried to its logical conclusion, Mr Devan Nair thought, it would lead to the eventual loss of both support and control.

He feared that Singapore "has now degenerated into a restless society which has lost its old assurance, in which the government of the nation has been reduced to the kind of disembodied cognitive enterprise more appro-

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prate to an impersonal modern corporation, policies to a matter of strategy and ambush and in which, sadder of all developments, the nervous side-glance has replaced the steady confronting gaze."

Whether those are the remarks of an embittered politician now reduced to the sidelines, or a useful if garishly painted contribution to a national debate will be something those who heard the speech may be able to assess. It is certainly not the Singapore that the present political leaders will recognise as they pursue their quest for greater excellence in all aspects of society.

Their agenda looks interesting, comprising more of the yin and the yang which Mr Lee identifies as having brought Singapore to where it is today - co-operation and competition. Greater ensured co-operation between Singapore's different races is to be achieved by introducing a system of "team MPs" which will guarantee that the Malay minority in particular will be adequately represented in parliament.

A smoother, less risky political transition may be effected with the announcement of an elected presidency containing a veto power over the spending of the nation's reserves; in other words Mr Lee leaving as little to chance as possible.

He pledged in August that he would help his party fight the next election but left open the question whether it would be as leader. The obvious successor is Mr Goh, but the increasing responsibility and exposure given to Mr Lee's son, Brigadier-General Lee Hsien Loong, the Minister for Trade and Industry, suggests that, sooner or later, he will step into his father's shoes.

Whoever it is, cannot be unhappy at the inheritance. What, of course, they cannot inherit is Mr Lee's experience and the trust that people place in him. As it is, he earned it in the same way, it will have to be gained in another, perhaps by leaving a little more to chance and trusting a little more to the good sense of the electorate.

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## SINGAPORE 2

The economy is fitter, with many weaknesses corrected

## Able to turn on a sixpence

AFTER TWO decades of growth averaging nearly 10 per cent a year, Singapore will look back at the second half of the 1980s as either a period of alarming economic turbulence or as a watershed which marked the onset of retrenchment and sharply lower expectations.

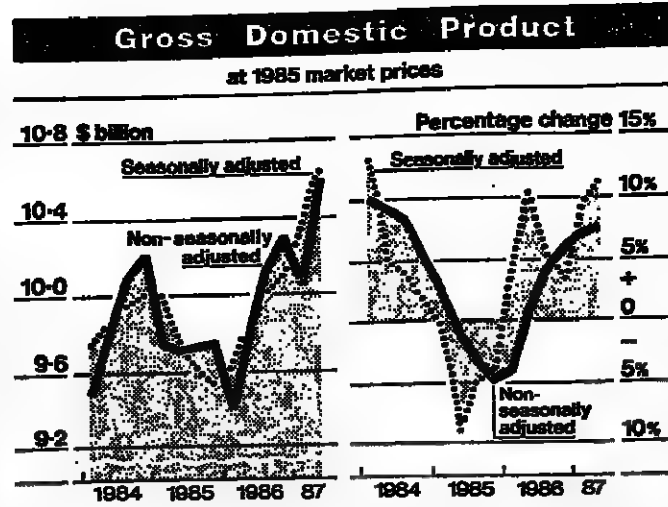
The turbulence is already well charted. From 8.4 per cent growth in 1984, real GDP contracted to minus 1.8 per cent in 1985, climbed back to 1.9 per cent in 1986 and will bounce back close to former levels this year at around 6 per cent.

Beyond that, even the bravest are unwilling to forecast. With the stock market having lost over 35 per cent of its value in the last two weeks of October and the United States perhaps hovering on the brink of recession, Singapore can do little more than watch events unfold, and hope.

However, the country is much better prepared than it might have been had not the 1985 downturn occurred. It provided the first real test for the new generation of political leaders and they came through the experience both wiser and, as the statistics demonstrate, with notable success. The Singapore economy today is leaner and fitter with many domestic structural weaknesses having been corrected and much of its international competitiveness restored. As a Merrill Lynch report noted, Singapore has shown its capacity to turn on a sixpence.

Singapore can say, with perhaps greater justification than many other countries, that its economic fundamentals are sound. The recovery from 1985 now encompasses all sectors with even construction beginning to look up, reserves have doubled to over \$826bn in the past five years, interest rates are low, inflation is almost zero, savings which are in part obligatory continue at a high level, and unemployment is down close to 4 per cent with labour shortages emerging at both the skilled and unskilled ends of the market.

The trading figures are scarcely less impressive. The Trade Development Board expects total trade for the year to rise 20 per cent to \$81.25bn with exports for September showing a 43.6 per cent increase over the corresponding month last year. By the end of the third quarter Singapore had exported goods to the US worth \$510.4bn, just a little less than the total figure for 1986. This 26 per cent increase in exports to the US was followed by other big increases to its



smaller trading partners: Malaysia (16 per cent), the European Community (35 per cent), Japan (23 per cent) and China (25 per cent).

But Singapore's dependence on the US for 25 per cent of its total exports also makes it acutely vulnerable to a serious downturn in the American economy and very sensitive to current moves by Congress to adopt protectionist measures. Although over 40 per cent of Singapore's manufactured exports to the US are by American multinationals and the

aging if it affects the 15 additional products - mainly high technology items - which were recently included in the GSP.

There is also reason for anxiety on other fronts. Tourism has recovered strongly this year and has brought some relief to the hard-hit hotels sector. But the trend could quickly be checked if consumer spending patterns reflect the downturn in world share prices. Similarly the caution which must follow such a sudden drop could herald a decline in the demand for financial

**Singapore can do little more than watch events unfold, and hope**

country's trade surplus last year amounted to less than 1 per cent of the overall US trade deficit, it is significant that the Singapore currency has appreciated by less than 5 per cent against the dollar over the past three years.

There is particular concern in Singapore about reports from Washington that, as part of its overall effort to reduce its trade deficit, the US may be considering depriving Singapore of its benefits under the General System of Preferences. From the middle of this year Singapore has been able to sell the US market up to \$81.6bn worth of goods a year either duty-free or at a minimal duty level. This represents an increase of about 15 per cent over two years ago and was made in recognition of Singapore's enactment of a new law on copyright and its free trade policies. Any reversal of the US position could be especially dam-

aging if it affects the 15 additional products - mainly high technology items - which were recently included in the GSP.

There is also reason for anxiety on other fronts. Tourism has recovered strongly this year and has brought some relief to the hard-hit hotels sector. But the trend could quickly be checked if consumer spending patterns reflect the downturn in world share prices. Similarly the caution which must follow such a sudden drop could herald a decline in the demand for financial

companies to adopt a wage system that is more geared to the performance of country and company than to length of service and seniority. Several hundred companies have introduced more or less sophisticated schemes, but it has been most difficult to achieve in those sectors where the economic revival has been strongest, particularly the electrical and electronics sectors where demand for skilled labour may have outstripped supply.

The Government has also indicated that employers' contributions to the Central Provident Fund - cut from 25 to 10 per cent last year as part of the recovery package - would gradually be eased up again towards the 20 per cent level. This measure, which resulted in a 12 per cent cut in wage costs, is a key factor in helping stimulate growth and it may be that the authorities will now be reluctant to revise it until they have a clearer picture of the outlook for the industrialised economies in 1988.

Even if that picture is cloudy, Singapore can expect to remain a significant beneficiary of foreign investment, especially from Japan which will still be looking to relocate an important part of its manufacturing industry. Singapore anticipates hitting its foreign investment target of \$81.7bn for this year and this will continue to feed into the economy during much of the next 12 months.

The Government also has considerable resources should it feel the need for additional measures to stimulate growth, its main constraint being that not too much more can be added to an increasingly comprehensive infrastructure.

Before October 19, it would have been fair to predict that not only had Singapore climbed smartly out of the trough into which it had unexpectedly dropped, but that it would resume steady growth of 6-7 per cent a year. The problems which did arise would be those associated with hitting against ceilings rather than falling through floors.

But whatever resilience there is left in the world economy after the dust has settled will most certainly be reflected in Singapore. However, the island cannot be expected to buck trends. The combination of recession and protectionism would be intolerable for such a small country, offset only by its position within the Pacific Rim and its association with the apparently more resilient economies of the East.

Roger Matthews

## Politics

## Keeping the sampan afloat

THERE ARE, surprisingly, 20 registered political parties in Singapore.

If a great deal is heard from one of them, and virtually nothing from most of the other 19, it is because since Singapore achieved internal self government in 1959, seven general elections in succession have been won by the People's Action Party (PAP) of which Mr Lee Kuan Yew is the secretary general.

Unsurprisingly, the PAP has no intention of relaxing its grip on political power. In an uncertain world there can be few more confident predictions than an eighth victory in the next general election which, on historical precedent, should be held towards the end of next year.

What will be of interest is not so much the number of parliamentary seats won - in 1984 the PAP took 77 out of 79 - but rather the percentage of the popular vote which it secures. Despite winning 47 of the 48 contested seats last time, the PAP's share of the vote dropped by 12.6 per cent compared with the 1980 result and provoked serious concern within the ruling party that the appeal of opposition candidates was widening.

To an extent, the writing had already been on the wall when Mr J B Jeyarajam won a famous by-election victory in the Anson constituency in 1981. He retained his seat at the next general election and the parliamentary opposition doubled with the arrival of Mr Chuan See Tong of the Singapore Democratic Party. Mr Jeyarajam later lost his seat after being convicted of making a false declaration of his Workers' Party accounts.

But the reduction of the opposition to a solitary member again has not stifled the debate about the desirability or practicality of a more pluralistic system emerging in Singapore, even to the point where another party or coalition could seriously rival the PAP's dominance.

Mr Goh Chok Tong, the deputy secretary general of the PAP, first deputy prime minister, minister for culture and currently the man most likely to succeed Mr Lee Kuan Yew, gave a clear indication of his party's thinking at the end of last year. "What would happen," he asked, "if we had two parties contending? I think that the population would be split down the middle. Do we contemplate a small population, a small country, facing fundamental problems, split right down the middle, supporting two

visible parties? Then the two parties must contend, I think, more on the basis of doing things and not so much on opposing ideas, because if we represent opposing ideas then the country will zig-zag like the other democracies. Britain is a super-tanker. She can zig-zag without capsizing. Singapore is a sampan. If we zig-zag, we would surely sink."

In order to keep the sampan of state afloat Mr Goh believes that the alternative party would have to prove to the electorate that it could manage the task better than the PAP. If it did ever succeed in doing that, he said it would be only the PAP which would lose, not Singapore itself.

There is a further qualification to the mooted success of an opposition party against which Mr Goh wishes to warn the electors. That would come through what he describes as a "break result" to an election which might just conceivably occur because of the PAP's dedication to the longer view of what is good for Singapore and its alleged unwillingness to court short-term popularity.

But leaving "break" results aside, the grounds on which the PAP wishes to fight the next election will be essentially that of competence. On that score, it intends to keep, if not extend, its colossal lead.

Despite its dominance, the PAP is not a populist party as understood in other democracies. It aims for quality rather than quantity. Membership is probably little more than 10,000 and joining the party is not a simple matter of signing up at a local branch meeting. Loyalty and commitment have to be proven over years, a throwback to the bitter battles and attempts at infiltration practised by the communists in the early days of the party.

The inner core of the party, the 1,000 or so cadre members, are only selected after careful assessment and final approval by the central executive committee. Their names and precise numbers are not made public, although the dedicated political student should not have too much trouble in identifying a proportion of them.

However, having reached that small inner circle, the party does not mean that the next rung up the political ladder - being adopted as a parliamentary candidate - is any easier to climb. On the contrary, it becomes more difficult because in its quest for the best candidates the PAP does not



**Mr Lee Kuan Yew is secretary general of the People's Action Party (PAP). The PAP has no intention of relaxing its grip on political power**

youth wing discussions have thrown up the desire for a more consultative approach by the country's leadership.

"They, too, want strong, decisive government, but they need to be persuaded that the policies are correct," said a senior party member.

A far more fundamental issue within the party, and the country, has been the proposal to establish a system of team MPs. Under this scheme - which will go ahead, although the precise details are not yet known - a number of constituencies will be grouped together for the purpose of elections and for forming the nucleus of local town councils. In each case, three constituencies will be linked together and the three MPs will stand or fall together.

The main aim, as explained today but not at the time it was first put forward, is to ensure that the country's minorities, essentially the Malays, are adequately represented in parliament. The opposition parties argue that the motivation of the PAP is to make it even more difficult for the representatives of other parties to be elected.

The successful MPs in those selected constituencies will then become responsible for administering town councils, which appears to mean taking over the housing development board's role in managing local housing estates. The PAP leadership says that this will give MPs valuable experience and offer another opportunity to assess those with the potential for higher office.

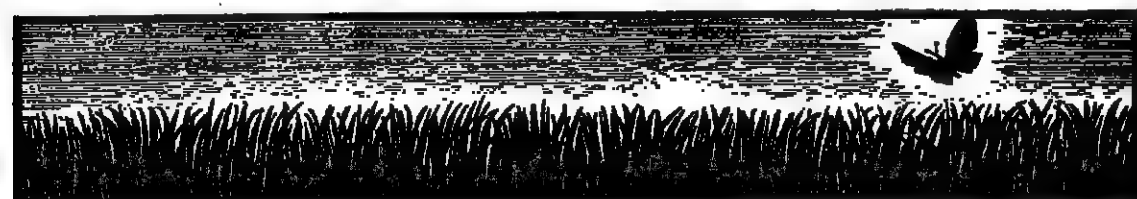
However, some PAP members fear that the scheme could backfire. They warn that it opens the door for the opposition to win three parliamentary seats at one go, while also giving it the chance to challenge the PAP on its chosen ground: that of showing competence in government. The extent to which the voting public is convinced of the need for team MPs will help to decide whether those warnings are justified.

The worst possible result would be for the public to remain sceptical, for this to be reflected in the overall voting figures, and for the opposition to lose its solitary voice in parliament. The sampan would still be afloat, but more of its ballast would have been lost. And that is the time when some people begin thinking of building submarines.

Roger Matthews

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In foreign policy, military deterrence is very much the last refuge

## Diplomacy plays a vital role

WHETHER AS an excuse, a justification or a simple explanation, Singapore's physical size intrudes into the discussion of most issues. Like most small nations, and few are smaller in land area, the issue of size becomes paramount in the wider international context.

Singapore has no strategic depth and although its armed forces would certainly make a better job of defending the island than did the British in 1941, they would probably prefer not to have to do so on their own territory. Apart from the obvious domestic components, Singapore's defence lies primarily in the skill of its diplomacy, with military deterrence very much the last refuge.

That diplomacy has also to serve more immediately Singapore's trading imperatives, regionally and globally, while bolstering its role as the services, technological and financial hub of South East Asia, Singapore needs its neighbours whether its neighbours always feel they need Singapore may be more debatable.

Singapore's membership of the association of South East Asian Nations helps to achieve local and international aspirations. "We have no pretensions of being able to influence world events," said Mr S Dhanabalan, the Foreign Minister, in an interview. "So we work with others and first of all that means working with Asean in the international arena."

"We can influence trends, the thinking of other countries. Other Asean countries, too, find that as a group we are far more influential than if we just work on our own. We try in other organisations, whether the United Nations or the non-aligned movement, to work together with other Asean members in the first instance and then with others who are like-minded."

"One of the problems in the past has been that the moderate countries tended to go very much on their own and fight lone battles, whereas the radicals bunched together and pursued their objectives jointly. I won't say that we are as closely knit and united as the radicals, but I think that we have had considerable success in moderating the extreme positions of some of these movements."

Within Asean itself, Mr Dhanabalan emphasised that the approach to economic issues had always been very careful and

conservative, and that is how it should continue. "We feel that if we are over-ambitious and embark on something that we cannot live with, then the end result will be worse than not doing anything at all."

He admitted that some members would like to go faster than others, "but at the end of the day you have to go more or less at the pace of those who want to go slow". The minister thought that December's Asean summit meeting, scheduled to be held in Manila, would produce concrete agreements on some issues but cautioned against expecting any dramatic developments.

"There will not be huge steps like a definite commitment to a common market or a free trade area by a certain date. But if we can get, for example, the preferential tariff agreement to be liberalised to a point where at least 50 per cent of Asean trade will be a fairly significant step. That is the kind of thing we are trying to work towards."

Mr Dhanabalan was also adamant that despite growing controversy in the Philippines over the future of the two large US bases, there was no question of Asean being drawn into defence or security issues. The heads of government would informally exchange views on defence and political matters but, he said, one fundamental principle that was enunciated when Asean was formed was that it was not a defence or security organisation. The bilateral defence co-operation which existed between member states was outside the framework of Asean, he stressed.

"Although the six of us belong to Asean, not all our relations with each other are conducted within Asean. It is true that we have evolved."

"For example, our concerns with security issues arising out of events in Indochina: those concerns have made Asean more political than we had anticipated. That is a sign of evolution. But I think where it comes to defence and security, we draw the line."

The other fundamental of Singapore's foreign policy is its relationship with the US. "We are tied to the US, Japan and Europe because of the nature of our economy and our economic interests," said Mr Dhanabalan. "There is no doubt that in economic terms, which has a big bearing on political and re-relationships, we are closer to the US, and to the West. But we want to

have an equitable relationship with the Soviet Union, too."

"They have a role in this part of the world, although that role cannot be significant until the economic relationship changes. It is going to be a long time before they can hope to have the same kind of influence and position as the US. But they do want to play a role and we do not see any particular reason why we should keep them out."

He sensed some small change in the Soviet Union's support for Vietnam over the Cambodia issue. "There was a time when the Soviet Union was even more hardline than Vietnam on Cambodia. I would say that phase has passed."

"They keep emphasising the need for a political solution and I do not see nor have I heard them trying to defend Vietnam very strongly. They have not been critical of Vietnam and have not rejected the Vietnamese position, but there is no enthusiastic defence of Vietnam's position or its actions in Cambodia. I think that is significant."

Meanwhile, the steady development of economic and trade ties with China is continuing after what Mr Dhanabalan described as the "initial euphoria". He thought that people had now become more realistic in their expectations while at the political level, despite informal meetings between leaders of the two countries, the re-establishment of diplomatic relations would remain dependent on a lead from Indonesia.

Japan, now the leading investor in Singapore, was still very shy about asserting any political or military influence in the region, according to Mr Dhanabalan. "In spite of the fact that it has been more than 40 years since the end of the Second World War, people react completely against the idea of Japan playing any military role in this part of the world," he said.

"But for them to increase their defence expenditure to become more self-reliant is something to be encouraged because that will free American resources to be deployed elsewhere. That is something we can see coming and we are not against it."

The one area of the world which Mr Dhanabalan would like to see playing a greater role in South East Asia and Singapore is Europe, especially Britain, West Germany and France. "They should have a clear strategy and policy for their involve-



ment in South East Asia and the Pacific. I do not think events here can be ignored. The European countries have policies on Africa, but I am not so sure that they have worked out the Pacific area."

Mr Dhanabalan declined to be drawn on the issue of political stability among the individual members of Asean but pointed out that the region was going through a generational change with all the attendant uncertainties that involved, both in terms of leadership and electorates.

"As people adjust, new generations adjust, they do not have the same memories of motives and ideals that impelled the independence generation. So I cannot disagree that there is this uncertainty. At the same time if you look at Indonesia and Malaysia, the old leadership has instilled certain fundamental approaches. The question is how strong these are and whether they will last."

"And I suppose that if you ask people looking at us from Jakarta or Kuala Lumpur they will probably say the same thing about Singapore - that there is a new generation and a new electorate, and ask how the new leadership is going to behave. The whole area is going through this kind of change."

Roger Matthews

Profile: Chiam Csee Tong

## One against 77

MR CHIAM CSEE TONG does not think that one swallow makes a summer nor that his election as an MP in 1984 means that parliamentary opposition has become institutionalised in Singapore. The Member for Potong Pasir, a cheerful teacher turned lawyer, wants above all else to show other professionals in Singapore that opposition is possible and that it can become an accepted part of parliamentary life.

"Too many people at the moment do not speak out for fear of their positions. I hope that I have helped to change that, and to show them that it can be done," he says.

"The whole trend here today is for more opposition in Parliament. That is what the people want. Our party (the Singapore Social Democratic Party) has, I think, a good name and a high rating. We are not extremists in any way. In fact, most of the criticism I get is that I am not hard-hitting enough in Parliament."

Mr Chiam argues that it is quite feasible for Singapore to have a democratic system in form as well as in essence. As a city state enjoying a high level of education and one which through its use of English is "plugged into the international democratic grid," there is a natural and growing popular demand for greater involvement.

"Generally Singaporeans are a very responsible, hard-working and law-abiding people who want to get things done. The PAP tries to put all kinds of fear into the people by suggesting that we might become like Sri Lanka, or the Philippines or catch what they call the English disease. But I do not think that would be the case here."

Mr Chiam won his seat, he thinks, for two main reasons. First, he assiduously cultivated his constituency with house-to-house visits during the 18 months preceding the last election. The second reason was the unpopularity of some PAP policies.

Winning re-election may, however, prove more difficult. Mr Chiam gives credit to the PAP for reversing its most unpopular policies. "They have put a lot of things right and, of course, there are areas on which I agree with them." The Social Democrats are also convinced that the PAP will be trying its hardest to ensure that Mr Chiam is defeated, along with its other candidates.

"It is good for people to live in my constituency," laughs Mr Chiam. "It has become one of the very best served in Singapore."

As for the 77 against one in Parliament, Mr Chiam says that it is something he is getting used to. "I am learning to cope and getting the feel of it now." His learning process is something with which Singaporeans have become familiar. Since the televising of Parliament began in 1983, Mr Chiam has enjoyed an exposure much greater than many PAP members. Whether it has served him well or ill may be known next year.

Roger Matthews



# Now the British can rub shoulders with the tiger

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### Trade and investment



## Confidence to deal with the crash

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## SINGAPORE 5

The highly-succesful Singapore International Monetary Exchange faces some threats, reports Clive Wolman

## From a slow start, to soaring trading volumes

IN THE last six months, the Singapore International Monetary Exchange (SIMEX) has seen its reputation established as the most important futures market in the East Asian time zone. It has also received, however, the greatest threat to its long-term viability in its three-year history.

After a slow start, complicated by the 1985 recession and Pan Electric Industries stock market debacle, the success of SIMEX was confirmed by the upsurge in trading volumes during the spring. In June the number of contracts traded on the exchange reached a record 218,000, or 9,800 contracts per day, a four-fold increase over June 1986. There were further rises in September and October 30, the first day of the world stock market crash, the volume soared to 49,000 and has remained above 15,000 ever since. This was as a result of an upsurge in trading both in the futures contract on the Japanese Nikkei 225 stock market index and in the Eurodollar interest rate futures contract. These figures are smaller when compared with the long-term target of 30,000 contracts per day which SIMEX hoped to achieve by mid-1989.

SIMEX's handling of trading during the worldwide stock market crash is widely considered a triumph, particularly when compared with the disruptions, insolvency threats and resignations at

the rival Hong Kong futures exchange. The only administrative restriction SIMEX imposed was a fairly generous 5,000 point daily limit on movements in the Nikkei 225 contract and larger margin requirements.

The increase in trading volumes has been accompanied by an influx of new members, particularly individual non-clearing members whose numbers have now risen above 300. The increased demand for trading places, which pushed up selling prices for the 450 seats to more

#### Handling of trading during the crash was a triumph

than \$580,000, compared with an initial price in 1984 of \$850,000, induced the SIMEX board in July to make available another 100 seats for \$575,000 each.

The range of contracts traded on SIMEX is also being expanded. September saw the start of trading in Singapore's first options contract, on Eurodollar interest rate futures. In the second half of next year, a futures contract on the Singapore equity market is to be launched to bring Singapore into line with the stock index futures on the other main stock markets in the time zone: Japan, Australia, New Zealand and Hong Kong.

The one difficulty which may lead to more serious repercussions is whether the contract should cover Malaysian as well as Singaporean stocks. The issue is sensitive in view of the mounting pressure in Malaysia to end the joint listing of companies in both Kuala Lumpur and Singapore.

Discussions were also held in September with the New York Mercantile Exchange about the possibility of SIMEX also trading its oil futures contract. Singapore already has a substantial spot market for oil and it has good physical delivery points.

Despite these indicators of success, SIMEX is now confronting several dangerous competitive threats. The most fundamental is the failure of five of its seven futures contracts to achieve anything like adequate liquidity. Trading in gold futures, which predates the establishment of SIMEX, has slumped in 1987 to negligible volumes. Trading in the pound sterling and the Deutsche Mark has also fallen sharply, and the volume of options trading has yet to become significant.

But most serious of all have been the factors behind the decline of the US Treasury Bond contract which was launched in October 1986. Initial trading volumes were respectable and SIMEX appeared to be getting the better of the competition with Sydney which also trades the

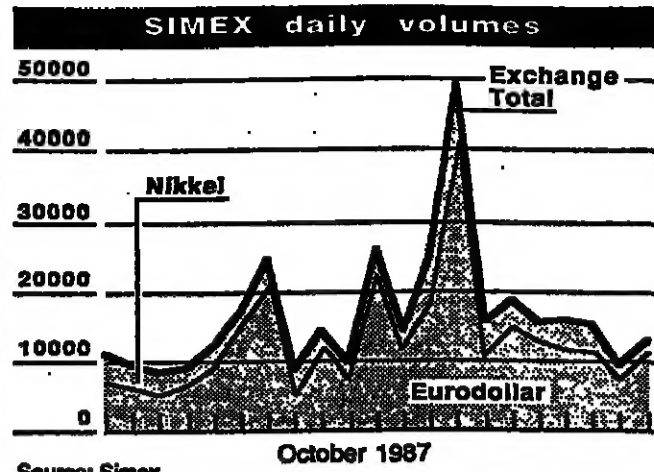
contract.

But in April the Chicago Board of Trade (CBOT) started an evening trading session that overlapped with SIMEX's morning trading hours. As a result, trading in Singapore all but dried up, leaving SIMEX unduly dependent on the continuing success of just two contracts, the Eurodollar and the Nikkei 225. These two together account for well over 90 per cent of total trading.

The inability of SIMEX to hold its own against the US evening sessions is particularly worrying in view of an agreement announced in early September between the Chicago Mercantile Exchange and Reuters, the UK information group. The automated trading agreement will allow traders to deal by using their Reuters screens in the financial futures and options contracts of the CME for the 16 hours each day when there is no face-to-face dealing in the CME's pits.

The threat to SIMEX arises because of the close links it has with the CME, which originally helped to set it up. SIMEX and the CME are now operating what is the world's first international mutual offset system. This allows contracts opened in Singapore to be closed in Chicago during the Singaporean night - and vice versa.

Attempts to establish similar links between other centres, particularly between London and



Source: SIMEX

the US, have been frustrated by differences in settlement systems and regulatory obstacles. But the Monetary Authority of Singapore was active in smoothing over regulatory difficulties and persuading the US authorities to do likewise - and SIMEX has been uniquely flexible in modelling its settlement system and rules on those of the CME to permit the link-up.

As a result, all the SIMEX contracts, except for the Nikkei 225, are also traded on the CME. About 30 per cent of SIMEX trading comes from users of the mu-

tual offset system. The liquidity in the Eurodollar contract is much less than in Chicago and the dealing spreads between buying and selling prices is typically two or three ticks compared to one in New York. But SIMEX has carved out an important role as a junior partner.

The danger is that the 15-year Reuter agreement, which will open the CME contracts to the approximately 120,000 possessors of the Reuter Dealer Trading System terminals, will suck all the liquidity out of Singapore. Some have suggested that it

could even mean the end of follow-the-sun trading in which trading books are passed around the globe daily to different exchanges.

The agreement is due to take effect in early 1989 but it is possible that technical hitches and regulatory objections posed by the CBOT will delay the date. Mrs Elizabeth Sam, chairman of SIMEX, and formerly employed by the UK financial conglomerate, Mercantile House, says she hopes that the Reuter system and SIMEX will be seen as complementary, offering different services for different needs.

"Foreign exchange money brokers have continued to thrive even though Reuter allows direct deals in foreign exchange," she says. "In any case, 60 per cent of our business by value is from this time zone which is potentially a growth market." One possibility, she says, would be for traders in the SIMEX pit to operate alongside the Reuter system and input prices continuously.

The other threat to SIMEX is from Japan. At present, SIMEX is benefiting from the Japanese regulatory set-up. On one hand, turnover in the Nikkei 225 and other contracts has been boosted by the Japanese Ministry of Finance decision in April to permit Japanese banks and other financial institutions to deal in financial futures and options markets outside Japan. On the other hand, Japanese regulations have

also inhibited the setting up of domestic futures markets.

The first Japanese competitor to a SIMEX contract was the 50-share contract launched by the Osaka Exchange in June. But the turnover tax and requirement that the contracts be settled by the delivery of shares has dampened trading.

Next June, however, other futures contracts, in particular one on the Nikkei 225, will start trading in Japan. This is taken as one example of how the liberalisation of the Japanese financial markets could undermine one of Singapore's strongest competitive advantages.

Nevertheless, Singapore will retain some attractions. Its dealing charges are considerably lower and there is no turnover tax to pay on transactions. Traders believe that the Japanese are unlikely to attempt to compete with Singapore on price for more international business. According to Mr Michael Killian, of Chase Manhattan Futures Corporation, who is chairman of the SIMEX marketing committee: "The Japanese securities firms are not going to cut their commissions because they have a captive domestic market."

Mrs Sam points out that the US has several different stock index futures contracts traded in New York and Chicago and the Japanese stock market is large enough to accommodate similar diversity.



Prices are disseminated on real-time basis through a network of screens, and dealing is carried out over the telephone

#### Sesdaq

## Bid to modernize

THE LAUNCH in February of a second-tier stock market, the Stock Exchange of Singapore Dealing and Automated Quotation (Sesdaq), was promoted as a bold initiative not only to encourage young entrepreneurial Singapore companies but also to modernize share dealing and the settlement of bargains.

In a purely technical sense, the market is a success. Instead of the traditional auction system, in which buyers and sellers are matched, a system of competitive market-making is similar to the system used in London or by the US Nasdaq market, has been introduced. Prices are disseminated on real-time basis through a network of screens and dealing is carried out over the telephone.

There have been complaints, however, that because of the poor liquidity of the market, market-makers have lost interest and often fail to answer their telephones to investors.

The settlement procedures are much more advanced than in London, but similar to the expected method of operation in the UK of the Taurus system, due to be installed in about two years.

No share certificates are held by investors and no physical deliveries of paper are therefore required to settle a bargain. Instead, the investor holds an account with the central depository trust which acts as a clearing house.

On settlement day, which is a week after the day on which the bargain to buy and sell shares has been struck, the central depository makes book-entry transfers in the securities accounts of buyer and seller and posts confirmation notes to both. Investors also receive quarterly account statements.

The central depository trust can also arrange for dividends to be paid directly into the investor's bank account and for tax vouchers, notice of meetings, annual reports and circulars to be mailed to the investor. Shares pledged as collateral can be transferred by the central depository trust to the financial institution concerned.

The controversy over Sesdaq started two months before its launch when the Asian Wall Street Journal repeated a view held by many stockbrokers that "The Government will use the new exchange to unload state-controlled and government-back-

ed companies." After a dispute about the publication of a letter from the Government in the Journal, which claimed that the article implied that the Government was trying to cheat its own citizens by selling them dud companies, the Journal had its circulation cut by Government order from 5,000 to 400. Its offence was to have "aroused in the domestic politics of Singapore". As a result, a thriving industry for the photocopying of Wall Street Journals has sprung up amongst the foreign financial community in Singapore.

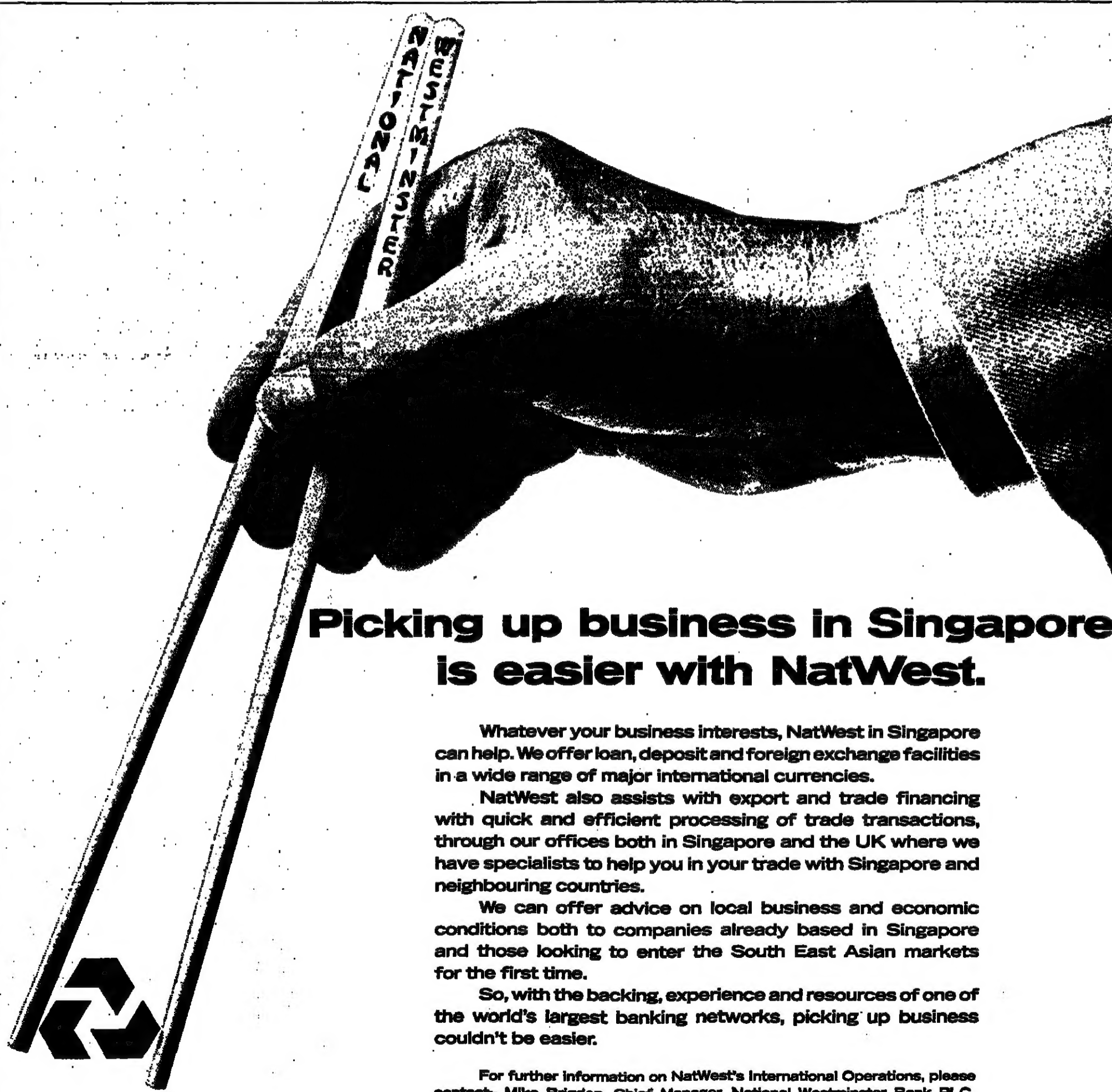
Any inference that the government's companies would not be worth buying would certainly be untrue. The first issue on Sesdaq of Singapore National Printers, of which the Government was selling 37 per cent of the shares, was 118 times over-subscribed. Another Sesdaq issue, of Tonkew Industries, an electronics company, was 121 times over-subscribed.

What would be true, however, is that, without the Government, Sesdaq would have been a complete failure. As it is, only seven companies are now listed on the market, far behind the target of 20 to 30 companies. And October's stock market crash has diminished the prospects for further listings.

The Government has promoted Sesdaq both by listing its own companies on the market and by persuading other industrialists to list on Sesdaq. Singatronics, a contract manufacturer of computer products and own-branded healthcare products, originally applied for a listing on the main market but was persuaded to go to Sesdaq by the SES committee on which the Government is strongly represented. Had it not been for the sudden slump in the stock market, its flotation last month would have marked the high-point of Sesdaq's development.

The underlying obstacle confronting Sesdaq is that Singapore, with its traditional heavy reliance on foreign multinational firms as a source of employment for its brightest managers, has not developed the entrepreneurial culture of some of the other fast-growing countries in East Asia. To change that requires more than a little behind-the-scenes prodding by the Government.

C.W.



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P R E S S F O R A C T I O N



## SINGAPORE 6

The aim is to minimise regulation, though prevent failure

## Banking on supervision

"I HEAR the same thing everywhere - people seem to believe that we are overregulated. I've always asked for examples and had difficulty extracting them," complained Singapore's Dr Richard Hu.

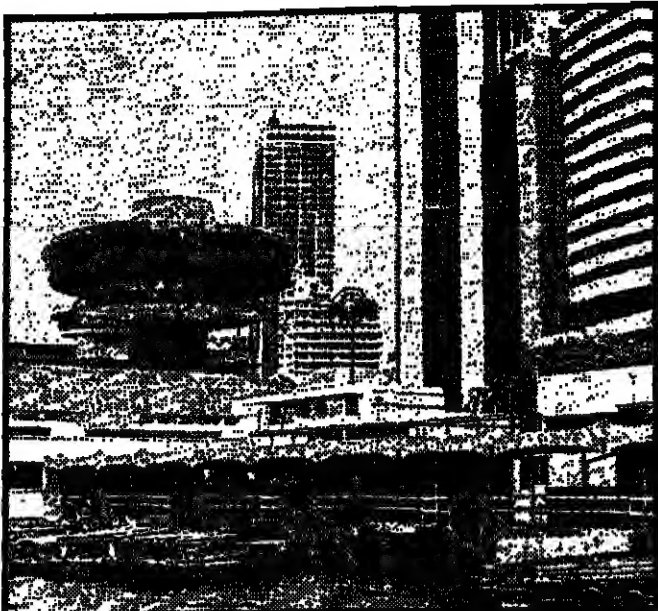
As Finance Minister and Monetary Authority of Singapore (MAS) chairman, he is ranked by the press and bankers as the most powerful man in the financial sector. He has been hounded by the press and bankers for his much-maligned central bank and staff, particularly his banking and financial institution director. According to Mr Hu, abuse had been heaped (undeservedly) on Singapore officials on various regulatory steps, yet other regulators were now tuning into their wavelength.

He said the impression that creating a more relaxed regulatory environment would make Singapore successful as a sophisticated international financial centre was false. "They confuse regulation with supervision, and the two words are unfortunately used almost interchangeably," he explained. "If you try and separate the two, we are very little regulated but supervised quite strictly because of the prudential problems."

Singapore wants to minimise regulation but have enough supervision to prevent bank failures. The central bank's overly tough and unfriendly image problem began several years ago and still persists. Putting a finger on its exact nature is never easy.

The minister identifies possible causes: bankers' inability to see MAS chief Joseph Pillay when desired, a lack of cohesiveness between regulator and banks, a less sociable banking regulator in Koh Beng Seng, and bankers' misunderstanding about the MAS's actions. Mr Hu said of Mr Pillay: "He's a very busy man. He's also managing director of the Government of Singapore Investment Corporation (managing the nation's reserves) and chairman of Singapore Airlines. It is not uncommon for senior civil servants to head many corporations to safeguard government interests."

The MAS is probably not as cozy with banks as, say, the Bank of England because it is not possible - it says it simply does not have the staff nor the establishment - to see every banker. "A lot of bankers should ask how often they get to see the Federal Reserve chairman or the Governor of the Bank of En-



Tower blocks of banks on Raffles Place

gland," said the MAS chairman. However, as a matter of principle, he meets the head of every bank.

"I've yet to come across any number one or two who has complained about our system of regulation or supervision," he said. "The heads tell me that they sleep comfortably knowing our system is well controlled and won't collapse," he added.

The thinking in the MAS is that banks' staff may feel that they cannot flex their wings as much as they would in other countries but their senior management appear happy because they would like their branches controlled effectively. Similarly, MAS officers have to draw the line on too cozy a relationship with bankers. They have to ensure they are not getting too close to their customers because, after all, they are regulators and have to preserve a certain distance.

Where did the bad publicity spring from? "It goes back three years ago to the reorganisation of the MAS which created a lot of misunderstanding and to the very tough action it took against (mostly foreign-based) banks for roundtripping, which hurt very badly and they may never have forgotten that," he says.

This activity, commonly prac-

tised elsewhere with impunity, was frowned on by the Singapore authorities. Nor was it forgiven, it seems, judging from the impression seemingly reinforced wherever bankers gather. There had been an exodus of certain types of bankers from Singapore to Hong Kong, attracted by the freewheeling atmosphere and proximity to China. Singapore, however, is unmoved.

"We can't compete with Hong Kong on the lack of supervision," said Mr Hu. Then he adds, with satisfaction: "They are moving in our direction. We have our standards and, as far as we are concerned, sound banking practices are more important than a booming financial system that collapses from time to time - we have no way to use public funds to bail them out."

One who has had his share of unkind comments in the past is MAS banking director Mr Koh Beng Seng. He is acknowledged to be an intelligent and hard-working regulator but he lacks bonhomie and is meticulous about writing to correct every misstatement of fact published relating to his jurisdiction.

Since taking over the banking department it was his lot to be in the forefront of unpopular actions taken in the Jardine Fleming and, more recently, Asian

## Wall Street Journal affairs

Jardine Fleming, the Hong Kong-based merchant bank, had its licence withdrawn in Singapore for allegedly failing to exercise the expected professional standards in advising Keppel Shipyard on its takeover of the Straits Steamship Group. As it turned out, the government-controlled Shipyard's ill-advised investment decision resulted in a few red faces.

The Asian Wall Street Journal was continuously challenged over an article recording doubts about the Government's action regarding Sedag, the newly formed second-tier stockmarket. Out of these actions came the impression of Mr Koh as rough, aggressive and unsociable, qualities which his superiors cannot deny. Mr Hu in his defence said: "Mr Koh Beng Seng, who is the key person in banking, is not as sociable perhaps as bankers would like him to be, but that's his nature. He's not that type and you can't transform him. He's not the backslapping sort, he's very serious." Perhaps they find him different from his predecessor, who was smoother.

"Michael Wong (a former MAS managing director) of course, had a much more open relationship with banks. He's a different personality. Joe (Pillay) is more conservative, less effusive, but then people are different," said Mr Hu.

Mr Hu may have to be resigned to the perceptions that MAS is not as friendly as it ought to be. It is an uphill battle. But he weighed the pros and cons. There has not been a banking failure in Singapore nor has it had to bail out any privately-owned bank.

As for the abuse suffered for unpopular measures, Mr Hu cited the pioneering use of external auditors by the MAS to check on the banks, and the fact that many countries are thinking about writing such moves into their control system as well. Still, there are wistful hopes.

"I would deeply love somebody who is tough, good, effusive and sociable. Can you produce a person like that?" asked Mr Hu, who is rated as a skilled PR practitioner. Perhaps they need look no further than their own doorstep. What about someone like Richard Hu?

Joyce Quek

## Manufacturing

## Foreign investments leap

ON A TRIP to Europe last year to drum up support for Singapore's manufacturing sector, first deputy prime minister and minister of defence Mr Goh Chok Tong, was frankly surprised by the reception laid on in one particular city.

Invited by the Amsterdam chamber of commerce to address its members, Mr Goh was less than happy when instead he was subjected to a lecture on why Singapore's business should put their money in the Netherlands.

As if that were not enough, on returning to his hotel room on the bed he found a tie from the Dutch commission for foreign investment. Mr Goh, in his own words, "didn't know whether to laugh or cry." Worldwide competition for investment is just one of the problems facing Singapore's growing industrial sector, which, while naturally constrained by a land and labour shortage, is the less remains a vital part of the economy.

Recovering well from the 1985 recession, when Singapore experienced negative growth for the first time in 20 years, the island's manufacturing industries had been encouraged by renewed external demand. The sector, which accounts for more than 50 per cent of the country's export earnings, has benefited in particular from the continuing appreciation of the Japanese yen.

Many of Japan's leading multinationals have set up operations on the island, from where they make use of Singapore's modern infrastructure and support services, and at the same time avoid the high cost of production at home. Much of the economic activity has been in electronics manufacture, mainly industrial and consumer electricals and component production.

Electronic exports in the first six months were up 37.5 per cent over the same period in 1986, after a turnaround in computer sales in the US, which still accounts for over half of all the country's domestic exports. Lower operating costs have been a major factor in an industry which, with more than 70,000 workers, is the largest of any in the manufacturing sector. Companies report lower levels of stock in finished goods.

More telling was the Government's decision to reduce contributions by employers to the central provident fund (CPF) which works like a state-run insurance scheme. Combined with a cut in corporate tax rates from 40 to 33



Much of the activity has been in electronics manufacture

per cent, and property tax rebates granted to industrial and commercial lessees, these measures together brought an effective 12 per cent reduction in business costs.

Singapore's move from the sweatshop to the technology high rise has not been without hiccups however. Officials no longer breezily talk of the "quantum leap" into the age of disk drives and VDU's. But the Government's high wage policy of the early 1980s - a time when consumer demand in many western economies was already contracting - is today seen as being in part responsible for sending a number of companies to the wall.

The subsequent programme of wage restraint to regain export competitiveness, one of the key proposals of the 1986 economic committee's report, is now under pressure in manufacturing industries like electronics where there is a severe skilled labour shortage. The problem can only get worse as the flow of multinationals investing in Singapore continues.

The Government is setting its investment target at \$51.7bn this year, most of which is expected to come from foreign, not local, manufacturers. Indeed, hardly a month goes past without news of the arrival of another of the leading names in semi-conductors and wafer fabrication. In the second quarter, foreign investments showed a staggering

83 per cent increase over the same period last year, to \$824m. Last year Apple, the US computer manufacturer, shifted a large portion of its operation to Singapore. Sony, Philips and NEC Corporation of Japan have all since increased their presence.

In perhaps the most significant move of the last 12 months, Aiwa, the Japanese consumer electronics company, closed down its factory in Japan, switching production and assembly to a new plant in Singapore's Jurong industrial estate. The move is already paying off. Aiwa reported in September it may break even this year, turning round a loss after the first six months of \$510m, on an annual production turnover of about \$830m.

As more Japanese companies relocate to Singapore they should be able to get more parts locally. Aiwa, for example, is 63 per cent owned by Sony Corporation. The Government would also like businesses to re-export to Japan, through buyback arrangements with parent companies, in an effort to stem what has been the dramatic rise in Singapore's trade deficit with Japan.

Another area currently under consideration is the establishment of joint ventures between local Singapore companies and smaller Japanese manufacturers which might otherwise find the cost of relocation too steep. Singapore is already the world's largest producer of disk drives.

What is more, for the first time the electronics sector now outstrips the oil refinery industry, which in the 1970s dominated the economy. The oil sector today continues to be depressed. Demand for rigs has fallen, with just one built in 1986, compared with 18 in 1981. However, ship repair activity offers some solace, with many Japanese vessels preferring to dock in Singapore rather than incur the high costs of repair in Japan.

The recovery has also been spurred by increased business from Iranian tankers caught in the Gulf conflict which come to Singapore to be patched up. Notwithstanding such windfalls, officials predict growth in manufacturing will slow down, while the increase in local capital spending continues - a sure sign of confidence - but the galloping pace of foreign investment is likely to ease off. One reason is labour shortage.

According to officials, of the 35,000 new job entrants this year, there were 900 engineers, 5,000 technicians and 9,200 skilled workers. Yet many foreign companies still complain. Furthermore, as the construction sector picks up, the pressure on property prices will increase. Today some businesses are already housed in "flatted factories". Some unkindly say this looks like a revival of the sweatshop.

John Murray Brown



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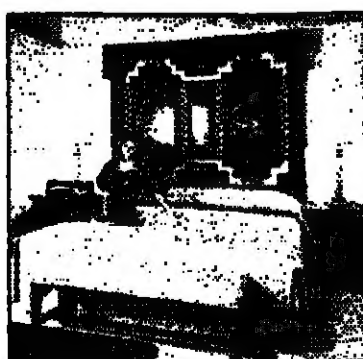
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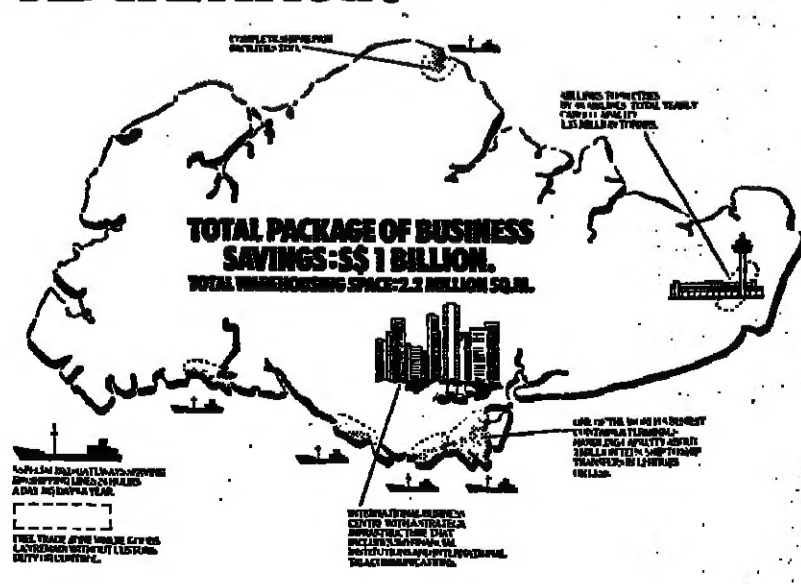
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## SINGAPORE 7

Roger Matthews reports on the latest education experiment

## Schools try independence

THERE IS little escape in Singapore from the restless exhortations of a Government determined to maximise the potential of its single most important resource - its people. From such peripheral activities as smoking, to such fundamental ones as procreation, the Government has a campaign and a slogan. In few other areas, however, is the need for success so great and the price of failure more costly than in education.

Dr Tony Tan, the Minister of Education, believes that one of the strengths of the present education system is that it has not been subjected to a great number of changes and has remained fairly faithful to the basics. Change is something which should be introduced gradually and cautiously, he believes, and in a fast-changing world it is not possible to anticipate what precisely will be the educational requirements for young people at the turn of the century.

"I do not think we should go lightly into educational innovation until we have thought the matter out fully and be sure that, as best we can, we are confident that these innovations are for the benefit of the children," he said recently.

The Government, having previously turned its fingers on the issue of giving educational priority to the children of graduate mothers, is therefore approaching its latest innovative idea - the introduction of independent schools - with caution. The theme "towards excellence in schools" may not be controversial but parents could need further persuasion that the best way of reaching that goal is by providing the opportunity for some of the country's schools to become independent institutions.

The Prime Minister has admitted his dismay at discovering that 65-70 per cent of parents considered independent schools to be elitist, a taboo word. During his speech at this year's National Day rally, Mr Lee pointed out that "excellence should also be a taboo phrase because it was abstract and bourgeois." But, he went on, "80 per cent of Singaporeans now are bourgeois and they said that this (independent schools) is bourgeois. They don't know that this is for them."

Dr Tan emphasises that the plan for independent schools in Singapore is essentially a pilot project to see how greater flexibility in school administration can enhance educational performance and effectiveness.



No financial restraints on talented children.

The scheme is based in large part on recommendations put forward by 12 principals from leading local schools. They were funded by the Government to visit and evaluate the achievements of independent schools in Britain and the US. Since they were impressed by what they saw, three schools are now drawing up plans to become independent. But a fourth, the venerable Raffles Institution, has decided against participation.

Unlike independent schools in many other countries, those in Singapore will continue to be funded by the Government, each receiving a per capita grant equal to the cost of educating a secondary school child in the state system. In addition, the Government will match, dollar for dollar, money raised by the schools up to a total of \$5m.

"We have told the three schools for the first few years to concentrate on education and not worry about the financial side," says Dr Tan.

The schools will be allowed to charge fees, which will be low in the initial years, but Dr Tan stresses that there will be no financial restraints on talented children from less well-off families gaining entry to the schools.

"Merit will be the criteria for entry," he says.

The main independence for the schools will rest in their free-

dom to select their own boards of governors, principals and teachers and to develop greater flexibility in the curriculum while conforming to the basics of the national education policy. A key aim will be to reduce the pupil-teacher ratio.

Mr Lee has recalled that when studying in Britain he was taught Roman Law on a one-to-one basis and that was the way, he said, in which the Royal Family had its children educated.

Although such a goal is obviously not generally attainable, Mr Lee and Dr Tan have both emphasised the need to find a way to attract and keep top-quality people in the teaching profession. According to Mr Lee, there is no better way of ensuring a spread of talent in the country than through the price mechanism which is freely bargained between employer and employee. Independent schools, he believes, will be the yardsticks for others, both educationally and in terms of teachers' salaries.

However, not all teachers are happy with the proposals. Some are openly apprehensive that in the independent schools their security of tenure will rest solely with the board of governors. This has been recognised by the Government, which is to allow teachers to take unpaid leave for up to three years when they join

an independent school. During those three years they can at any time opt to return to the state system without any loss of normal salary increments. The scheme is to run for five years in order to allow the independents to build up their teaching staff.

Other teachers argue that, if the independent schools work as the Government intends, they will inevitably cream off the brightest and the best in both staff and pupils, thereby reducing the quality of schools remaining in the state sector. "The education system here is not so large and diverse that the impact of three of our main boys' schools going independent will not quickly be felt elsewhere," says one teacher. "It will add yet another element of competitiveness into what some parents feel is an already very competitive system."

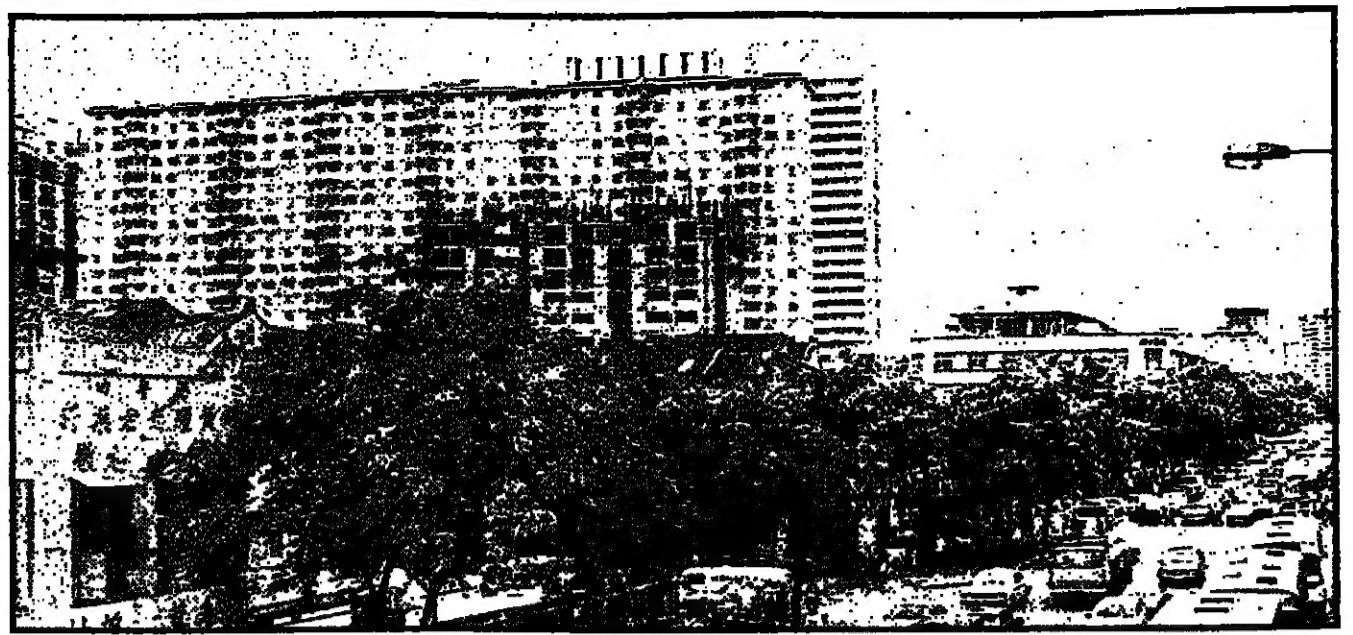
Dr Tan is anticipating trouble. He argues that better-paid teachers in the independent schools will set markers for the entire profession. "If the salaries paid in the independent schools are those which are needed to attract good teachers, whether from Singapore or overseas, then this is the salary we should pay the other good teachers in the state schools," he says.

"There will be a hue and cry and this will be probably picked up by the teachers' union. There will be a lot of trouble for the Government. I think that parents will demand that their children at other schools should not be put at a disadvantage. This will force the Government to ensure that teachers are reasonably well paid."

Dr Tan believes that sometimes governments have to force themselves to take action. "The advent of independent schools will make the job of the education minister much more difficult because parents will be able to see that pupils at the independent schools are getting a superior education. They will ask why their child at a government school should not be educated to the same level. It will be up to the Government then to make sure that the unhappiness of parents is alleviated, whether by paying the teachers more or by enabling those schools to compete with the independents."

"It is going to be much more troublesome for the Government. There will be more problems. But the final benefit is that we will have a much better education system."

Roger Matthews



Low cost housing in Chinatown

## Housing

## A most house-proud nation

EXHUMING GRAVES, draining swampland and removing squatters. Despite appearances, these are not the stage directions for some futuristic thriller but rather the more mundane chores of Singapore's Housing and Development Board, an organisation which continues to play a decisive role in the social and political evolution of this tiny island state.

Set up by the Government as a statutory body in 1960, with wide ranging powers over land acquisition, town planning, building and the management of urban fixed investments, the HDB has since turned Singapore into one of the world's most house-proud nations. The achievement of the HDB cannot be understated. The board has now provided housing for 87 per cent of Singapore's 2.6m population.

More than three out of every four Singaporeans today own or rent HDB flats, with the trend towards house ownership. In 1986 alone, 30,575 flats were sold under the home ownership scheme. Since the scheme was started in 1964, over 400,000 apartments have been sold off to the public.

The direct impact of the HDB on the economy has not been inconsiderable either. Finance for the board has consistently been one of the Government's largest budgetary outlays, accounting for about 20 per cent of

the total in any one year. According to the latest published accounts for 1986-87, the Government's subsidy to HDB was alone worth \$81.7bn. Official figures also show that building and construction constituted nearly 46 per cent of the gross fixed capital formation between 1980 and 1983, of which 20 per cent was from work on dwelling units.

This has not only meant a growth in the number of factories manufacturing building materials, such as steel, cement, wood and bricks. The very survival of the construction has been largely dependent on the HDB, which is on course, regardless, to build 20 new towns and house every Singaporean by 1990.

As could be expected, changes to the landscape have been just as dramatic, with a proliferation of high rise concrete buildings which might have fallen straight off the drawing board of Corbusier, the architect whose new towns in post-war France continue to arouse so much controversy.

Singapore's equally grand designs are more often compared today with policies pursued by Mrs Thatcher's Conservative government in the UK, where the sale of state-owned council houses has not only won over large sections of the electorate but even some parts of the Labour opposition into the bargain.

The comparison is, however, less than exact. More than 25 years ago Singapore set out with ambitions which, if anything, were socialist in complexion - the emphasis being on eradicating poverty and distributing wealth to the poorer sections of society.

At the end of British colonial rule in 1959 there were an estimated quarter of a million people living in urban slums, and another 300,000 in squatter accommodation. It was then calculated that private sector builders could only realistically be expected to reach a target of 40,000 units during the years 1960-1970 - a period when the Government estimated that around 150,000 dwellings were needed just to relieve the overcrowding in central Singapore.

Housing poverty still exists mainly in one roomed flats and in some older dilapidated shophouses. In cases of resettlement there has also been some social dislocation and, what is often more damaging, the loss of cottage industries. For all that, housing policy is today widely acknowledged as one of the Government's successes, and a pillar of its administration.

An important result of the policy, officials would claim, is that Singapore has none of the racial tension which on more than one occasion has broken out in neighbouring Malaysia. The HDB helps to further integration be-

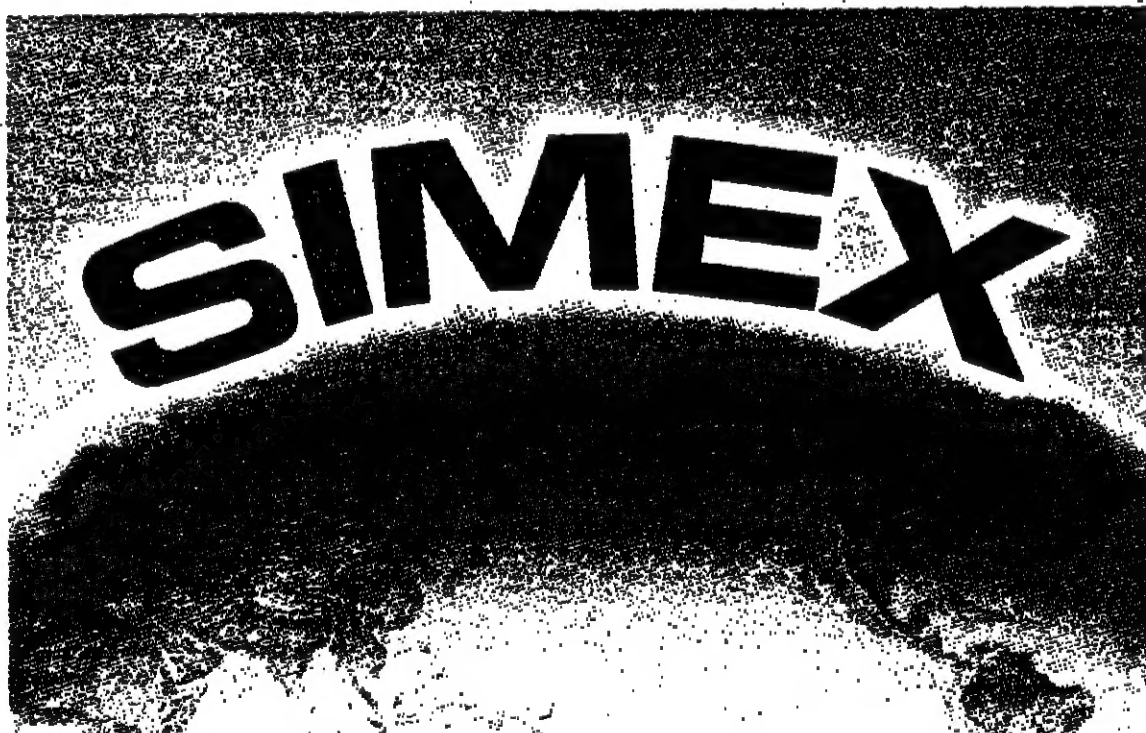
tween different ethnic groups - Chinese, Indian and Malay - by developing housing schemes which divide on the basis of income not race. A middle income Chinese can, in theory, find himself living next door to an Indian executive, though whether this happens in practice is another thing.

"All the problems you see in Malaysia and even in the UK you won't find here," says one British property surveyor, keenly watching the effects of the HDB scheme on private sector demand. Here market growth, which has recently picked up, stems from a government decision allowing house purchases in the private sector to be funded from the Central Provident Fund, the state run insurance scheme for both employees and employers.

Formerly the CPF had been used only to help HDB housing. The change in the system was aimed at helping those in public housing who wanted to improve their lot by purchasing privately, often at a sizeable premium over the prices realised under HDB sales.

Some could well argue that the country's yuppies are now reaping the benefits of a policy first devised for the sake of the poorest income families. In today's meritocratic Singapore such charges fall on deaf ears.

John Murray Brown



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## SINGAPORE 8

## Women

## Growing out of the Singapore girl image

DURING THE past 25 years, a slow, subtle change has taken place in the lifestyles of Singapore women. From their traditional roles as housewives and mothers, they are now emerging into the realms of business, finance, the once male-dominated field of engineering, and even politics.

Women make up nearly half the labour force. Indeed, the modern Singapore woman has come a long way compared with her sisters of previous generations. She has emerged as a successful career woman, juggling a factory job or an executive post with running a home and a family.

Women in Singapore enjoy equal opportunities in education, jobs and other important areas, says Mrs Yu-foo Yee Shoon, vice president of the national Trade Union Congress and Member of Parliament for Yuhua. She stresses that, in some fields, women may be better educated than their male counterparts.

To take one example, Mrs Laura Hwang is often described by bankers these days as one who has everything - both beauty and brains. Mrs Hwang, now in her mid-thirties, is the only woman chief executive officer in the international management team of the Canadian-owned Royal Trust group and, in Singapore, Royal Trust's Singapore growth fund - the bank's unit trust arm.

Mrs Hwang believes her life is a matter of priorities and balancing the demands of the bank, her employees, her family and her own needs. "But the list of priorities must never be rigid, and you must be flexible enough to move around."

In 1983, Mr Lee Kuan Yew, the Prime Minister, pointed out two aspects of the cultural and social transition which are taking place in Singapore. One is that well-educated parents are having fewer babies than the less educated. The other is that many Singaporean graduate women remain single because their male counterparts prefer to marry less-educated women.

Several factors have contributed to the problem. A young executive pointed out that the

younger generation has been brought up in a society caught up in the materialism and conspicuous consumption, which regards children generally as a hindrance to career advancement. It is therefore not surprising to find younger people placing material achievement ahead of family concerns and regarding his or her own interests as supreme.

"After studying all these years to get a good education, and putting in so much effort to build a career, it is unlikely that a woman will throw it all aside to have children," said a recent female graduate.

Others seem to think that it is the lack of opportunities to meet members of the opposite sex, or "missing the boat" while in hot pursuit of a career.

Despite the emerging problems, the government wants yet more women in the work force, but says this must be balanced with their traditional role of having children and raising families. Brigadier-General Lee Hsien Loong, the Trade and Industry and second Defence Minister (Services), believes it is possible.

"We want women in the work force, but we have got to balance that with wanting women also to fulfil a traditional role - and I think it's an honourable one - of having children, bringing up the family, looking after the children while the men are out at work," he said.

The first deputy Prime Minister Goh Chok Tong suggested at a recent People's Action Party youth wing convention that women should be given a greater role in politics. At the moment, there are only three women MPs in Singapore compared with 70 men. "We can easily do with two or three more," said Mr Goh.

But is all this placing too many demands on Singapore's women? One lady executive in her mid-twenties agreed. "Women are everything to everyone, and there is a price to pay - stress. Somewhere, something has to be given up," she said.

The general consensus is that the woman seems to be always the one to sacrifice. "I could have been a surgeon or a professor, but when I had to make the deci-



Out to lunch in the business district. But 'work must be balanced with their traditional role'.

At that time, I have no regrets in the choice I made," said Dr Chua Li Eng, President of the Singapore Council of Women's Organisation (SCWO).

Despite the demands of her medical profession and those in the SCWO, Dr Chua has nonetheless raised a family, but only, she says, because of the support she gets from her parents and her husband.

Given this support, career women in Singapore are keen on marriage and having a family. The government, too, is giving its support, both real and verbal. "Let all doors be opened to women and let them decide for themselves what they want," said Mrs Yu-foo. She hopes to see more women participate in the Singapore community. Various incentives such as tax rebates, more quality child care centres, encouragement of part-time or flexible-time employment and many others have been introduced, all to encourage working women to have more children.

Mrs Yu-foo is also trying to propose a programme for "latch-key" children who have no one to look after them when they return from schools. With more women of the calibre and drive of Mrs Yu-foo and Mrs Hwang, perhaps the Singapore woman will one day be seen in her own right and will not always be confused with the glamorous image presented by the "Singapore girl" - the beautifully-clad girl serving passengers aboard Singapore Airlines, the island's national flag carrier.

Ong U-Er

## John Murray Brown looks at new ideas for promoting tourism

### Japanese go far for golf

LONDON CABBIES are still, in some people's book, the best in the world. However, according to a local survey, the top spot is now held by the taxi drivers of Singapore.

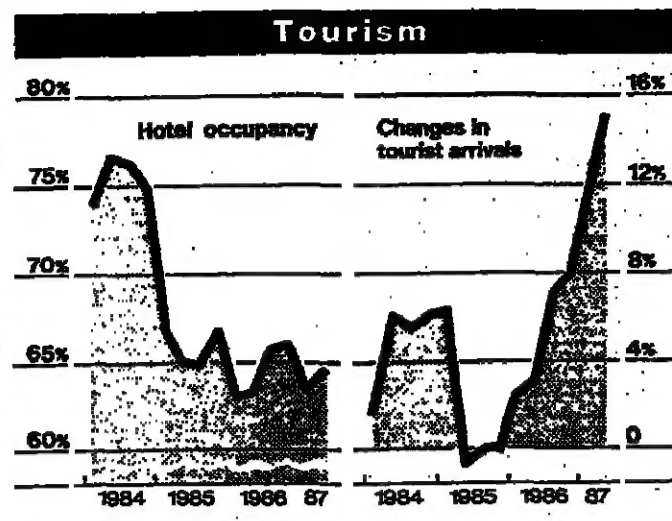
That is just one of the endless list of records notched up by the Singapore authorities in their continuing bid to attract tourists to the island. In an age when the outward bound course often seems the popular version of a holiday, the success of Singapore, with its somewhat sanitised mix of culture and commerce, is a great achievement.

In July this year the Government unveiled its latest, much boosted spending plans for tourism, which remains an important source of foreign exchange, contributing an average of 18 per cent of total earnings over the past 10 years.

Much of the S\$1.43 bn is to be spent developing Sentosa, a resort area south of Singapore which is currently accessible only by cable car or ferry. Money has been earmarked for conservation of the city's older quarters, among them Chinatown and Little India, areas first allocated to the city's different ethnic groups in 1838 by Raffles.

Some in the industry, however, fear Singapore may get bogged down preserving its colonial past at a time when it is the Japanese who provide the main hope for growth in the sector.

"Anyone with money is bound



to spend it," says one taxi driver. Japanese lead that particular race, buoyed by a strong yen. Indeed, many of Singapore's shops will now take payment in Japanese currency. One well-known department store displays prices only in yen on products which, though imported from Tokyo, are eagerly snatched up by the bargain-hungry.

The industry today projects a brighter image than a few years ago when a hotel glut combined with the local recession to put it into temporary decline. "There were some casualties," recalls Mr

Ken Hickson, director of a local firm charged with running public relations for the Singapore Tourist Board, "although we were frankly surprised how many hotels and tour operators survived while working below operating costs."

He believes the recession may prove a blessing in disguise, leading to lower hotel prices and leaving the industry leaner and more competitive. However, tourism, which earned S\$4.01bn last year, up from S\$3.65bn in 1985, is not expected to see the growth rates of the 1970s. This was one conclusion of the Government's

Economic Committee report last year, which predicted that tourist arrivals would not reach 4m before 1990, compared with 3.19m last year.

The report cited travel restrictions imposed by neighbouring countries as the main brake on increased arrivals. Indonesia, for example, raised its exit tax sixfold in November 1982, and doubled it again last year, in large part to discourage shopping excursions to Singapore. Thailand has also increased its fiscal rate and the Philippines has imposed a similar levy.

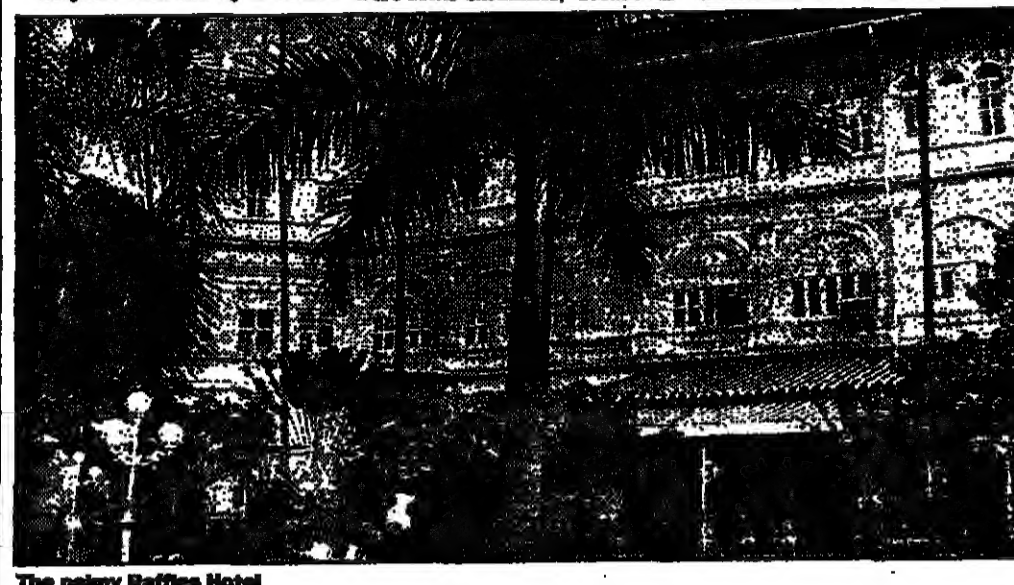
Visitors from Asean countries accounted for much of the earlier growth in Singapore's tourist industry. Arrivals from Indonesia rose from 107,000 in 1972 to 450,000 in 10 years. Over the same period Thai tourists increased from just 10,000 to over 150,000. While overall tourist traffic was up last year by 160,000 in 1986, Asean countries recorded a slight drop to just over 1m visitors.

This was further underlined by figures for the first seven months of 1987, which saw a 15 per cent rise, but with a modest Asean increase of 3.9 per cent. This compares with a 17 per cent increase in tourists from the US and an impressive 38 per cent boost in Japanese arrivals. Much of the renewed interest from Japan comes from the incentive traveller, who arrives on full expenses account paid for as a reward for company service.

One promotion idea is aimed at the Japanese golf enthusiast who, it appears, will travel thousands of miles to escape the prohibitive costs of playing the game in his own country. Two of Singapore's leading hotels now offer special package deals at a S\$165-a-day rate, with a supplementary S\$70 Saturday green fee.

The tourist board has started distributing leaflets in Japan aimed at the golf addicts. Such promotional gimmicks could well be needed over the next few years as Singapore seeks to stem the worrying downturn in the amounts that tourists spend in the island. Last year the figure slipped by S\$220 to an average S\$1,260, reflecting in part cheaper hotel rates but also the fact that travellers are making shorter trips. The aim of the Government's S\$1.43bn development plan is to reverse the trend.

John Murray Brown



The palatial Raffles Hotel

## Privatisation

### Divestment a success story

THE SINGAPORE Government does things in a big way. Stepping into the private sector where others feared to tread, it created some of the state's largest corporations in each business sphere - too big and possibly with conflicting interests, some say.

A review of the first anniversary of the privatisation exercise this month reveals both bonanzas and brickbats. A public sector divestment committee report last February identified 99 state-owned companies to be examined for various levels of divestment. Of these, 41 were recommended for full divestment. Additionally, four statutory boards bursting with profitability were considered good candidates as well.

Having amassed a plethora of potential blue-chip companies, the process of privatising the state-owned companies is one of the most extensive in Asia. Wholesale adoption by the Government of the committee's recommendation to divest could reap almost S\$6bn (US\$2.8bn), roughly a sixth of the local bourse's market capitalisation.

While it favoured a robust programme, the committee was careful not to lay parameters on such a massive undertaking, suggesting instead a lengthy 10-year period of releases. Like the Singapore economic miracle, this exercise has become a success story, the stockmarket crash of 1987 notwithstanding.

The reasons for privatisation are not new. The main objective was the removal of the state from commercial enterprises which no longer require its aid to broaden and deepen the local stock market, and to avoid competition with the private sector.

The exercise was born of complaints by the private sector of Big Brother's all too pervasive presence in their territory. Some leaders worry about the many who rely too much on the state to resolve problems. They see privatisation as an alternative.

Critics claim the second objective, of broadening and deepening the Singapore bourse by the flotation of state-owned companies and statutory boards, and secondary distribution of state-owned shares, is more enthusiastically pursued than the primary objective.

A recent discussion among business people, bankers and academics revealed some suspicion that the aim of avoiding or reducing competition with the private sector was treated almost as an afterthought. One pointed out that the absence of the state's representatives in certain companies will not be missed in activities such as printing, trading, consultancy, manufacturing or cold storage.

The committee had recommended that 17 companies falling into the above categories be totally privatised. To some, the Government has not moved fast enough in this respect. For others, the state has moved far too quickly - witness the stream of companies divested in various stages since the take-off of Singapore Airlines' public listing.

The airline had made its debut at S\$5 a share just after the unprecedented three-day suspension of trading in late 1985 and many were sceptical of its already high price soaring. Yet when it tripled within 18 months to S\$15, the sky seemed to be the limit for new issues.

That seemed to signal, with the local stockmarket in a bull run fuelled by general economic rebounding, what turned out to be the start of a good thing for both divestor and divestee. By mid-1987, the Government had already divested S\$500m worth of shares. Granite supplier Resources Development Corporation's offering of 17.5m shares was oversubscribed 14 times, attracting S\$523m. Singapore National Printers, the first candidate for S\$25m, the second-tier stock market, notched an oversubscription of 110 times which has yet to be beaten.

Sembawang Maritime's 45m share offer drew S\$6.8bn, an oversubscription of 83 times. Jurong Shipyard made history when its 60m shares were 146 times subscribed, garnering S\$10bn. Then came DBS Bank's massive 360m share offering by public issue locally and by invitation and placement in London, New York and Tokyo. For such a large offering, overseas interest was great, while local enthusiasm was evident as well.

The keen reception of such issues by overseas and local investors showed the state succeeding in enhancing the Singapore stockmarket. Until the crash, foreign fund managers and investors had increased their portfolio of Singapore/Malaysia shares. The 10-year divestment period is considered too long by many and it appears likely that, with good timing, the process will be hastened.

The overwhelming over-subscriptions have put paid to the committee's initial concern over the market's ability to absorb S\$530m worth of shares a year. However, the Government has been encouraged to make it possible for the private sector to take over effectively the engine of growth.

As one businessman put it: "There is a need for a more consistent demonstration by the Government that the policy is not only endorsed but being pursued. The Government needs to send the right signals to private

sector entrepreneurs who are interested not only in owning substantial blocks of shares but in managing them. It is difficult for the privatisation programme if it only gets to the man in the street to subscribe for shares."

"So long as companies are still run and managed by government representatives, there will always be the complaint that they enjoy favourable conditions and treatment in dealing with government entities," Joyce Quek



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